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**To:** Mayor and Council

**From:** John Ferguson

**Meeting Date:** October 16, 2023

**Subject:** CAO-005-2023 – Clearview Township Strategic Plan Priorities

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## Recommendation

Be It Resolved that Council of the Township of Clearview hereby:

- 1) Receive report CAO-005-2023 (Clearview Township Strategic Plan Priorities) dated October 16, 2023; and,
- 2) That Council approve the five (5) priorities stemming from the Strategic Planning Workshop on October 4, 2023, as presented in Appendix A to this report; and,
- 3) That Council direct the CAO to work with senior staff and managers to identify initiatives that will be carried out that are specific to the priorities approved by Council; and,
- 4) That the CAO report progressively back to Council with the recommended initiatives for their consideration.

## Background

Clearview Council through direction to the CAO, began the process of establishing a new Strategic Plan for the Township. This process began with thirty (30) stakeholder interviews with individuals from all areas of Clearview Township. Subsequently, Dunbar and Associates held five Community Engagement Focus Groups in the late spring/early summer throughout various township communities, and initiated a survey, which was available throughout the summer with a deadline for submission being August 30<sup>th</sup>. The survey results were then compiled and shared at the September 25, 2023, Council meeting.

In addition, the CAO prepared a summary report which was also presented at the September 25, 2023, Council meeting. Subsequently Council directed that a workshop be scheduled to develop the Vision and Mission Statements as well as developing 5 Priorities for council to consider at the October 16, 2023, Council Meeting.

**Comments and Analysis**

Significant thought went into establishing the Vision and Mission statements for the Township of Clearview. It was important to Council that future priorities must be aligned with the Council’s Vision and Mission Statement. Council relied on the various community meetings for which they had partaken, as well as the survey results feedback, and the well-thought-out recommendations by many in our great community.

**Financial Implications**

N/A

**Clearview’s Strategic Plan**

- Governance

**Report Appendices**

Appendix A – Strategic Plan Workshop PowerPoint - Vision, Mission & Priorities

Appendix B – CAO Report CAO-004-2023 – Clearview Township Strategic Plan Update

**Approvals**

**Submitted by:** John Ferguson, CAO

**Financial Implications Reviewed by:** Kelly McDonald, Treasurer

# Recommending a Strategy with our community

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Ideas for today and tomorrow

# Vision and Mission Statement

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## **Mission statement:**

This is what you do, why you do it, how you do it, and what value you bring.

It boils down the reason for your existence and delivers it to the public in a way that is easy to digest.

## **Vision statement:** Your vision statement is what you hope to be by doing your mission.

What does the success of your municipality look like in 10 years? What does that success look like for your customers?



# Values

- **Core values:** Your core values unite your team to fuel all of the above. Because your business achieves your goals through the lens of your core values, you fulfill your mission which fuels your vision.
  - Core values can both inspire and support a municipality's mission, vision, and goals. Most importantly, they provide guidelines on the most ethical, unified approach to achieving those goals.

# Vision Statement

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Clearview Township envisions our community joined together to grow and prosper for today and generations to come.

# Mission Statement

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Clearview Township will plan with our community to enhance our local environment and economy through improved communication and innovation.

We will build new infrastructure to support more housing and outdoor spaces through sustainable growth while protecting our agricultural nature.

We will embrace our lifestyles, culture, recreational opportunities, and welcome visitors & newcomers.

We will enhance our working and living environment for citizens and businesses.

# Key Priorities

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1. Infrastructure
2. Recreation and Culture
3. Communication
4. Climate
5. Core Business (agriculture)

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Priorities are now  
established.

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Next Step is to:  
Identify possible Initiatives.

Recommendation

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**To:** Mayor and Council

**From:** John Ferguson, CAO

**Meeting Date:** September 25, 2023

**Subject:** CAO-004-2023 – Clearview Township Strategic Plan Update

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## Recommendation

Be It Resolved that Council of the Township of Clearview hereby:

- 1) Receive report CAO-004-2023 (Clearview Township Strategic Plan Update) dated September 25, 2023; and,
- 2) That Council direct the CAO to work with the Mayor to schedule a Council Workshop to identify Strategic Plan priorities to be recommended for approval at a regular meeting of Council.

## Background

Clearview Council through direction to the CAO, began the process of establishing a new Strategic Plan for the Township. This process began with thirty stakeholder interviews with individuals from all areas of Clearview Township, subsequently Dunbar and Associates held five community engagement focus groups in the late spring early summer throughout various township communities, and initiated a survey, which was available throughout the summer with a deadline for submission being August 30<sup>th</sup>.

Below are some, but not all the issues that have been identified during key stakeholder meetings, community engagement sessions and through the survey. The Township's Strategic Plan Consultant requested that the CAO prepare a summary report on the evolving community feedback.

## Comments and Analysis

### Forging a new path forward during changing times

To begin; I want to thank the many citizens, staff and council for their dedication and time to have a discussion and share opinions about the great community of Clearview Township and the interconnected communities of Stayner, Creemore, Sunnidale, Duntroon, Nottawa, Singhampton, and New Lowell. I also want to thank all our Local Services Clubs, Reaction and Sport clubs, Art & Culture groups, Tourism groups, Small & Medium Size Businesses, and Farmers.

To be blunt, our community needs to focus on “economic resiliency” as *global impacts* become less under our control locally. The National Association of Counties (NACO) describes economic resilience as “*a community’s ability to foresee, adapt to, and leverage changing conditions to their advantage.*”<sup>1</sup> Over the past three years, the world’s economy has shifted and weakened. In the instance of Canada, we share the unique challenges brought on by the high cost of housing, struggling small businesses, changes in climate, aging population, and the lack of workers in the skilled trades. Not one individual or group has gone unaffected by economic and social change. Yet, despite these enormous challenges our citizens continue to press forward. Our volunteer sector has seen a reduction in volunteerism, yet Clearview’s network of volunteers remains steadfast and continue to deliver tremendous goodwill through recreation, arts and culture, and festivals. Environmental groups, service clubs, sports enthusiasts, cyclists, snowmobile, and ATV clubs all thrive and support community initiatives in Clearview’s unique urban and rural communities.

### **Social benefits of volunteerism**

Our younger generation is so capable, and because they are so capable, we must find creative ways to encourage community volunteerism with our youth and young adults. The opportunity to experience fulfillment by helping others in our community is an opportunity for personal growth and leadership development. As a community we need to strongly recognize our volunteers and build on existing recognition initiatives.

Canada has been referred as a “Social Democracy”<sup>2</sup>, albeit Canada is not a socialist form of government, more capitalist, but with a strong social influence. Canada’s form of government is a “*Constitutional Monarchy*”<sup>3</sup>. In essence capitalism with a social net and as such citizens have both rights and obligations. The Township’s objective to provide quality and fair service is paramount, as we share obligations with our community. We appreciate people respecting community policies and bylaws that balance the rights of individuals, various groups, and organizations, but also place an obligation on us all to place our civic duty in a higher light.

### **Environmental stewardship and economics**

The economy and environment are intertwined in a way that impacts the cost of living. In the delivery of minerals & raw materials, farming & food products. These challenges will compel our community to find better ways to balance the increased cost of home

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<sup>1</sup> Economic Resiliency – Retrieved from: <https://cedr.gatech.edu/what-is-economic-resilience/>

<sup>2</sup> Social democracy – Retrieved from:

[https://www.google.com/search?q=canada+is+both+socialism+and+capitalism&sca\\_esv=559732191&rlz=1C1GCEU\\_enCA946CA946&sxsrf=AB5stBgzHwKkSHawp1o18lx-9JWNrG4NqA%3A1692899748400&ei=pJnnZLTHF4e10PEP3l-5qAQ&ved=0ahUKewi0qZKB7\\_WAAxWHGjQIHdxHDkUQ4dUDCBA&uact=5&og=canada+is+both+socialism+and+capitalism&gs\\_lp=Egxnd3Mtd2l6LXNlcj2NhbmfKYSBpcyBib3RoIHNVY2lhbGlzSBhbmQgY2FwaXRhbGlzTlFECEYoAFI-0tQAFj\\_R3AAeAGQAQCYAZ8BoAHEJaoBBDAuMzm4AQPIAQD4AQHCAGCQlxixiKBRgnwgIEECMYJ8ICCBAAAGIoFGJECwgiHEAAyigUYQ8ICDRauGloFGMcBGNEDGEPcAgoQABiKBRixAxdwglOEC4YigUYxwEY0QMYkQLCAG4QLhiABBixAxiHARjRA8ICcxAAAGIAEGLEDGIMBwgiNEC4YigUYsQMYgwEYQ8ICERAUgIAEGLEDGIMBGMcBGNEDwglRECA4YgAQYsQMYgwEYxwEYrwhCAgsQLhiDARixAxiKBciCCBAAGIAEGLEDwglEAAyigUYsQMYgwHCAgUQABiABMICcxAuGIMBGLLEDGIAEwglEAAyigUYhgPCAgcQABgNGIAEwglEAAyFhgGARCAggQIRgWGB4YHcICChAhGBYHhgPGB3CAGcQIRigARgKwglIEECYFfelDBBgAIEGIBgE&scient=gws-wiz-serp](https://www.google.com/search?q=canada+is+both+socialism+and+capitalism&sca_esv=559732191&rlz=1C1GCEU_enCA946CA946&sxsrf=AB5stBgzHwKkSHawp1o18lx-9JWNrG4NqA%3A1692899748400&ei=pJnnZLTHF4e10PEP3l-5qAQ&ved=0ahUKewi0qZKB7_WAAxWHGjQIHdxHDkUQ4dUDCBA&uact=5&og=canada+is+both+socialism+and+capitalism&gs_lp=Egxnd3Mtd2l6LXNlcj2NhbmfKYSBpcyBib3RoIHNVY2lhbGlzSBhbmQgY2FwaXRhbGlzTlFECEYoAFI-0tQAFj_R3AAeAGQAQCYAZ8BoAHEJaoBBDAuMzm4AQPIAQD4AQHCAGCQlxixiKBRgnwgIEECMYJ8ICCBAAAGIoFGJECwgiHEAAyigUYQ8ICDRauGloFGMcBGNEDGEPcAgoQABiKBRixAxdwglOEC4YigUYxwEY0QMYkQLCAG4QLhiABBixAxiHARjRA8ICcxAAAGIAEGLEDGIMBwgiNEC4YigUYsQMYgwEYQ8ICERAUgIAEGLEDGIMBGMcBGNEDwglRECA4YgAQYsQMYgwEYxwEYrwhCAgsQLhiDARixAxiKBciCCBAAGIAEGLEDwglEAAyigUYsQMYgwHCAgUQABiABMICcxAuGIMBGLLEDGIAEwglEAAyigUYhgPCAgcQABgNGIAEwglEAAyFhgGARCAggQIRgWGB4YHcICChAhGBYHhgPGB3CAGcQIRigARgKwglIEECYFfelDBBgAIEGIBgE&scient=gws-wiz-serp)

<sup>3</sup> Constitutional Monarchy - Retrieved From:

[https://en.wikipedia.org/wiki/Politics\\_of\\_Canada#:~:text=Westminster%20style%20federal%20parliamentary%20democracy%20within%20a%20constitutional%20monarchy.](https://en.wikipedia.org/wiki/Politics_of_Canada#:~:text=Westminster%20style%20federal%20parliamentary%20democracy%20within%20a%20constitutional%20monarchy.)

construction, farming, and population growth. Increased population demands will impact farmland as communities build out or build up and consumer housing demands within *free markets* will increase if there is a willing seller and buyer.

Transportation, labour costs, and improved environmental practices with stringent regulations for the extraction of aggregate, minerals, and metals, will experience more pressure brought on by inflation. With the shortage of housing stock, these natural products will continue to be in demand to building homes, building roads, creating batteries for electric cars, power generation, and the fabrication of various infrastructure utilities. However, if municipalities, in lock step with, the neighbouring municipalities, the County, and the Provincial & Federal governments, establish an approach to new building technologies that provide economical living while being friendly to the environment and controlling cost; will likely require a “non-market” approach where municipalities and/or their government partners will become similar to developers, but with strict legislation to build infrastructure and homes at a controlled cost and qualifying process. Illuminating, in part, the free market approach.

The increased number of forest fires in Canada has ruined several small communities resulting in a complete collapse in their local economies. People will need to rebuild their lives, struggling to be where they once were. This raises the question on developing greater preparedness in the face of sudden and extreme weather events.

A balance between the environment and the economy has the potential to create stronger community resiliency; at the local level “Local Economics”<sup>4</sup>.

*“Local economies refer to economic and social systems that are part of a specific community. For example, a typical local economy may have residents who dine at a local independent restaurant. The restaurant employs residents from the community and buys goods and services from other local businesses.”*

### **The community is the local economy.**

This process of having our community work together was the impetus to use the economic development tool referred to as the “Five Capitals”<sup>5</sup> the model that was presented at each of the community engagement meetings which reflected on the interconnectedness of the Five Capitals (Natural, Social, human, manufactured and Financial Capital). The “Five Capital” tool in its simplicity bridges local community economics with people and the environment that leads to resilient management of our community: together. The suggested priorities the council receives from the community will be based on the feedback from community meetings, written submissions, and surveys.

### **Leadership**

In 2022 Clearview Township Council directed the implementation of a new strategic plan and in 2023 council supported the process to engage with our community where

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<sup>4</sup> Local Economics – retrieved from: <https://www.sustainablebusinesstoolkit.com/local-economies-community-development-social-capital/>

<sup>5</sup> Five Capitals - Retrieved from: <http://www.truevaluemetrics.org/DBpdfs/Initiatives/Forum-for-the-Future/Five-Capitals-Model.pdf>

citizens, staff and council together share ideas, identify challenges, and develop priorities that begin the process of local economic resiliency, where social groups work together, young people find gainful employment and an affordable house to live, that is within reasonable distance to their place of work. Sharing the complexities with the community will help citizens understand the challenges our council faces. Together, and by understanding, we can find and establish priorities, roll up our sleeves and get to work.

### **Complexity in finding solutions.**

Early feedback from our community meetings has been tremendous with many suggestions brought forward. Some of the key issues raised, in part, demonstrated concerns associated with climate change, a housing crisis, aging demographics, immigration, migration, high infrastructure costs, and transportation safety. These and other socio-economic dilemmas have been amplified by the increase of sudden weather events, the lack of affordable & attainable housing, and global “geo-political issues”<sup>6</sup>. These dilemmas have been described as “complex wicked problems”<sup>7</sup> that have a common challenge, which is:

*“A wicked problem is a social or cultural problem that’s difficult or impossible to solve because of its complex and interconnected nature. Wicked problems lack clarity in both their aims and solutions and are subject to real-world constraints which hinder risk-free attempts to find a solution.”<sup>8</sup>*

The global impacts will likely remain beyond our direct control, but locally we can begin by understanding the systems and then finding areas that can be improved. “...complex socio-technical systems, are not isolated. They are intertwined in existing systems— manufacturing systems and economic systems, political, social, and cultural systems, technological and legal systems. And each of those systems is connected...”<sup>9</sup>

### **Modernization**

The provision of food, shelter and water is becoming increasingly complicated and costly. We live in a developed country, however, sourcing, extracting, delivering, and disposing of clean drinking water within a community is a complexity that seasoned experts struggle with delivering. The complexity of water and wastewater management is a constant balance between supplying clean water and disposing of wastewater.

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<sup>6</sup>Geopolitical - retrieved from:

[https://www.google.com/search?q=geopolitical+issues+2023&rlz=1C1GC EU\\_enCA946CA946&oq=geopolitical+issues&aqs=chrome.1.69i57j0i512i2j0i20i263i512j0i512l6.14367j1j15&sourceid=chrome&ie=UTF-8](https://www.google.com/search?q=geopolitical+issues+2023&rlz=1C1GC EU_enCA946CA946&oq=geopolitical+issues&aqs=chrome.1.69i57j0i512i2j0i20i263i512j0i512l6.14367j1j15&sourceid=chrome&ie=UTF-8)

<sup>7</sup>Complex Wicked problems – retrieved from: <https://www.interaction-design.org/literature/article/wicked-problems-5-steps-to-help-you-tackle-wicked-problems-by-combining-systems-thinking-with-agile-methodology#:~:text=A%20wicked%20problem%20is%20a,attempts%20to%20find%20a%20solution.>

<sup>8</sup> Wicked Problems – retrieved from: <https://www.interaction-design.org/literature/article/wicked-problems-5-steps-to-help-you-tackle-wicked-problems-by-combining-systems-thinking-with-agile-methodology#:~:text=A%20wicked%20problem%20is%20a,attempts%20to%20find%20a%20solution.>

<sup>9</sup> System Interconnectivity – retrieved from:

[https://www.google.com/search?q=the+systems+impacting+complex+wicked+problems&oq=&aqs=chrome.0.35i39i362l8.1084j0j15&sourceid=chrome&ie=UTF-](https://www.google.com/search?q=the+systems+impacting+complex+wicked+problems&oq=&aqs=chrome.0.35i39i362l8.1084j0j15&sourceid=chrome&ie=UTF-8)

Recently, Clearview Township has allocated the last water units for infill and approved development units presently under construction. However, going forward, we will need to begin the construction of the Stayner “Well project”<sup>10</sup> which will meet current and future capacity needs for the next several years, but financing new growth is difficult for municipalities our size to shoulder alone. Clearview will need financial support. The *Well Project* solves current short-term water allocation for development, but other methods and sources of water will need to be found for the long term.

Perhaps council could consider a formal (shared municipal) request to the provincial and federal government; that an intergovernmental and developer task force be created to strategically invest in infrastructure to support both non-market and market housing development. For example, consider the benefit of strategic investment from government for non-market housing (with conditions) and partnering with private sector investment for market housing while building the same servicing infrastructure for both non-market and market housing. This arrangement would require sound policy, but, if possible, it could lead to a win/win situation.

Food security was top of mind when the pandemic began. The governments designated essential workers and injected money to stimulate the economy, but there were still deficiencies in the system. “In 2021, at least 15.9% of households, or 5.8 million people across Canada’s provinces were living with insecure or inadequate access to food.”<sup>11</sup>

Strong leadership and shared cooperation will be the cornerstone in tackling complexities, such as adapting to climate change (locally), improving food security (locally), supporting local business and local development, sharing roads that are safe and designed to accommodate shared use, renovating community halls while being mindful of the financial challenges a municipality of our geographical size and population can afford. Therefore, we must make smart decisions based on community needs and financial capability.

A regional lens and partners may lead to cost sharing, infrastructure sharing, and support from our neighboring municipalities, Simcoe County, and the Provincial & federal Government. Finding new ways to put our collective “shoulders to the wheel” has the potential to move important initiatives forward; together, rather than on our own.

The goal, together, is to have people enjoy their community, find a good job, develop bonds with friends, and bridge ideas to build a strong healthy community, while respecting the environment.

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<sup>10</sup> Stayner water project – retrieved from: [https://www.simcoe.com/news/council/tapped-out-clearview-township-issues-last-building-permits-for-stayner-as-town-reaches-water-capacity/article\\_6d3ca9f6-c2d7-5e4a-97c6-81c71458a55a.html](https://www.simcoe.com/news/council/tapped-out-clearview-township-issues-last-building-permits-for-stayner-as-town-reaches-water-capacity/article_6d3ca9f6-c2d7-5e4a-97c6-81c71458a55a.html)

<sup>11</sup> Food security – retrieved from: <https://www.cpha.ca/household-food-insecurity-its-not-just-about-food#:~:text=In%202021%2C%20at%20least%2015.9,or%20inadequate%20access%20to%20food.>

## **Township and Citizen obligations**

As part of our strategic plan process, following the feedback from citizen engagement, it is recommended for council to consider creating a “Climate Action Committee” through an approved Terms of Reference that will focus on local and affordable practices that improve local resiliency and develop shared preparedness from sudden climate events.

We will need to work through *competing interests* to a reasonable solution, which in many instances can be achieved while protecting people, land and all its multiple uses. The pressure will force our community to be resilient in a world where global conflicts and global migration impacts are being experienced locally.

The strategic plan consultant report from Dunbar and Associates is the starting point of capturing priorities that reflect on our strengths and weaknesses, but more importantly, opportunities to improve. The priorities will then be unpacked by council in a workshop format which will lead to a recommended priority list for council to approve.

Once the council establishes the final priorities, then Clearview Township administration and staff will develop initiatives with each priority and share our progress, challenges, and results on a regular basis.

## **Council, Council Committees, Citizens, and Staff**

There were many great comments brought forward. It is our intent to implement initiatives that touch on as many points as possible. It is important to reiterate that we must work together to find the best way forward.

## **Financial Implications**

Not applicable.

## **Clearview’s Strategic Plan**

This report identifies a new strategic plan for the Township.

## **Report Appendices**

Appendix A – Interview Summary Report

Appendix B - Focus Group Summary Report

Appendix C – Survey Report and Results

Appendix D – Community Resource Bank

**Approvals**

**Submitted by:** John Ferguson, CAO

**Financial Implications  
Reviewed by:** Kelly McDonald, Treasurer

Appendix 1: Interview Summary Report



# Interview Summary

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## Strategic Plan Review

CLEARVIEW



**Dunbar &  
Associates**

May 2023

## Table of Contents

1. Introduction.....	3
2. Key Messages.....	3
3. Overall Impression of the Clearview Strategic Plan 2017-2022.....	5
STRENGTHS TO BUILD ON .....	5
WEAKNESSES TO ADDRESS GOING FORWARD.....	6
4. Tactics, Measurement, and Review.....	7
TACTICS.....	7
MEASUREMENT .....	7
REVIEW .....	8
5. Future Opportunities To Include in the Strategic Plan.....	9
AFFORDABLE HOUSING .....	9
PRIORITIZING CLIMATE ACTION AND THE ENVIRONMENT.....	10
SUPPORTING AND GROWING OUR CORE INDUSTRY AND BUSINESS.....	10
BALANCING UNIQUE COMMUNITY IDENTITY WITH BROADER TOWNSHIP IDENTITY.....	11
PROVIDING SAFE BIKING EXPERIENCES.....	11
IMPROVING QUALITY OF VISITOR EXPERIENCE IN MUNICIPAL PARKS, RECREATION AND CULTURE .....	12
Appendix 1: Interview Guide .....	13

## 1. Introduction

Dunbar and Associates conducted 26 interviews with Clearview residents from the various geographic areas in the Township, who could speak to the issues of agriculture, business and industry, volunteerism and public service, education, governance, recreation and sport, tourism, environment, and so on. The intent of the interviews was to hear diverse perspectives and gain a breadth of opinions and ideas, on the issues and challenges regarding the 2017-2022 Clearview Strategic Plan, as well as suggestions and advice for advancing the plan in the future. In addition, the interviews identified key issues or topics to probe further in focus groups.

This summary highlights the key messages from the interviews. It identifies the common themes as well as points of divergence in opinion. Information from the interviews as well as the focus groups and survey are analysed together to make recommendations.

Appendix 1 lists the questions that were used to guide the interviews.

## 2. Key Messages

While the full interview report goes into detail about specific comments of the interview participants, there were some key messages that frequently came up in many, if not all, of the interviews.

1. **A strategic plan needs to be built on a vision and mission statement that describes the future that Clearview is striving toward.** From that comes the priorities (or pillars) followed by concrete action plans that spell out the necessary steps to achieve the priorities. If there is no vision or mission statement, then there is no way to know if the pillars or priorities are valid or justified.

The long-term effect, of the recent tidal wave of residents moving to the area, will be thousands of new citizens seeking municipal services. It is necessary to act now by envisioning the best service model possible and implementing it. “Long term planning requires a vision and mission statement not currently in Clearview.”

It was suggested that a strategic planning workshop, meeting, or retreat for the Council, CAO and staff would be useful in articulating the vision and mission (based on public input); clarifying and solidifying Council, CAO, and Staff buy-in, expectations and responsibilities; identifying the steps or tasks to achieve each priority; and committing to implement the action plans to achieve the priorities.

2. **A strategic plan must include clearly defined and measurable targets, with timelines and assigned staff responsibility, which are frequently reviewed.** Many respondents think that the existing plan lacks “teeth” and the way to fix that is with action plans that include: assigned staff responsibility and priority for each task; the desired objective or target; timelines; measurable outcomes/results (which are quantifiable and have benchmarks) and are reviewed by Department Heads and/or CAO frequently for progress with remedial action taken if required.
  
3. **The strategic plan needs to be forward thinking and anticipate future priorities, even if they are not yet evident in Clearview. Respondents want to see a bigger vision, looking further into the future, and planning for the long term.** As well, the plan should be a “living” document –agile to adapt to changing circumstances that will occur year-to-year, and that means finding creative and new solutions to arising issues.

Residents provided several examples of what long term vision and creative planning might look like, based on future demand and where trends are heading:

- Looking beyond municipal boundaries, to regional, or County partnerships for water infrastructure solutions
- Roundabouts, not stop lights
- Flexible and new ways of thinking about housing –granny flats, build up/onto existing stories, developer requirements to provide 5% affordable/attainable housing units, tiny homes, rent-to-own programs, modular homes, garden suites, dorm/apartment style, container, etc. and partnerships with social services associations and organizations

Respondents identified current and future priorities as:

- affordable housing,
  - infrastructure development to support growth (i.e., sewer, water, high speed internet, etc.)
  - climate action and the environment,
  - mass transportation,
  - mental health, and
  - building strong relationships/partnerships to address municipal needs (with residents, volunteers, business associations, industry, tourism, private sector, individual wards, recreation committees, County, Province, etc.).
4. **Residents want frequent, transparent information, and two-way communication on strategic plan progress and on Township business in general.** “Give us a clear view,” said one respondent. Another respondent encourages Council and staff to network with all

municipalities in Clearview “to discuss what is working for them and what isn’t. This type of networking also fosters good relationships and helps to identify potential partnerships and shared visions that can benefit all involved.” Other ideas are an internet newsletter sharing news by ward; or an annual summary of completion status of each strategic priority, and targets for the upcoming year. Social media could be put to better us, such as developing apps for marketing and economic activity.

5. **Clearview has both opportunities and challenges, and they should be identified and addressed as part of the strategic plan.** Each strategic priority and target will have its own supports and barriers which need to be identified with plans or processes in place to address them. One such challenge is the unique character of individual communities wanting some flexibility or autonomy within a broader township structure. Another issue is sustainability – how do we plan for growth and additional services, while ensuring the plan is sustainable and does not lead to degradation or subtraction of services.

### 3. Overall Impression of the Clearview Strategic Plan 2017-2022

Almost all interview participants said that their overall impression of the Clearview Strategic Plan, was that it “lacked teeth” and was too general or broad to make any meaningful improvements to life in Clearview. Some described it as “fluffy,” “written from afar,” “window dressing,” “too general with limited direction” and “generic.”

Some felt that it was a good start to a much larger process, and that the five pillars help to focus priorities. However, it is unclear where the evidence is, or how background data was collected, for the choice of the five pillars. Furthermore, there did not seem to be any reference to a formal strategic planning process, that would have included a vision, mission statement, guiding principles – the foundation on which the pillars sit.

Many of the interview participants realize that the past two years have been a struggle due to the Covid pandemic. This has limited public input and stalled progress on the plan. However, the plan is now outdated and many circumstances have changed as a result of post-pandemic life. Key to success will be updating the plan with a bigger vision looking further into the future; providing tangible, achievable steps with measurable goals, objectives and targets; developed with public input; and communicated openly with Clearview citizens.

#### STRENGTHS TO BUILD ON

Interview respondents see the Strategic Plan as a good start to taking a pragmatic look at the future. Some said that it is a necessary tool for managing new demands and adjusting to change

which is bringing new pressures faster than ever before. Respondents see the plan as having great potential if it is re-examined and re-written to include the necessary structure to make it achievable.

The pillars make good sense. They provide focus while being flexible enough to adjust to change. However, it is imperative that the pillars include step-by-step measures for achieving success along with delineation of responsibilities. Identifying short and middle term goals was useful.

Some respondents addressed the plan's scorecard and found that some positive initiatives are underway, mostly in the Recreation and Culture pillar, like 3-3 hockey event, small halls signature event, employing a recreation manager and special events coordinator, downtown improvements, attempts to upgrade tourism, and increased use of social media. Also favourable is how the plan incorporated the importance of connecting Clearview as a whole with the public transit expansion and making Clearview more attractive to a younger generation.

One respondent mentioned that without public input, plans go astray. A strength of this Strategic Planning process is that it demonstrated why public input is critical and going forward there should be many vehicles for public response.

#### WEAKNESSES TO ADDRESS GOING FORWARD

Most of the interview respondents noted that the biggest weakness of the 2017-2022 Strategic Plan is that it lacks structure and effective means of measuring outcomes. It is lacking measurable, quantifiable objectives. It needs a schedule of priorities, benchmarks, timelines, assignment of responsibilities and performance reviews, and a reporting mechanism to the public, that provides more accountability. One suggestion was to have guidelines mandating staff to review their individual areas of expertise and generate a list of priorities for positive outcomes, on which their performance would be reviewed monthly or quarterly. Without these, the plan cannot succeed and very little will be achieved.

Some feel that the 2017-2022 plan is outdated now and believe it is not forward thinking enough. For example, there is no mention of mental health services, outreach services for the homeless, and no clear plan for bringing affordable housing into the Township. This is compounded by the lack of priority setting and structure which would give guidance to staff to implement the plan. As a result, staff and Council end up being reactive and "fighting fires" rather than being proactive and committing to following the strategies and priorities that should be laid out in the plan.

Some feel that another weakness of the plan is the lack of flexibility to recognize and make provisions for meeting the needs of multi-faceted, diverse communities within the Township.

One size does not fit all and the plan should not generalize across all communities, but rather respect and make accommodations for individual or unique circumstances.

The future will bring more pressures and there is a need to drive for open, improved and beneficial relationships with newcomers, long-time residents, and municipal governance. The Strategic Plan should be a “living document” that adjusts and adapts.

#### 4. Tactics, Measurement, and Review

Respondents voiced strong opinion that the Strategic Plan needs tactics that are measurable and frequently reviewed. Tactics, measurement, and review are closely intertwined and evolving: review may lead to adjusting or revising the tactic.

##### TACTICS

Many respondents suggest that a process for agreeing on what the tactics are and which ones should be priorities needs to be in place. It is unclear as to how the 2017-2022 tactics were derived.

Existing tactics are not measurable and need to be much more clearly defined. The current check mark is not adequate to outline the specifics of the task or whether results are good or bad. It would be beneficial to conduct a strategic planning workshop, meeting or retreat with Council, CAO and Staff to develop a vision and mission statement, values, objectives or tactics with assigned priority, and action plans (desired outcomes, assigned staff responsibility, steps to achieve, deliverables, timelines) and process for review.

Staff members responsible for the tactic or priority, can identify specific steps to achieve the level of success desired and report on measurable results that were achieved in year 1, year 2, year 3, and so on. During frequent review periods, the CAO can assess progress on each tactic and make necessary adjustments to support staff in achievement of the target.

Progress can then be communicated to the residents, and it will be clear to see which tactics or priorities have been met, and which are still in the works.

##### MEASUREMENT

Many respondents said that the Strategic Plan needs strong measurement and that this goes hand in hand with setting measurable tactics and doing frequent and comprehensive reviews of progress.

Key to successful implementation of the plan is twofold:

1. Delegate responsibility to staff members for completing the required tasks (which have measurable outcomes or targets) according to set timelines, and
2. Task the CAO with driving the Strategic Plan and completing frequent progress reviews, which will result in timely and accurate determination of the status of each outcome or target (i.e target is met; target is on track to be completed; target needs revisions; target not met and what remedial measures need to be taken). In turn, the progress reviews feed directly into yearly budget projections (the budget should be aligned with strategic priorities).

Many of the respondents feel that such a system of accountability will keep initiatives steadily moving forward and problems and issues will be identified quickly and dealt with as they arise, so momentum is not lost and the plan stalled.

Other important criteria for success of the plan are:

- **Priority Setting:** Identify priority targets so resources can be focused. Without priorities, there is no sense of urgency for completion and no focus. Some priorities in one department may be linked to those in another, or be sequential in nature (i.e. one priority has to be accomplished before another is possible).
- **Benchmarks:** Benchmarks go hand-in-hand with setting measurable targets. Benchmarks enable Clearview to continually measure progress and determine whether things are staying constant, improving, or degrading, in relationship to the benchmark. Look within Clearview, to other municipalities, the private sector, the County, the Province to find standards to incorporate and make targets quantifiable.
- **Communication to Public:** A list of specific, measurable targets, in priority sequence, is a transparent method for conveying the completion status of each priority to the public, and for declaring the priority targets for the upcoming year.
- **Amendments:** The Strategic Plan is a “living document” and must adapt to changing circumstances. The CAO should be responsible for amending the plan according to new policies, provincial initiatives, and municipal pressures that may arise. Amendments should not be done for missing a target.

## REVIEW

Again, there was strong agreement that the Strategic Plan and its targets need to be reviewed frequently to ensure real change and success. Without review and subsequent validation, additions, deletions, or other necessary updates, a 5-year plan is outdated after the first year. One respondent said, *“Things change and sometimes due to factors we cannot control. Has our environment changed? What about our residents? We also need to periodically check with our*

*residents to see if things are improving in their eyes. If not, we need to understand why – it could simply be just that we haven't communicated on the changes well."*

There were various opinions on how frequently reviews should take place (monthly, quarterly, bi-annually, annually). Some respondents believe that incremental objectives should be evaluated on a monthly or quarterly basis to keep the plan on track and moving forward by quickly identifying problems, making adjustments, taking remedial action, allocating more resources or support to ensure success, and so on.

## 5. Future Opportunities To Include in the Strategic Plan

Some respondents mentioned that these are new and challenging times, much different than they were in 2017 when the former plan was written. Clearview needs to figure out how to go forward, post-pandemic, while protecting and celebrating the parts of our lifestyle we value, and being dynamic enough to embrace change for future generations. One respondent described it as balancing sustainability with a good economic base to support quality of life for residents.

A better future in Clearview would include:

### AFFORDABLE HOUSING

- We are in the midst of a “senior wave” and need to provide affordable housing options for senior assisted living, smaller homes, granny flats, or rental units, and supports for seniors to age in place/at home.
- Affordable housing (smaller homes, rental units, “sweat equity” homes (start small and renovate) is needed for residents with low or fixed incomes, younger adults, and families so they are able to live, work, stay and prosper in Clearview.
- Over the next five years, a “municipal housing acceleration process” needs to be implemented with services and infrastructure in place for new homes. One idea is to require developers to provide 5% of new units as affordable to build and maintain, selectively placed throughout housing developments.
- The current tax assessment system favours building larger homes and does not support or provide incentive to the Township to approve developments that build affordable, smaller homes.
- Mass transportation (including trail systems) goes hand-in-hand with housing and environmental initiatives to make the community affordable, livable, accessible, and environmentally sustainable. Affordable housing developments need to be in settlement areas so they are close to highways and public transportation routes.

- Likewise, arts, recreation and cultural services, such as trails, gyms, pools, rinks, parks, cultural centres, and so on, go hand-in-and with housing development.

#### PRIORITIZING CLIMATE ACTION AND THE ENVIRONMENT

Some respondents say that it's time that the Clearview natural environment is seen and protected as an asset, not a barrier to development or progress. The Escarpment, Devil's Glen, scenic terrain, and the rivers are examples of sites to protect that offer recreation opportunities and climate/environmental benefit.

Greenspace is critical to establish in early plans for any development. Clearview has to think long term (vision) and protect it now. And requirements for greenspace should be expandable as the community grows (i.e., a growing population will require more greenspace, not less).

Clearview has prepared a Climate Action Report, outlining steps that need to be implemented. This is not only a local concern, but a world-wide climate crisis that needs immediate attention and action.

#### SUPPORTING AND GROWING OUR CORE INDUSTRY AND BUSINESS

Many respondents identify Clearview's core industry and business as:

- agriculture and its supporting services;
- tourism and the service sector; and
- light industry.

Supports for growing core industry and business might include such things as:

- Zoning amendments to allow for light industrial (C4) on agricultural properties
- Welcoming new small business by being accessible, equitable, and affordable to create and sustain, and reducing bureaucracy to get started.
- Exploring opportunities for green energy, solar and wind power, and environmental-related businesses and services (installers, tax advantage, workshops, products, reputable company list, etc.)
- Providing assistance to farmers to maintain financially successful operations (e.g. workshops, taxation, government relations, 7<sup>th</sup> generation philosophy).
- Supporting farms that make the connection with urban Ontario by producing and marketing their crops and meat products directly to public.
- Advancing the connections and opportunities between tourism and agriculture and understanding what sorts of experiences tourists and visitors want (e.g. open space, fire pits, fresh air, no noise, accommodation).

- Promoting agriculture and historical agricultural culture (e.g. family farms sharing their history and the evolution of farming in Clearview; recognizing the historic barns and providing incentives to restore these facilities as educational and agi-tourism facilities).
- Establishing more B&B's, Air B&B's, hotels, motels in Creemore and area.
- Promoting scenic terrain and the natural habitat offered in our Township, for such activities as hiking, rock climbing, cycling, scenic tours, cross country skiing, snowshoeing, etc.; and consulting B&B and Air B&B operators of the possibilities for marketing and promotion.
- Exploring public private partnerships for recreation, culture and tourism facilities, for example, building a recreation complex on land donated by a company or corporation that would receive naming rights for a term relative to the donation, such as a 10 million dollar donation could be worth 10 years of naming rights.
- Reclaiming downtown Stayner for the public – it should not be a truck route
- Establishing a volunteer/association marketing position for each ward
- Creating an app to promote what Clearview has to offer.

#### BALANCING UNIQUE COMMUNITY IDENTITY WITH BROADER TOWNSHIP IDENTITY

Some respondents suggest that the Strategic Plan should celebrate the distinctive character of individual towns and villages, rather than generalize across the entire Township. One size does not fit all, and the plan should find ways to incorporate flexibility for communities to respond to issues unique to their circumstance.

Interview participants varied in their opinion, with some feeling that Clearview should be “one big, connected community,” rather than individual towns and villages.

Another viewpoint was that political lines could be redrawn, much as they have been for tourism, to benefit from partnerships and relationships under a Southern Georgian Bay amalgamate.

#### PROVIDING SAFE BIKING EXPERIENCES

Many respondents mentioned biking and the need to understand how it fits into the local economy, how it provides recreation for both residents and visitors, and how it can be done safely. Suggestions included promoting safe and signed cycling routes; signage; widening lanes 2' or half meter, both sides of road; provision of off-road biking. Also of concern is car traffic, ATV's, bikes, and farm equipment sharing roads safely.

Clearview needs foresight in planning for cycling, which will only grow in the future, and integrating the plans for cycling into our road systems.

**IMPROVING QUALITY OF VISITOR EXPERIENCE IN MUNICIPAL PARKS, RECREATION AND CULTURE**

As the population grows, and new housing developments are built, there will be expectations for more recreation programs and facilities (e.g. basketball, training and workout gyms, trails, pools, double rinks, etc.). One respondent said that “a significant number of Clearview residents are commuting outside of the township to work and play. Building facilities that encompass many recreational activities will be much more efficient than having numerous smaller venues, and there could be additional opportunities realized by providing recreational services to our neighbours such as Wasaga Beach, Collingwood and the Town of Blue Mountains.”

Another suggestion was to explore public private partnerships for multiuse facilities that could serve residents, visitors, and tourists and could include, for example, such amenities as hotel/conference centre, sports related businesses (sports equipment, sports medicine clinic, etc) ice rinks (hockey, curling, skating, etc.) and a fitness centre with an indoor track.

Consistent signage, park maintenance and operations are needed across the Township to ensure the same basic level of quality in each park.

Another suggestion is to reinstate recreation committees to give input and respond to the objectives pertaining to parks and recreation in the Strategic Plan.

## Appendix 1: Interview Guide

The following questions were used to guide discussion with the interview participants.

1. What is your general impression of the Strategic Plan?
2. What is the greatest weakness of the plan?
3. What is the greatest strength of the plan?
4. What is Clearview's greatest future opportunity and what needs to change in the Strategic Plan to enable those opportunities?
5. Do the existing tactics used to move municipality forward meet the known needs and what if anything needs to be added?
6. What format of measurement needs to be developed to gage success and/or failure of the plan?
7. What is your review process like to manage the small or large changes to the Plan on a yearly format – i.e. how to keep this plan current?
8. Time to dream: What does Clearview look like in 2023?
9. Do you want to participate in a focus group discussion?

Appendix 2: Focus Group Summary Report



# Focus Group Summary

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## Strategic Plan Review

CLEARVIEW



**Dunbar &  
Associates**

July 2023

## Table of Contents

1. Introduction .....	3
2. Implementing the Strategic Plan: A Starting Point.....	3
3. Affordable Housing.....	5
4. Transportation .....	6
5. Priority Tactics .....	8
6. Imagine 2035 in Clearview .....	9

## 1. Introduction

Dunbar and Associates conducted five focus groups during May and June in various geographic areas of Clearview Township. Community champions and volunteers were invited to attend, along with members of the general public, elected officials, and Clearview staff members.

The purpose of the focus groups was to hear what is on the mind of Clearview citizens and identify some shared priorities for the next 5 -10 years. This represented the first time that the Municipality has conducted in-depth public consultation while developing a strategic planning document. By bringing citizens, staff, and council members together, there is a fuller understanding of what the community wants and the opportunities, as well as obstacles, in planning for the future.

Attendees reviewed the 2017-2022 Strategic Plan and participated in several rounds of discussions about future municipal tactics and priorities guided by focus group moderators. Four key issues were probed: Housing, Transportation, Tactics in the 2017-2022 Strategic Plan, and Future Priorities.

Over 100 people participated and approximate number of attendees at each location are noted in brackets. Focus groups were convened as follows.:

- Stayner Community Centre, Tuesday, May 9th, 6:30 - 8:00 PM (24)
- Brentwood hall, Tuesday, May 16th, 6:30 - 8:00 PM (21)
- Creemore Station on the Green, Tuesday, May 23rd, 6:30 - 8:00 PM (31)
- Duntroon Hall, Tuesday, May 30th, 6:30 - 8:00 PM (12)
- Nottawa Memorial Community Centre, Tuesday, June 6th, 6:30 - 8:00 PM (24)

This summary highlights the key messages from the focus groups. Information from the focus groups, in combination with the completed interviews and community survey, are analysed together to make recommendations.

## 2. Implementing the Strategic Plan: A Starting Point

A strong message coming from the residents through the interviews and focus groups is the need for Clearview to set forward thinking, clearly defined, and measurable priorities (or tactics). Responsibility for achieving each tactic should be assigned to staff, with realistic

timelines and be reviewed frequently so that progress is measured, and any problems can be corrected and supported to keep the plan on track.

As well, residents want progress on the Strategic Plan to be transparent and communicated to the community.

John Ferguson, CAO Clearview Township, gave an overview to the focus groups on how the Municipality will implement the Strategic Plan and achieve its priorities.

## Strategic planning – community engagement



Establish shared Priorities (Pillars)

## Annual operational Plan



Establish initiatives to be completed based on Priorities

## Individual work plans



Progress is Monitored and Evaluated

### The Five Capitals

While Clearview Township will use various tools and methods for realizing its priorities, it will begin with “The Five Capitals:” Natural, Social, Human, Manufactured, and Financial. Clearview will look at ways to maximize the value of each of the “five capitals,” while considering the impact of its activities on each of the capitals. In this way, decisions can be made that are balanced and sustainable.

### 3. Affordable Housing

Housing was top of mind in all five focus groups. Key messages were consistent across the Township:

- There needs to be more affordable housing now (for young adults and families, for seniors, for residents with low incomes).
- Governments must work together (municipal, provincial, federal and NVCA) to provide needed housing.
- Many various strategies need to be investigated and implemented, such as intensification, financial rewards and incentives, government grants, Habitat for Humanity, tax rebates, first-time buyer program, waive development fees, etc.

Main messages and ideas for accomplishing affordable housing in Clearview are:

#### 1. **A coordinated government approach to improve use of existing land**

Federal, provincial, and municipal governments, including the Nottawasaga Valley Conservation Authority, need to coordinate their efforts. A prime example of how the municipal and provincial governments could work together is creating steps to resolve (e.g. renovate, remove, etc.) empty schools sitting on prime property. Another area to review and coordinate is the role of the municipality and the NVCA which currently has the authority to stop, reduce, or influence land use when little or no danger or effect is imminent.

#### 2. **Building permits and simplifying the permit process by offering more help**

Residents expressed difficulty in navigating the many issues and options relevant to the permit process that are familiar to planning professionals, but extremely complicated and confusing for the average citizen. One suggestion was a “help desk” on the municipal website, presented in simple steps with easy-to-understand language and terminology. Another suggestion is to assign a “navigator” or staff person to help individuals with their grant applications, or explain the inspection process, NVCA regulations, or various options available, and give guidance on how to adjust, change or revise applications. Many frustrations and criticisms come from not understanding the guidelines on setbacks, height restrictions, total square footage allowed, inspection processes, etc.

#### 3. **Increase affordable housing supply in existing settlement areas**

More affordable housing options need to be developed in existing settlement areas. Density levels could be increased to allow 4 or 5 stories (note: new fire equipment would be

necessary.) Additions to existing homes and granny flats should be allowed and encouraged with help in the permit process from the Township (see #2 above). Other ideas are to:

- review legislation to enable small homes, similar to what was done with the “war time” housing program.
- create a community-led group to oversee building, operations, and rent control to protect the segment of the population who cannot get a start in the free market
- Place controls on rent and, if purchased, profit margins on new renters or new owners

#### 4. **Support farmers and protect farmland**

A cornerstone of Clearview is the agricultural community, its farmland, families, and related businesses. Focus groups identified the need to keep farms intact. Farmers also need help in operations and transfer of land to children e.g., possible new severance for family members with no option to sell on open market. Another idea put forward is to upgrade legislation to promote small business opportunities on current farm operations to add a revenue source.

## 4. Transportation

The COVID pandemic created an influx of people moving into the Clearview area to escape living in more densely populated areas, and with its proximity to the Greater Toronto Area, the Georgian Triangle is seeing a spike in tourism and day or weekend visitors. Contributing to road safety issues is the popularity of using GPS systems that route traffic down rural roads that were never meant to safely carry the volume of traffic that they are experiencing now. Some key points about transportation coming out of the focus group discussions were:

### 1. **Road Speed, Volume, and Safety**

The Municipality has seen a tremendous increase in traffic, as both the resident population grows and the number of tourists visiting increases. This has highlighted some major deficiencies:

- Overall speed is dangerous. Roads could be studied to identify traffic flow, volumes, and peak use periods to better plan resource allocation and institute safety measures. This information could be incorporated into a Capital Asset Management Plan which might include such things as community safety zones, electronic speed control signs, rumble strips, big stop signs, more OPP presence, safety zones when caution lights flashing, etc.
- Roundabouts are preferred to traffic lights because they keep traffic flow moving and reduce serious collisions as traffic is moving slower and in one direction.
- Highway 26 through Stayner is too busy, noisy, congested, and dangerous with only one traffic light for safe crossing. Heavy trucks need a by-pass or alternative route and there needs to be a calming streetscape and safe crossing areas.

- County Road 91 requires MTO, quarry owners, and the Municipality to come up with some solutions to better manage volumes, speeds, loads, and safety, including prevention of runaway trucks.

## 2. **Safe Multi-Use of Roads**

Clearview roads host cyclists, ATV's, equestrians, hikers/walkers, who are residents, tourists, and visitors. Rural roads are accommodating a range of recreational uses, long-standing use of farm equipment and slow-moving/wide load vehicles, and now a growing volume of cars traveling through the township on rural roads. This is creating safety hazards as many of the rural roads have no, or little shoulder. To address this growing issue, focus group participants suggested:

- Establishing preferred bike routes and incorporating proper signage, education, use of STRAVA app, etc. Other municipalities have moved in this direction to lessen multi-use conflicts and Clearview could learn from them.
- Working with the County and tourism bodies to advance and promote rail-trails, linkages, and safe recreation corridors.
- Widening shoulders as roads are scheduled for maintenance or resurfacing.

## 3. **Road Maintenance**

Overwhelming growth has created a greater need for more maintenance on previously low traveled roads which are now supporting a much higher volume of traffic. Bridge repair, ditches, grading improvements, shoulder widening, etc. should be incorporated in a 3-5 year maintenance schedule.

## 4. **Mass Transit**

Mass transit goes hand in hand with affordable housing and livable communities. Many suggest improving and establishing linkages within Clearview and between other communities, such as Simcoe County, Collingwood, Barrie, and Wasaga Beach. New Lowell and Duntroon would like to be included with more stops in smaller communities. There may be an opportunity for provincial subsidy or one ticket pricing. A resource mentioned is the *On Demand* study being done in Collingwood.

## 5. Priority Tactics

The 2017-2022 Strategic Plan was discussed with attendees from Brentwood, Creemore, Duntroon and Nottawa.\* Only 19 people of those in attendance had previously seen it, pointing to some shortcomings in communication and public involvement in the previous process.

\*Stayner did not have this discussion as it was the first group to be hosted and as a result, some modifications to format were made for the following groups.

### Ranking Priorities for the Future

Focus group participants were asked to rank the importance of the tactics, in their opinion, from the 2017-2023 Strategic Plan in terms of priority for completion in the next 1-5 years; 5-10 years; or whenever possible, but not critical. The resulting ranking comes from comparing the number of people who felt it was a priority for the next 1-5 years versus those who did not and is in descending order of priority.

This does not mean that tactics lower on the list are unimportant, it means that the most pressing tactics, in the residents' opinion, are listed first. Some of the lower priorities may be done in tandem with higher priorities as resources become available.

- Mixed Housing Stock (e.g., affordable senior housing, live and work in Clearview)
- Facilities for Aging in Place
- Infrastructure Development (e.g., park accessibility, connecting trails, bike trails, bike safety and paved shoulders)
- Small Halls Promotion
- Recreation Programming (e.g., year-round for kids, pickleball, skate and bike parks)
- Recreation Master Plan
- Advocacy Role regarding provincial and federal government
- Agribusiness Cultivation and Incubation
- Enhance Council Engagement
- Promoting Community Theatre and Music
- Tourism Programming (with necessary staffing complement)
- Public Transit Expansion (e.g., connectivity to Wasaga, Collingwood, communities within Clearview, active transportation)
- Community Branding
- Signage and Wayfinding
- Small Business Attraction and Incubation
- Define Council Roles regarding boards, committees
- Marketing/Promotion Director

- Promoting “Connection Communities”
- Downtown Beautification
- Sell It Say It
- Heritage Designation Policy

## 6. Imagine 2035 in Clearview

This roundtable discussion focused on imagining a better future in Clearview and identifying the improvements that residents would like to see in place by 2035. This is the picture of 2035 that participants in the focus groups described:

*“Clearview is a community served by a Council and municipal staff that value integrity, accountability, and transparency above all. Commitment to equity, diversity, and inclusion is a filter to all decision making.”* *Clearview Resident*

### **In 2035, the Municipality of Clearview...**

- **Has connected all Clearview Communities to a trail system, providing recreation opportunities for all its citizens at a very affordable rate.** Bikers and walkers use trails and side-of-road extensions for safe recreation. Clearview supports active transportation, mass transit, and safe trail and road use with planned priorities and implementation schedules. For example, when roads are scheduled to be resurfaced, shoulders are widened.
- **Is building small, affordable homes for residents** and building healthy communities with access to doctors and specialists, childcare, and other support services.
- **Builds and maintains parks across the Township that meet current safety standards and consistent quality standards.** All communities, big or small, have well maintained play equipment and park quality standards are consistent across the Township. More effort is being focussed on horticultural parks, green spaces, special needs and accessibility to parks, and splash pads.
- **Focuses on environmental issues and protecting its natural environment by doing its part, being proactive, and leading the way to decrease climate change.** Clearview has implemented several initiatives, such as:
  - appointing a strong Climate Change Committee which is proactive, takes strong action, and guides change within the Municipality.

- developing criteria for creating more protected, nurtured greenspace for enjoyment in Clearview
  - providing and promoting use of electrical charging stations, water fill-up stations, and discouraging use of plastic bottles
  - being a resource for solar and wind power, climate control, rehabilitation of ponds and water
- **Enjoys a central, multi-purpose facility for sport, recreation, arts, and culture** capable of hosting a multitude of community needs.
- **Values heritage, culture, and tradition** and has completed cultural mapping which identifies significant features, sites, and programs in the Municipality. Cooperation with each other, among the small halls boards, is encouraged so events, ideas, and supports are shared. There are enhanced conditions and “new build” guidelines for new subdivisions so they complement existing heritage sites.
- **Supports, protects, celebrates, and enables new and traditional farming** by:
    - allowing small manufacturing locations on farms (through C-F zoning)
    - preventing urban sprawl by building high density (4-5 stories) in existing communities
    - running rotating farmers’ and makers’ markets across the township
    - having a plan to support those farmers who are interested in agro-tourism
- **Works strategically with other governments and partners to develop necessary community infrastructure.** The municipality is committed to:
    - better internet service for everyone
    - clarify and modify relationship with NVCA to enable building affordable homes
    - work with regional government for roads, water, housing, trails
    - assign a staff person who acts as a resource for people wanting to build, renovate, or upgrade houses. This person helps residents to navigate the building permit process in easy-to-understand language and provides good customer service by giving details and answering questions.
    - make the necessary zoning change so that Clearview can provide a post-secondary training facility by connecting to Georgian College Campus
    - encourage the private sector to build tourist accommodations, thereby creating local jobs and a place for tourists to stay while visiting the community.

## Clearview 2023 Strategic Plan Review Community Survey

September 19, 2023

## Introduction

The Clearview Strategic Plan Review Community Survey (survey) was available online through a link from the Township of Clearview's website or the public could fill out a paper version of the survey at the Clearview Administration Centre. Surveys were collected from May 15th to August 30th, 2023. In total 615 surveys were received. A copy of the survey questionnaire is provided as a separate attachment to this report.

In the survey 17 questions were asked, a set of questions about the person completing the survey, as well as questions about their level of satisfaction with existing municipal services, facilities, and recreational amenities. The second half of the survey asked for their input to set priorities on the future direction, programs, amenities and input specific on key issues as Clearview Township drafts its new strategic plan. The majority of the questions were closed ended questions. Opportunities were provided throughout the questionnaire to add comments and suggestions. All of the comments received are attached as a separate document to this report. In this report open text responses, comments and suggestions, are summarized at a high level helping to add insights and context. The aggregated results from the survey as frequency tables are documented in a separate attachment, while within the report highlights of aggregated results are included to assist Clearview Township as it prepares strategic directions and actions to guide the municipality in the next five years.

## Respondents

Once the raw dataset was reviewed and cleaned the valid number of respondents used for analysis was 546. In the report where the number of respondents differs from 546 it is indicated, otherwise the sample size is 546 individuals.

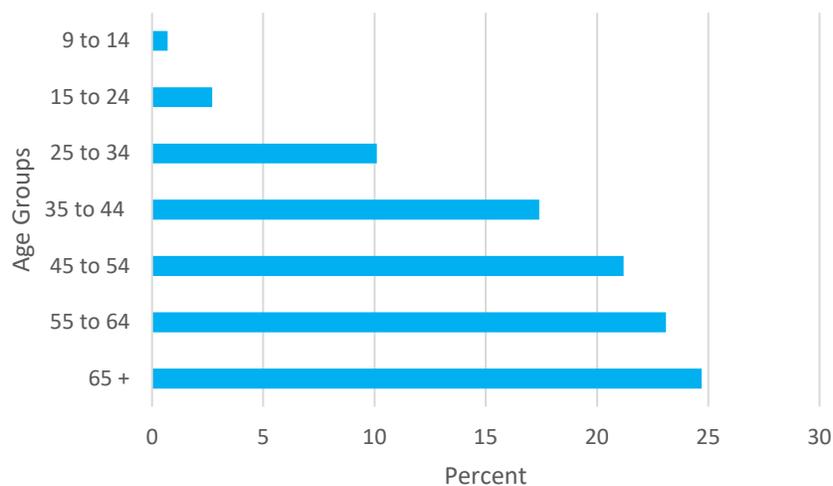
Figure 1 shows Clearview approximately divided into four areas the respondents were asked where they resided and the number of respondents completing the survey indicated in each area. Another 16 respondents indicated they did not reside in Clearview.

Figure 1: Four Areas of Clearview &amp; Where Respondents Reside



The majority of respondents (93 percent) were full-time Clearview residents. An additional 4.4 percent were seasonal residents and the remaining 2.6 percent (14 people) did not reside in the Township. Note that in separate questions the number of individuals reporting they did not live in the municipality was different (*e.g.*, 16 people indicated 'I do not reside in Clearview' to Question 4 vs. 14 people on Question 2). Based on gender, 62 percent of respondents identified as women; 38 percent were men. One respondent identified as non-binary and 2 others preferred not to state their gender. The ages of the people taking the survey is showing in Figure 2.

Figure 2: Age Distribution of Survey Respondents



The most common age group completing the survey, as shown in Figure 2, at about 25 percent of all respondents, were 65 years of age or older. The 55-64 year old and 45-54 year old categories were the next most frequently indicated respondents' ages. In total 69 percent of all respondents were older than 45 years of age.

Finally, the type of residential unit respondents lived in rounded out the demographic characteristics asked of respondents. An option of living in 'Agricultural/Farmhouse' in this question provided an indication of those living in rural areas. To this end, 19 percent indicated they lived in a farmhouse or rural area, with slightly over 80 percent living in a community or settlement area. Of those not living in a farmhouse, 95 percent stated they lived in single detached homes, 2 percent in an apartment, and the remaining 3 percentage, made up of 0.9 percent in each of the following categories, either lived in semi-detached homes, townhouses/rowhouses or condominiums.

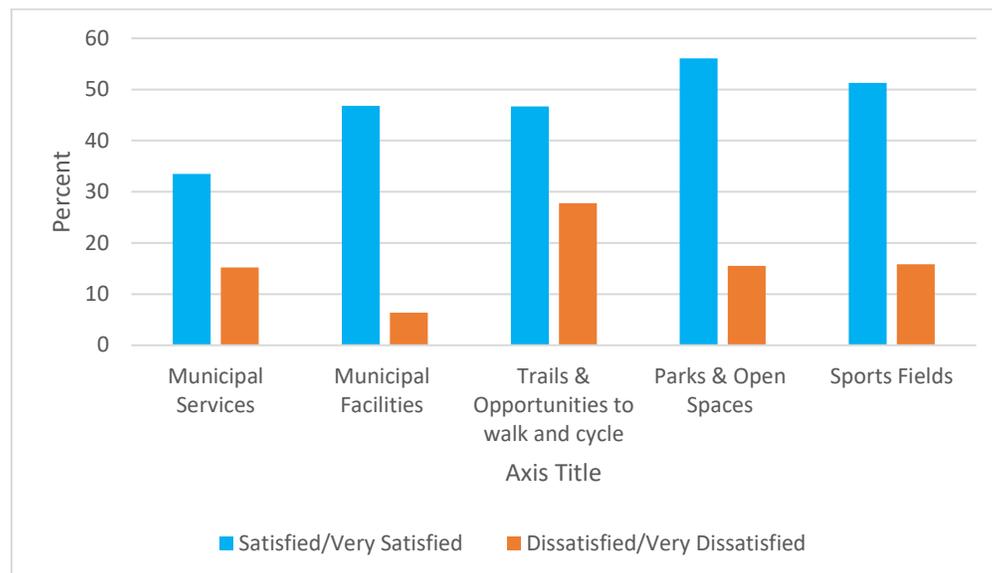
In comparison to the most recent census data from Statistic Canada (2021 Community Profile & 2021 Census of Agriculture – Clearview Township) the individuals completing this survey were older, included more females than males, and were liking to live in single detached homes than what's found in the current census community profile for Clearview Township.

### Current Level of Satisfaction

The next 5 questions in the survey focused on finding out the level of satisfaction survey respondents had towards current municipal services, facilities, trails, parks and open spaces, sports fields as well as the Clearview 2017-2022 Strategic Plan. Figure 3 shows overall level of satisfaction on many of these items.

Sports fields and parks and open spaces received over half of the respondents indicating they were satisfied or very satisfied with what was currently offered in Clearview. They were most dissatisfied with trails and opportunities to walk and cycle (27.8 percent).

Figure 3: Overall Level of Satisfaction



The majority of the municipal services comments received related to road conditions, maintenance, safety or making improvements to active transportation and public transit. Feedback on needing to improve customer service when interacting with Township staff or receiving value on taxes paid were also common themes.

There were 145 comments made on municipal facilities. Many positive comments were related to the library. A major theme was also noted in the comments on very specific wishes for new facilities in various communities (e.g., splash pads, dog park in Creemore, pool in Nottawa, cover ice pad in New Lowell, new parks). A few felt there isn't equal provision of facilities across Clearview communities with New Lowell singled out as not being well provided for. Some of the respondents felt community halls or owned facilities should be prepared to become emergency centers should the Township face extreme weather, or that these should be used as youth drop-in centers; others thought halls should be closed and/or sold. Another segment of these comments indicated they don't use municipal facilities, or they go to other municipalities having the facilities they want to use (e.g., indoor pool, gym, senior's programs).

Close to 200 comments were received on trails, perhaps an indication of the level of satisfaction respondents had about trails. There are good insights, feedback and ideas on ways to improve trails and enhance users' experience in the comments.

Likewise, in the over 100 comments given related to parks, open spaces and sports fields many of the comments were on what individuals liked about existing assets as well as their wishes for new assets in particular communities.

Next, respondents were asked about their satisfaction with the 2017-2022 Clearview Strategic Plan. Although this question asked about satisfaction, respondents could select 'Unaware of the Strategic Plan' and 16.5 percent selected the 'unaware' option. The comments received on the current strategic plan further indicated sentiments of not being familiar with it or being unsatisfied with specific aspects of this plan. A further 44 percent were neither satisfied nor dissatisfied with the current strategic plan. Less than 1 percent were very satisfied; while 4.2 percent were very dissatisfied with the current plan.

#### Future Priorities & Directions

The final set of questions focused on future priorities important to include in the new strategic plan.

Question 11, on setting strategic priorities, was answered by 519 individuals. The results were weighted then ranked as follows from highest importance to least important from the priorities listed:

1. Affordable housing
2. Traffic flow & road safety
3. Climate change action
4. Supports for core business
5. Upgraded parks, playgrounds and maintenance in communities
6. Improve communications between Council and public
7. Trails and beautification
8. Water and sewer capacity for growth
9. Serve growing recreation needs with centralized multi-use and youth center

10. Increase high speed internet
11. Stayner Highway By-pass
12. Improve Mass Transportation
13. Library Strategic Plan

Further, 97 people provided comments on suggested priorities. However, many of the comments related to individual situations, or examples on the listed priorities and no additional ones for consideration. For instance, climate change and severe weather were discussed as important requirements. Several times respondents questioned why the library strategic plan was listed as one of the priorities or why trails and beautification were put together in the listed priorities. Other, new priorities that did emerge were: 1) education, in particular community's high school and elementary schools (6 times); 2) aging in place and senior's housing (4 times); 3) economic growth/development (3 times); 4) emergency services (once); 5) preserving dark sky and wildlife corridors (once); and 6) reducing taxes (once).

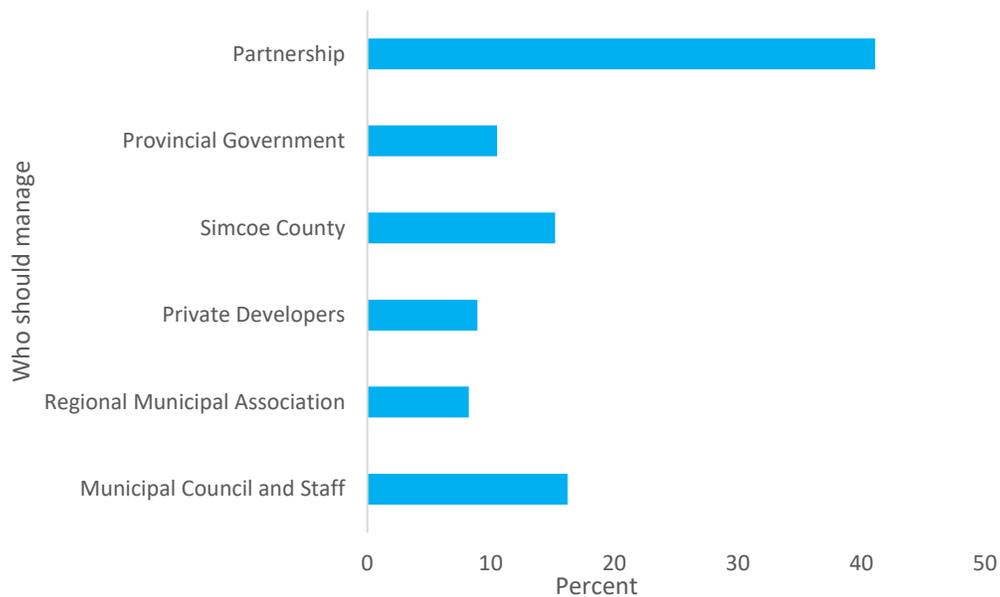
Question 12, on what are the most important programs and amenities for the Municipality to provide, was answered by 505 individuals. Like in the previous question responses were weighted then ranked. The following are the results of the most important programs and amenities listed from highest to lowest importance:

1. Mental health supports
2. Youth at risk supports and programs
3. Programs and supports for small/new business
4. New recreation opportunities
5. Safe communities
6. Environmental programs
7. More green spaces
8. Special events
9. Parks and fields upgrades
10. Electric car charging stations
11. Small hall upgrades
12. Water refill stations
13. Enhancements to community gardens, horticulture, etc.
14. New citizens Welcome supports and programs
15. More ice pads
16. Better trail signage
17. Additional library space

Seventy-six individuals provided comments in the suggestion part of this question. Again what was given provided individual examples, ideas and insights on how the programs and amenities already listed might be operationalized rather than additional items to be added as priorities to programs and amenities.

Specific questions were then asked on the key issues of water capacity, affordable housing and road safety. To each of these questions 491 respondents provided input. On water capacity, as shown in Figure 4, respondents felt resolving urban water capacity in Clearview should be managed by a partnership.

Figure 4: Who Should Manage Urban Water Capacity



When providing other ideas on managing urban water capacity most of the 45 comments received focused on not leaving the issue in the hands of developers. Five comments indicated private citizens should also be involved and one made note of including the NVCA. Seven comments mentioned needing to do research on how other communities manage water and/or that the individual did not feel they were qualified to answer.

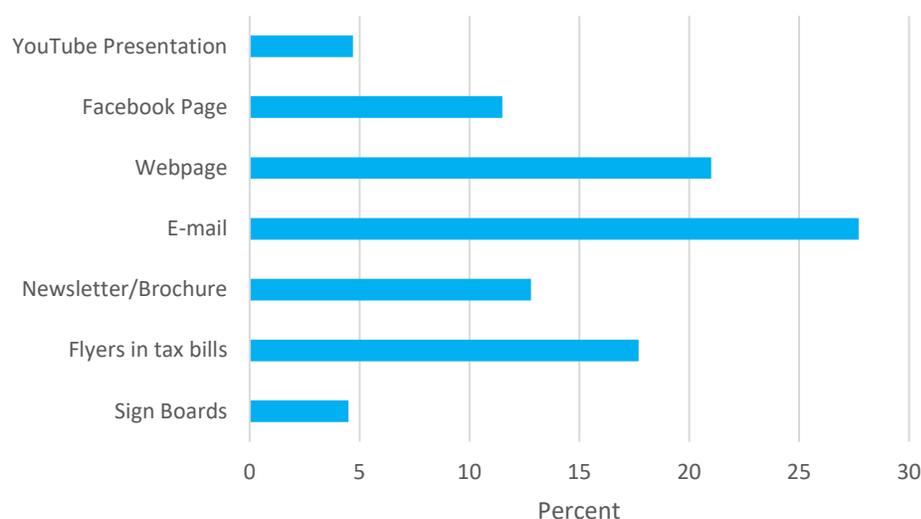
On the key issue of addressing affordable housing in Clearview respondents felt a committee should be appointed (36.8 percent) and zoning changes made (34.4 percent). Affordable housing was not felt to be an issue in 7 percent of the cases. In reviewing over 100 comments provided on other ideas to address affordable housing in Clearview many individuals indicated the issues was not one unique to Clearview. Further, the comments suggested solving affordable housing required a multi-faceted response by all levels of government (e.g., municipal, County of Simcoe, provincial and federal), involving developers and the charitable or not-for-profit sectors. Also, private homeowners should be part of the solution through permitting secondary units, providing incentives to create additional units either within existing homes or through other options, such as tiny homes or granny flats. Focusing on other, underlying needs to address affordability, such as creating sustainable employment opportunities, having alternative transportation for individuals without cars, encouraging aging in place, and protecting farmland from sprawl within Clearview were other caveats.

On road safety an overwhelming majority of respondents (86 percent) felt the Municipality should address this key issue through developing and promoting safe and signing preferred cycling routes and examining ways of integrating multi-user road safety into future road systems and improvement. Only 5 percent indicated road safety was not an issue in Clearview. In the other ideas comment section on this question 131 individuals gave their input. Themes emerging related to conflicts arising between different users of roads – cars, ATVs, heavy trucks, cyclists, pedestrians and farm equipment. Safety was

another theme where comments suggested more policing, improved enforcement of rules of the road, lowering speed limits, effective management of speeding, identifying dangerous intersections/stretches of road then working proactively with County or province to mitigate problems before deadly accidents happen were needed. Finally, improvements made to support active transportation and that the entire Township be inter-connected and covered with such routes emerged. The suggested idea of widening roadways/paving shoulders as part of regular upgrades or maintenance to provide extra space for active transportation and multi-use of roads was made numerous times.

Figure 5 shows results on sharing information and progress updates about the new Clearview Strategic Plan with the public. In the other ideas received it was strongly suggested using multiple approaches to ensure information reaches as many taxpayers as possible. Added methods besides the ones already listed in the closed-ended part of the question included utilizing local media (e.g., Creemore Echo, community newspapers advertising, local radio), preparing annual report card, holding public information meetings, town hall meetings, and updates provided at council. An underlying principle captured when sharing information and updates on the strategic plan is making sure reporting is consistent across channels and cost effective as well as not wasting municipal resources (e.g., taxpayers money or staff time).

Figure 5: Methods for Providing Information about the New Strategic Plan



The final question allowed individuals to add their thoughts on issues they felt strongly about that were not addressed elsewhere in the survey. With almost 200 submissions made, many provided personal insight, feedback and remarks on areas already covered in the survey. In particular, climate change and environmental concern were common themes expressed. Ideas to support downtown cores and businesses to thrive in Clearview was another popular theme. Sentiments about providing efficient and effective governance was a third theme expressed in the final set of comments received.

## Survey Background

**Clearview Township is preparing a renewed Strategic Plan that identifies the shared vision, strategic priorities and tactics that will guide our Township in the years to come. The Strategic Plan reflects the needs and expectations of the community and drives decision-making.**

**Your responses are strictly confidential so please give us your honest and candid opinions. Your participation will assist Council in making important decisions about the future of Clearview Township. Tell us your ideas and aspirations, so we can plan in a way that will benefit you, your family and the community.**

**[Click here to view the current Strategic Plan](#)**

### **Deadline**

**The deadline to submit this survey is August 30, 2023.**

**Thank you for taking the time to complete this survey. If you have further questions or require additional information, please contact:**

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Recreation Consultant  
Dunbar & Associates  
705.441.2463  
pdunbar.home@gmail.com**

**John Ferguson, CAO  
705.428.6230 ext. 224  
jferguson@clearview.ca**

**For more information visit the Strategic Plan Review webpage,  
[www.clearview.ca/strategic-plan](http://www.clearview.ca/strategic-plan)**

**Paper copies are available at the Clearview Administration Centre in Stayner.**

## Community Survey Page 1

**Your responses are strictly confidential so please give us your honest and candid opinions. Your participation will assist Council in making important decisions about the future of Clearview Township. Let us hear your needs and concerns, so we can plan in a way that will benefit you, your family and the community.**

\* 1. Which age group are you in?

- 9-14
- 15-24
- 25-34
- 35-44
- 45-54
- 55-64
- 65+

\* 2. Do you consider yourself to be a:

- Full-time resident of Clearview
- Seasonal resident of Clearview
- Non-resident

3. Gender: How do you identify?

- Man
- Non-binary
- Woman
- Prefer to self-describe, below

Self-describe:

\* 4. What area of Clearview do you reside in?

- Northwest: Duntroon, Nottawa area
- Central: Stayner, Sunnidale Corners area
- Southwest: Creemore, Dunedin, Glen Huron, Avening, Singhampton area
- Southeast: Brentwood, New Lowell area
- I do not reside in Clearview

\* 5. What type of residential unit do you live in?

- Agricultural/Farmhouse
- Apartment or multi-unit
- Condominium
- Semi-detached house
- Single detached house
- Townhouse/rowhouse

## Community Survey Page 2

\* 6. Overall, and generally speaking, how satisfied are you with the municipal services provided by Clearview Township (i.e. roads, by-law, public transit, water and sewer, building and planning, emergency services, etc.)?

- Very satisfied
- Satisfied
- Somewhat satisfied
- Neither satisfied nor dissatisfied
- Somewhat dissatisfied
- Dissatisfied
- Very dissatisfied

If you want to comment on a specific service, please do so in the box below:

\* 7. Overall, and generally speaking, how satisfied are you with Clearview municipal facilities (i.e. libraries, cemeteries, arenas, community halls, curling rinks, pool, pavilions, etc.)?

- Very satisfied
- Satisfied
- Somewhat satisfied
- Neither satisfied nor dissatisfied
- Somewhat dissatisfied
- Dissatisfied
- Very dissatisfied

If you want to comment on a specific facility, please do so in the box below:

\* 8. Overall, and generally speaking, how satisfied are you with trails and opportunities for walking and cycling in Clearview?

- Very satisfied
- Satisfied
- Neither satisfied nor dissatisfied
- Dissatisfied
- Very dissatisfied

If you want to comment on trails, please do so in the box below:

\* 9. Overall, and generally speaking, how satisfied are you with Clearview's:

	Very Satisfied	Satisfied	Neither satisfied nor dissatisfied	Dissatisfied	Very dissatisfied
Parks and Open Spaces	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Sports Fields (i.e. ball diamonds, soccer fields, tennis courts, outdoor rinks, skate parks, dog parks etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

If you would like to comment on Parks, Open Spaces and Sports Fields, please do so in the box below:

\* 10. Overall, and generally speaking, how satisfied are you with Clearview's 2017-2022 Strategic Plan?

- Very satisfied
- Satisfied
- Neither satisfied nor dissatisfied
- Dissatisfied
- Very dissatisfied
- Unaware of the Strategic Plan

If you want to comment on the current Strategic Plan, please do so in the box below:

## Community Survey Page 3

\* 11. Looking toward the future in Clearview, what do you think are the most important strategic priorities for the municipality? From this list, choose your top five priorities.

	1st Priority	2nd Priority	3rd Priority	4th Priority	5th Priority
Affordable Housing	<input type="radio"/>				
Climate Change Action	<input type="radio"/>				
Traffic Flow & Road Safety	<input type="radio"/>				
Water & Sewer Capacity for Growth	<input type="radio"/>				
Improve Communication Between Council and Public	<input type="radio"/>				
Stayner Highway Bypass	<input type="radio"/>				
Trails & Beautification	<input type="radio"/>				
Upgraded Parks, Playgrounds & Maintenance in Communities	<input type="radio"/>				
Library Strategic Plan	<input type="radio"/>				
Improve Mass Transportation	<input type="radio"/>				
Increase High Speed Internet	<input type="radio"/>				
Supports for Core Business (Agriculture, Tourism, Light Industry, Service Sector)	<input type="radio"/>				
Serve Growing Recreation Needs with centralized Multi-use & Youth Centre	<input type="radio"/>				

If you have a priority not listed above, please suggest it in the box below:



\* 12. Looking toward the future in Clearview, what do you think are the most important programs and amenities for the Municipality to provide? Some of these do not currently exist in Clearview and others exist but could be improved or enhanced. From this list, choose your top five priorities.

	1st Priority	2nd Priority	3rd Priority	4th Priority	5th Priority
Electric Car Charging Stations	<input type="radio"/>				
Water Refill Stations	<input type="radio"/>				
Mental Health Supports	<input type="radio"/>				
Youth at Risk Supports and Programs	<input type="radio"/>				
New Citizens Welcome Supports and Programs	<input type="radio"/>				
Environmental Programs (i.e. Gardening, Alternative Energy etc.)	<input type="radio"/>				
Special Events	<input type="radio"/>				
Additional Library Space	<input type="radio"/>				
New Recreation Opportunities (i.e. Pickleball, Cricket etc.)	<input type="radio"/>				
More Green Spaces	<input type="radio"/>				
More Ice Pads	<input type="radio"/>				
Better Trail Signage	<input type="radio"/>				
Parks & Fields Upgrades (baseball, soccer etc.)	<input type="radio"/>				
Safe Communities	<input type="radio"/>				
Small Hall Upgrades	<input type="radio"/>				
Enhancements to Community Gardens, Horticulture etc.	<input type="radio"/>				
Programs and Supports for Small/New Business	<input type="radio"/>				

If you have another idea not listed above, please suggest it in the box below:

## Community Survey Page 5

\* 13. Urban Water Capacity in Clearview needs to be resolved for the long term. In your opinion, who should manage this task? Check all that apply.

- Municipal Council and Staff
- Regional Municipal Association
- Private Developers
- Simcoe County
- Provincial Government
- All of the above, in partnership
- Other (please specify)

\* 14. In your opinion, how should the Municipality of Clearview address the issue of affordable housing? Check all that apply.

- Appoint an Affordable Housing Committee
- Make Zoning Changes
- Change Legislation
- Affordable Housing is not an issue in Clearview

Other (please specify)

\* 15. In your opinion, should the Municipality of Clearview address road safety for vehicles, farming vehicles, ATV, and cyclists? One way might be to develop and promote safe and signed preferred cycle routes and examine ways of integrating multi-user road safety into future road systems and improvements?

- Yes
- No
- Road Safety is not an issue in Clearview

Other (please specify)

\* 16. Many residents have said they would like regular and frequent updates on Clearview's Strategic Plan initiatives and progress made. How would you like to receive this information? Check all that apply.

- Sign Boards
- Flyers inserted with other Municipal mailings (i.e. tax bills)
- Newsletter or brochure
- E-mail
- Webpage
- Dedicated Facebook Page
- YouTube Presentations

Other Ideas (please specify)

17. Anything else? Strategic Planning involves all aspects of Municipal Government programs, services, facilities, and governance so it is difficult to cover everything in one survey. If you feel strongly about an issue that wasn't addressed here, please describe it in the box below.

## Frequency Table

### Q1-Which age group are you in?

		Frequency	Valid Percent	Cumulative Percent
Valid	9-14	4	0.7	0.7
	15-24	15	2.7	3.5
	25-34	55	10.1	13.6
	35-44	95	17.4	31.0
	45-54	116	21.2	52.2
	55-64	126	23.1	75.3
	65+	135	24.7	100.0
	Total	546	100.0	

### Q2-Do you consider yourself to be a:

		Frequency	Valid Percent	Cumulative Percent
Valid	Full-time resident of Clearview	508	93.0	93.0
	Seasonal resident of Clearview	24	4.4	97.4
	Non-resident	14	2.6	100.0
	Total	546	100.0	

### Q3A-Gender: How do you identify?

		Frequency	Valid Percent	Cumulative Percent
Valid	Man	206	37.9	37.9
	Non-binary	1	0.2	38.1
	Woman	337	61.9	100.0
	Total	544	100.0	
Missing	System	2		
Total		546		

### Q4-What area of Clearview do you reside in?

		Frequency	Valid Percent	Cumulative Percent
Valid	Northwest: Duntroon, Nottawa area	109	20.0	20.0
	Central: Stayner, Sunnidale Corners area	167	30.6	50.5
	Southwest: Creemore, Dunedin, Glen Huron, Avening, Singhampton area	139	25.5	76.0
	Southeast: Brentwood, New Lowell area	115	21.1	97.1
	I do not reside in	16	2.9	100.0
	Total	546	100.0	

### Q5-What type of residential unit do you live in?

		Frequency	Valid Percent	Cumulative Percent
Valid	Agricultural/Farmhouse	105	19.2	19.2
	Apartment or multi-unit	9	1.6	20.9
	Condominium	4	0.7	21.6
	Semi-detached house	4	0.7	22.3
	Single detached house	420	76.9	99.3
	Townhouse/rowhouse	4	0.7	100.0
	Total	546	100.0	

### Q6A-Overall, and generally speaking, how satisfied are you with the municipal services provided by Clearview Township (i.e. roads, by-law, public transit, water and sewer, building and planning, emergency services, etc.)?

		Frequency	Valid Percent	Cumulative Percent
Valid	Very satisfied	42	7.7	7.7
	Satisfied	141	25.8	33.5
	Somewhat satisfied	137	25.1	58.6

Neither satisfied nor dissatisfied	59	10.8	69.4
Somewhat dissatisfied	84	15.4	84.8
Dissatisfied	49	9.0	93.8
Very dissatisfied	34	6.2	100.0
Total	546	100.0	

**Q7A-Overall, and generally speaking, how satisfied are you with Clearview municipal facilities (i.e. libraries, cemeteries, arenas, community halls, curling rinks, pool, pavilions, etc.)?**

		Frequency	Valid Percent	Cumulative Percent
Valid	Very satisfied	51	9.3	9.3
	Satisfied	205	37.5	46.9
	Somewhat satisfied	118	21.6	68.5
	Neither satisfied nor dissatisfied	78	14.3	82.8
	Somewhat dissatisfied	59	10.8	93.6
	Dissatisfied	29	5.3	98.9
	Very dissatisfied	6	1.1	100.0
	Total	546	100.0	

**Q8A-Overall, and generally speaking, how satisfied are you with trails and opportunities for walking and cycling in Clearview?**

		Frequency	Valid Percent	Cumulative Percent
Valid	Very satisfied	51	9.3	9.3
	Satisfied	204	37.4	46.7
	Neither satisfied nor dissatisfied	139	25.5	72.2
	Dissatisfied	112	20.5	92.7
	Very dissatisfied	40	7.3	100.0
	Total	546	100.0	

**Q9A- Parks and Open Spaces**

		Frequency	Valid Percent	Cumulative Percent
Valid	Very Satisfied	43	8.0	8.0
	Satisfied	258	48.1	56.2
	Neither satisfied nor dissatisfied	152	28.4	84.5
	Dissatisfied	77	14.4	98.9
	Very dissatisfied	6	1.1	100.0
	Total	536	100.0	
Missing	System	10		
Total		546		

**Q9B-Sports Fields (i.e. ball diamonds, soccer fields, tennis courts, outdoor rinks, skate parks, dog parks etc.)**

		Frequency	Valid Percent	Cumulative Percent
Valid	Very Satisfied	36	6.9	6.9
	Satisfied	232	44.4	51.2
	Neither satisfied nor dissatisfied	172	32.9	84.1
	Dissatisfied	74	14.1	98.3
	Very dissatisfied	9	1.7	100.0
	Total	523	100.0	
Missing	System	23		
Total		546		

**Q10A-Overall, and generally speaking, how satisfied are you with Clearview's 2017-2022 Strategic Plan?**

		Frequency	Valid Percent	Cumulative Percent
Valid	Very satisfied	3	0.5	0.5
	Satisfied	84	15.4	15.9
	Neither satisfied nor dissatisfied	242	44.3	60.3
	Dissatisfied	104	19.0	79.3

Very dissatisfied	23	4.2	83.5
Unaware of the Strategic Plan	90	16.5	100.0
Total	546	100.0	

### Q13-Water\_MR Frequencies

		Responses		Percent of Cases
		N	Percent	
Who should manage water <sup>a</sup>	Q13a- Municipal Council	113	16.2%	23.5%
	Q13b- Regional Municipal Association	57	8.2%	11.9%
	Q13c-Private developers	62	8.9%	12.9%
	Q13d-Simcoe County	106	15.2%	22.0%
	Q13e-Province	73	10.5%	15.2%
	Q13f-Partnership.	287	41.1%	59.7%
Total		698	100.0%	145.1%

a. Dichotomy group tabulated at value 1. n=491

### Q14-AffordHousingMR Frequencies

		Responses		Percent of Cases
		N	Percent	
Addressing affordable housing <sup>a</sup>	Q14a- Affordable Housing Committee	255	36.8%	51.9%
	Q14b- zoning changes	240	34.6%	48.9%
	Q14c-Changes to legislation	148	21.4%	30.1%
	Q14d-Affordable housing is not an issue in Clearview.	50	7.2%	10.2%
Total		693	100.0%	141.1%

a. Dichotomy group tabulated at value 1. n=491

**Q15a-In your opinion, should the Municipality of Clearview address road vehicles, farming vehicles, ATV, and cyclists? One way might be to develop safe and signed preferred cycle routes and examine ways of integrating**

		Frequency	Valid Percent	Cumulative Percent
Valid	Yes	421	85.7	85.7
	No	44	9.0	94.7
	Road Safety is not an issue in Clearview	26	5.3	100.0
	Total	491	100.0	
Missing	System	55		
Total		546		

### Q16-UpdatesMR Frequencies

		Responses		Percent of Cases
		N	Percent	
Getting Updates on Strategic Plan <sup>a</sup>	Q16a-sign boards.	46	4.5%	9.4%
	Q16b- flyers inserted with our tax bills.	183	17.7%	37.3%
	Q16c-newsletters or brochures.	132	12.8%	26.9%
	Q16d-By email.	286	27.7%	58.2%
	Q16e-A webpage.	217	21.0%	44.2%
	Q16f-Dedicated FaceBook page.	119	11.5%	24.2%
	Q16g-YouTube presentations.	48	4.7%	9.8%
Total		1031	100.0%	210.0%

a. Dichotomy group tabulated at value 1. n=491

**Comments received on municipal services (Question 6; 178 commented):**

Roads need some work (in Stayner) eg. Highway 91 (Main Street W), Montreal Street. Planning needs to address housing needs of all income levels
Improvement to trail network for alternate transportation (walking, cycling, horses etc.) would be appreciated. Also it would be good to see road shoulders properly graded to direct water into ditches rather than tearing out shoulders. Discing of shoulders should be abandoned as this magnifies the erosion problem as well as creates a hazard for pedestrians, runners and bicycles
Building and planning: support for green improvements to one's property and for creative solutions for affordable housing
More climate initiatives would be appreciated despite much respect for all that is being done.
building and planning-Bill 109, 23; no community communication on how this affects everything presently- infrastructure-water/sewer, etc.
Sidewalks are in desperate need of repair east of downtown stayner.
Poor quality of road repairs, cost to build is outrageous, employees took raises, township is overstaffed
Bylaws should be enforced 7 days a week.
Public transit connection, even if infrequent but regularly scheduled, for Duntroon to Stayner would be used by my family. Better mulit-use trail connections between the towns to encourage both active transportation and recreation. Ensuring safe crossing (signage, paint on pavement) when existing trails hit major roads (train trail across 26 and 91). Wider shoulders for bikes would also help encourage more cyclists and keep them safe (e.g., Grey County's 31 has better shoulders to ride in).
Duntroon needs sidewalks and bike lanes so people without cars can get around safely
We need sidewalks in Duntroon and bike trails so those without cars (teens) aren't isolated and can go to Duntroon and nearby towns safely.
the roads in a downtown area should be wider and the sides of the roads needs to be beautified. Public transport has to be improved majorly.
the roads in a downtown area should be wider and the sides of the roads needs to be beautified. Public transport has to be improved majorly.
Building and planning is complex and costly to deal with in our township.
Some of the road work puzzles me. It seems that runoff is typically blocked from reaching the ditches because of buildup created by winter sanding and/or the tilling they now do along the shoulder which creates ruts, thus leading to washouts of the shoulders. I saw some shoulders cleaned of buildup this summer, yet they pushed most or all of it into the ditch rather than removing it, thus contributing to the future task of cleaning out the ditches.
We are very lucky to live in such a lovely area as Clearview, and I appreciate our Township. I do feel however that we should be doing more to bring community together, to listen to each other, and recognize how we can improve. Roads should be for all users, not just cars, by-laws should recognize re-wilding efforts, and water and sewer infrastructure expansion should prioritize infill over subdivisions, nor should these costs be borne by existing taxpayers.
I would love to see more direct communications and efforts being made to fight climate change and to prepare for severe weather events.
The main street sidewalks are very uneven, also very dangerous for people with mobility issues.

<p>Living in rural Clearview comes with advantages but the disadvantages are extremely high property taxes for the services received! Gravel roads not properly maintained, lack of timely snow removal, removal of dead and hazardous trees on the ROW, etc. In my opinion the taxes paid by rural Clearview residents are not proportional to the services rendered. Obviously, we don't have paid streets, water, sewers, street lighting, sidewalk, etc. which is okay but why are we subject to tax rates higher than Stayner, Creemore, and Nottawa?</p>
<p>Gravel roads are not taken care of on the back roads. Very large pot holes on Conc 5 and Lavender Hill Rs</p>
<p>Public transit should be on demand non peak times.</p>
<p>Would like a review of maintaining the cost of gravel roads versus asphalt for heavier use roads. For example Lavender Hill Rd is always being reconstructed - would it not be more cost efficient to pave it?</p>
<p>Poplar Sideroad is too narrow, too many heavy trucks travel this road in excess of posted speed limit causing potholes on edge of road</p>
<p>ROADS ARE FULL OF POTHOLES</p>
<p>The municipal services provided by Clearview are quite poor considering taxes are high.</p>
<p>Love how response the township has been in terms of road repair and dissuading ATVs from racing down rural roads.</p>
<p>I do not think we should allow snow mobiles and 4 wheel buggies on the streets of Creemore.</p>
<p>My hope is that a gradual shift to electrical vehicles and the need for charging stations will be regarded as a priority. Having said this electrical vehicles will likely be economically beyond the reach of many in coming years unless subsidies are provided. Whatever role the township can play in trying to make the shift away from fossil fuels more equitable and possible for more than an elite few would be great. Constructing charging stations for electrical vehicles should be a priority, if funding to make access to electric vehicles becomes more equitable.</p>
<p>Recent signage (or lack thereof) and accessibility to local locations during road repairs on Mary St in Creemore was disappointing, also dangerous for children on bikes.</p>
<p>I'm fine with the current services but am a little concerned with the lack of an aggressive plan to battle and/or deal with the effects of climate change. We live in a beautiful part of the country but it's clear that speedy and aggressive plans have to be put into place to keep it that way. I want my kids to be able to enjoy this area as much as I have. These concerns do not seem to be front and centre with local government and that lack of urgent attention is going to end up costing us all both financially and socially.</p>
<p>Roads need repairs, no side walks, we have asked repeatedly for our road to be repair, &amp; a sidewalk, poor snow removal, poor clean up in parks&amp; trails, tree debris&amp;garbage, lots of empty abandoned buildings downtown</p>
<p>Many roads I regularly travel are in poor shape (concession 10 south, River Road, etc).</p>
<p>Some of our roads are in very bad condition, e.g. River Road north from County Road 9. Also, our emergency services need to be actively considering the possible future effects of climate change, e.g possible/probable increased flooding risk</p>
<p>Why does the township cut up the ground along the edge of the roads each spring? It leaves a mess</p>
<p>Water service and ditch drainage needs improvement in my neighbourhood - the Collingwoodlands.</p>
<p>Let's follow Barrie's example and switch to battery-operated lawn machines</p>
<p>We live on a gravel road and there seems to be much delay in addressing dust control, washboard conditions and the consequences of heavy rains.</p>

The reality is that roads need to be shared with bicycles. A wider paved shoulder would add to safety of both bikers & drivers who try to pass on hills.
Police , roads , protection of escarpment
We only get garbage pick up. We live on the tenth line. Our main concern is the increase and speed of the traffic here! And many more construction vehicles. Why are they not using 124?
Increased focus on climate adaptation and local waste solutions
zoning, speed limits road conditions lack of proper guide lines for cyclists
So much garbage thrown out on the roadsides- wish they could be cleaned up as the grass etc soon covers up and makes it impossible to remove
Roads and safety, by-laws
Road maintenance especially on Poplar and 10th
I would like to see more effort made to reducing the municipality's green house gas emissions, encouraging sustainable and energy-efficient building construction, enhancing and enforcing bylaws which relate to the protection of nature and our environment.
Roads need more maintenance gravel and grading. Trees trimmee
Public transit needs to be offered again.
Specifically the change to garbage bins. This was a costly, unnecessary change that resulted in real and ongoing challenges. done without consulting the tax payer.
Roads and Right of Way infrastructure is grossly neglected
Very costly water/sewer. Roads in Stayner are in terrible condition, that don't appear to of been resurfaced since they were built in the 70's/80's. Down town Stayner is visually unpleasant and there's a lack of waste receptacles, adequate crossing opportunities, and poor traffic calming measures.
very few services in our neighbourhood; public transit requires us to drive to Collingwood to catch Linx and a response was never received when we tried to use accessible transit
There aren't enough sidewalks near Clearview meadows and parking for drop off at school should have been factored in when they did construction last summer! The bylaw officer should focus on being more productive and useful rather than being a parking bully! Parents need safe and available parking spots that has been a big issue for too long
We have been waiting for over a month for township to a hole in our driveway. We have shoddy roads that are potholes and bumpy.
Best dog park in SImcoe County
I live in the Collingwoodlands subdivision. I think the water services and staff are excellent. Snowplowing is excellent. In terms of roads, I really wish there were more active transportation options to connect to Nottawa and Collingwood so people can bike instead of drive. Either a multi-use trail or some type of safety measures on the existing roadways for bicycles/mobility devices.
we have very little public transit - you need a car to go anywhere
Many roads need repaving rather than never ending patching, given climate change, especially extraordinary rain events, what are the plans to deal with them including how you plan to communicate with residents, the movement of applications through the planning department seems to take forever.
roads are in rough shape, sidewalks pitching (emailed town nobody responded)
There needs to be a whole township approach as it seems that not all areas of the township are being serviced at the same levels

The transit needs to be accessible to all residents of Clearview. It does not run in the New Lowell Brentwood corridor at all
Roadways and ditches poorly maintained; lack of accommodation for people wanting to commute to Collingwood area via bicycle or e-bike; poor environmental considerations and safety considerations
Need a family Doctor :(
I live outside of water, sewer and public transit service areas.
We live on a dirt road that could be better maintained.
Don't think a resident should pay for sewer system.
The roads seem to be in better shape in Mulmur, I wonder if the Clearview roads crew need to learn more about grading
I want to see climate and environment baked into every relevant decision (eg planning and development, infrastructure, land use, transportation) going forward. This is extremely important to myself and an increasingly large number of Clearview residents and as the climate continues to change will be more and more important. We need to make smart decisions that both mitigate and help us adapt to changes (I would say especially with regards to how we develop). If we don't we will fall behind other communities and the people of the township will suffer.
need strategic plan for any new building that includes a set number of energy saving features; ideally single houses should be discouraged; we need multiple no higher than 3 story dwellings that address the needs of people with little income., we need better public transportation,
The roads in New Lowell are horrendous. Accidents weekly, speeding constantly. There is nowhere for our kids to bike without concern that they will be hit by a car. Even walking to our bus stop is dangerous due to dangerous driving. The safety of our roads needs to be dealt with!
I believe staff are working hard and that fresh efforts might make Clearview a better and safer place to live. I am concerned about a few things: housing, extreme weather, and public transportation.
Some roads seem to get paved every year yet other gravel roads in deplorable condition. Constant accidents at centre line road and county road 9. Apparently 3/4 Sideroad and county road 9 intersection bad for accidents too.
I feel inlay way to much n property taxes when I live on a road where the only municipal service I receive is maintenance of our gravel road
Being rural with our own well and septic, few of these apply to us
The road conditions are terrible for the taxes we pay. Water and sewer prices are outrageous
Bylaw dep't useless
I feel the township is lacking a vision and plan for climate resilience and operates in ways that are counter to our collective best interests.
I'm concerned about water tables, what you name as 'agribusiness' which to me should be something more like 'sustainable small scale farming' in these times of climate chaos, there is inadequate sewage, more collection of waste, roads that are paved that shouldn't be
Overall I have no complaints about Clearview services. However I would like to see more emphasis on environmental considerations. For instance could existing building codes be revised to encourage things like heat pumps, EV chargers, and other green initiatives that would save money in the longterm and help mitigate the climate crisis that is ongoing and certain to worsen.
reduce taxes, consider reducing costs related to optional services or duplicated by province.

Roads, bylaw complaint response time
Roads and planning specifically intersections City Rd 9 & Centreline Rd accidents continuously also Centreline & hwy 26 completely misaligned. Lots of passing the buck between township & Simcoe county and very poor planning with no thought of the growth of communities or tourism. One look at the New Lowell Facebook group will tell you how bad these issues are everytime 911 is called to these locations.
I think generally the services are adequate but would like to see a bit better planning with things like sidewalk replacement, etc - do it before the conditions deteriorate to the point where they are in poor condition
We hear in New Lowell seem to be last on the list for road repair, snow removal. We need more sidewalks here. People have to walk on the roads which are dangerous at times because of speeders.
Water & sewer very expensive
The roads in New Lowell need work and not just patch work or "resurfacing". The "speed" bumps on Lamers Road, or the road eroding away on the road between Lamers Road and Lamers acres because of the company that installed the fibre cable is a safety risk, let alone is a risk for damage vehicles. I know Huronia West OPP are stretched very thin and cannot continuously provide police presence; however, it would be worth possibly placing a speed camera or something near the New Lowell school as I've seen many times people driving close to 80-100km/h through New Lowell. We have children everywhere here and one child biking or running towards the road is a tragedy waiting to happen. This also applies to the residential roads. If the roads get fixed, it would be nice to install proper speed tables like how Essa Township did on some of their roads in order to slow down drivers who drive way too fast down the residential streets.
Very high property taxes for very few services.
We need to move forward with sewer and water infrastructure faster.
Roads in Lamers/Whitetail area have massive bumps from culverts that never get repaired. Very hard on vehicles using these roads daily. Bus route should include a stop in New Lowell. Brentwood is the closest stop which is too far to walk.
For the most over taxed township around I expect more.
Love my well don't want to change to town water, would love to see bus stop in new Lowell to go to angus, Barrie.
Would like to see culverts in north east part of New Lowell reinstalled correctly to eliminate heaving. I was extremely disappointed when the township came in and ripped up the grass adjacent to the pavement in our subdivision 2 summers ago. There was no apparent reason that I could see and it was only a half assed effort with some done thoroughly and some areas not at all; like on curves/corners etc.
We pay way too much for water and the roads are deplorable
Roads are much worse than all surrounding municipalities
Not happy with by law
Snow clearing and icy roads are a hazard. As a senior it is difficult to leave my residence when roads are not cleared in our area.
The subdivision around Lamers and Whitetail in New Lowell has HORRIBLE "speed bumps". We've had bandaid solutions in the past, never properly fixed. Also, snow removal in these areas is always last leaving very scary morning drives to work.
With building and planning going with cheapest always not good thing. I believe I. Supporting local business even as much as some complain on social media about everything. You can't win

## Appendix C

Riverside Drive snow is piled onto County rd 9, extra dirt goes into creating a plugged culvert which is bad considering spring runoff from Mad River. No services do I receive since I live on the county road
Many dog's running around Bronze Bird Cres. Bylaw does nothing. Culverts heaving through the roads around Templeton Dr . Roads don't always get plowed until late in the day or the next day
The back roads aren't well kept. Tons of pot holes making them impossible to drive down.
Major issues with water flooding backyards on the south side of county rd 9 in New Lowell. The town is fully aware of the problem and nothing has been done. It's extreme and shocking that it's been years with no end in sight.
I do see many opportunities for both efficiency and effectiveness improvements. (many redundancies)
water/sewer rates extremely high compared to other communities with similar size.
Water rates to high, no weekend or evening bylaw, too many employees and never answer phone.
need more attention to parks and rec, ball diamonds, hockey rinks
On septic, would love to not be.
Damage to my property from tree trimming and snow removal.
need better road crossings - roads suck - condition is poor and poor visibility - must pull way out from stop sign to actually see...causing accidents. People turning left are automatically deemed in fault, even though other vehicle is several car lengths out from the stop sign in order to see, and may also be turning left. , proper speed limit not posted in settlement/urban areas. township feel they can just automatically deem them 80 km/hr overriding the Highway Traffic Act. public transit to barrie does not have a day parking area. if you want to go to barrie, you have to get a ride to the bus. \$ costs to individual /after development adjacent to their property are not covered... Sorry for your luck attitude. OPP need more presence.
Ongoing issues with drainage, township says they are working yet our culvert opening can not even be located any more it's so filled in.
Grass cutting along ditches. Needs done more often
Road services has deteriorated drastically over the recent years
The overall look of our downtown is embarrassing. Dead trees, weeds everywhere, byLaw isn't cracking down on the way home owners are maintaining their properties, Royal Bank weeds and unsightly. Weeds around Golden Apple and Dyanna's Dreams, every week the Stayner Garden Club and I clean up as much garbage as we can around fountain and gazebo. The staff get away with long breaks and lunches and the beatification team does nothing and their boss needs to see what is going on. Etc etc
Township should be more helpful and approachable
Called to ask if they would be cleaning the culverts and whoever I spoke to said yes it was in the plan. That was 5 years ago, never got done !
We have no transit, our roads are bad, culverts over flow and hold water year round because they aren't installed correctly. Township has refused to do anything. By law needs to do better, 3 properties around me are awful. Dogs barking 24/7 should not be allowed and us home owners shouldn't have to go to court to make it stop Township should.
Public transit connection, even if infrequent but regularly scheduled, for Duntroon to Stayner would be used by my family. Better trail connections between the towns to encourage both active transportation and recreation.
Nottawa needs a Bus to Collingwood
90% roads especially r terrible. zero public transit

Overall I love this community. I don't think the building planning has been an asset to our area to support growth. The snowplowing of roads has seemed better in recent years.
Infrastructure for the rapidly increasing population, not enough schools or amenities, sidewalks on 26 toward collingwood aren't well defined and are often used as a passing lane
Would be nice to have our tax money go into bringing the transit to New Lowell
building and planning needs work
Snow removal for new Lowell is pathetic
By-law is highly under informed, no after hours support, requires a less than private complaint process, does not follow through with enforcement, roads maintenance, especially winter maintenance, no snow removal until the amount is in access, causes stress and anxiety for residents that can not move the large wind rows that are created after the town plows are sent out to perform one run in the mornings
New Lowell seems to never be in the plans for progress.
Our street is terrible — lack of maintenance. We pay the same amount of taxes as everyone else in Stayner and our street (Margaret) is not maintained at all. The development behind us has created a great deal of dust that was supposed to be kept at a minimum with dust suppression, but that isn't happening.
Water bills continually increase with no increase in services offered
Possibly increase ambulance, with increased residential homes and people relocated will need to review permanent forefront not just volunteer
We never get our road swept after winter, we have to call and request to have the grass cut, the plows leave disgusting messes of snow on the road and usually plow one lane, constantly raising property taxes when there is no additional services to what we barely receive
Water is horrible, have had to replace water softener and filtration system multiple times. There is 0 community policing. And safe sidewalks for kids to walk to school along north st are non existent.
Road I live on in poor condition, refusing to pave and wasting taxpayers money continually dropping gravel on it which lasts typically 4-6 weeks before it is full of potholes again, also extremely difficult to get any answers if attempting to alter owned property.. planning dept heads provide incorrect or inaccurate information and make a person spend so much money and jump through hoops and in the end deny the application after a persons money has been spent
Bus route needs revamped , water/sewer are ridiculous
Edgewood Crescent road is in very poor condition. Street lighting is overly intense - could reduce lighting impact on houses and save dollars with environmental benefits. Could use a splash pad in New Lowell for community and all visitors to ball fields etc.
In new Lowell in our subdivision the roads have never been resurfaced in 30 years, some ditches full with weeds from poor grading, overhead light to not meet night sky policies
Our roads in our subdivision need resurfaced condition is terrible never maintained. Ditches full with weeds, invasives, water that doesn't move regrading issue. Overhead lights should adhere to night sky polices. Too bright!
The building process has been very frustrating dealing with the township and the NVCA who require completely opposite things on our property. I feel these two organization should work together more effectively or that the duties of the NVCA should fall to the township and the NVCA should be dissolved

Clearview has high taxes if you compare communities around us and the services we have. We need to take more advantage of relative taxing to entice future population growth. Developers should own infrastructure development, the water and sewer. We need to watch fire spending, there is a possible cost savings here for sure. Shared fire service with Wasaga/Collingwood could show a significant cost savings with major equipment purchases. There's no need to purchase an arial fire truck for Clearview when both Collingwood and Wasaga have this apparatus. Also works spending, there's definitely dollars to be saved on labour. We need to be leaner here. Just watch the end of the day from the dog park, everyone's always out right on time. Review of break times, clean up times to ensure these colleagues are working at least what's required of them. Public transit is certainly making transportation possible to surrounding communities however what are the cost vs balanced spreadsheet working out? The bus drives down my street and is always empty. Most roads are pretty good, more police presence in Clearview along major roadways (26, airport rd, 91, county rds 9/10 and 124 would make the roads safer and reduce emergency service costs

Other than volunteer fire department and garbage pick up, we have no other services in the immediate area

Snow Removal lags behind up to 2-3 days from snowfall. Understand that small roads are not high priority, but should be able to expect one pass with snowplow within 24 hours regardless of rest of roads.

Poor communication and decision making when it comes to development.

The cost of water and sewer. Transit is amazing, roads, bylaw, emergency, all.amazing

By-law: No one paying attention to vehicles parked in disabled parking spots, blocking sidewalks, or where there aren't any actual parking spots (i.e. near the ramp at the T.D. Bank in Stayner).

Our roads are a mess, the form to fill out for a complaint with Bylaw is not user friendly

For the taxes paid, we could do a lot better. Particularly with garbage & recycling bin options in our neighborhoods.

Costs are far too high for water. Unacceptably high.

When the plow takes out mailboxes routinely dentist excessive speed on a quiet dead end road

Specific By-laws are absolutely silly and catering to a minority

I find the public transit system to be disjointed and many areas to be underserved. I am aware that it has grown my leaps and bounds, but the schedule is difficult to find and the routes continue to be limited.

Rural living does not have sewer, water etc. Have not required emergency service. Have had great response to ditch needing clearing due to flooding.

There is no mention or it seems, a plan to address Climate Change

The need for cycling lanes/pathways in settlement areas that connect to transit/active transportation options and trails.

Our roads are not safe for cyclists (we need bike lanes) or pedestrians (Duntroon needs sidewalks)

Too many councillors, too much red tape, too many rules, too much control of our property that we own. Bad customer service, major attitude among some staff towards taxpayers whom pay their salaries.

The sidewalks in Creemore are in a state of disrepair

why are our roads sanded twice at a time all winter. sanded going one way and sanded going back the other

Would appreciate if bushes and trees were no longer butchered in our ditches.

Excellent water and sewer staff, building officials have been pleasant, fire services are helpful at events and we like that they always come to parades for the kids.

Need a full time department to stop wasting money training new people that don't last

By law is non existent totally useless bordering on laughable their reactive rather than proactive policy is a disgrace
Water issue needs quicker solution
Securing water capacity should had been your #1 priority, 100s of us who bought in the new development have to wait for years now
I think we would be better served by proactive by-law enforcement. It puts neighbours in a very difficult position to "Snitch" on each other.
The roads people are excellent all 4 seasons, the planning department has been good to work with, have not had to rely on emergency or fire services but have heard nothing negative, I don't have sewer or water, by-law discussions re atv use on local roads seem to be driven by people with J vested interest in selling atvs
the three roads that surround our farm are continuously in a "pothole" state, nor does it see calcium until late into the dusty days of summer. Also I find it very difficult to understand how water is able to run off the road if there is a 4 inch ridge of gravel at the side. What happen to crowning a road. Mulmur does a beautiful job of crowning their roads.
Living on a dirt road, maintenance could be much improved. Acquiring permits for planning and building can be a hassle.
Parking by-law is sadly underwhelming with many visitors parking illegally
Roads need to be kept in better condition
Concerned not enough funds or proper management in building and planning and the taxpayers should be fully informed in all areas.
Building and planning needs more over sight. Need to have the builders in Stayner accountable for their projects.
At times it appears no one looks at or explains what they are trying to do. Example 1 Pylons for walkway along North Street- good idea but who thought such short bolts would keep these from being knocked over by kids? Example 2 After forty years why does the park at the arena need a fence along North Street and why was the access gate through the fence put so far from the porta-potty?
Drainage didge and Culver cleaning was promised 4 years ago and is still not cleaned out outat 6 Blackburn AV. Otherwise I am satisfied with the public service provided by township o
Shoulder on most county and side roads can be improved. Safety concern for cyclists and pedestrians. I feel it's a hazard to walk to my post box.
Putting developers before residents is disgusting
Some roads need a fair amount of work and the sidewalks need to be redone in some places. Perry and superior, along 26
Answers related specifically to Stayner - not all of clearview
Building and planning, Costs to build and develop are way to high compared to other townships. Service sucks, everything take so long with staff working from home and always off when needed
Clearview is difficult to work with in building and planning!

**Comments received on municipal facilities (Question 7; 145 commented):**

bees in sand in playground area
Enhancement of some of these facilities, in particular community halls, as emergency shelters would be a good move due to more severe weather events
More public gardens, specifically pollinator-friendly and possibly hosting produce for citizens. The Creemore square is incredible, similar things in other towns would also be a wonderful addition.
recreational pool facility year round lacking, fitness, and children programs(limited)
So glad about the kitchen upgrade at the arena
I would like more bike parks, bike pump tracks or dirt jumps in Stayner and near by Duntroon (e.g. former public school lands).
Roller skating in arenas in summer
Would be great to have roller skating in the arenas in the summer
It would be great to have a better community halls and pools and pavilions and more activity
It would be great to have a better community halls and pools and pavilions and more activity
Need more camps and activities for young kids and youth
Clearview has made some great decisions with facilities - keeping libraries local, building well as in the Admin Building and new library. Updates should recognize our climate crisis, and see our Township lead in net-zero construction, and recognize the importance of native plantings and re-wilding for spaces where appropriate and desired. The arenas and community halls would do well with energy efficiency upgrades focusing on insulation and sealing measures to create weather-tight buildings that reduce energy demand while also providing potential emergency shelters.
Not applicable
Clearview needs to plan for the future with a sports complex that will effectively address the needs of residents.
The Creemore Village Green is an excellent example of municipal support for a community led initiative. Well done!
love the new village green
For a small population I think the present facilities are fine. A drop in Youth Centre in the down town area of Creemore would seriously cut down on the vandalism that goes on.
My hope is that the township is planning where (arenas, community halls, etc) to provide temporary shelter when needed due to destruction from tornadoes or wildfires.I hope also that a shift away from heating systems that burn gas or oil will be a goal in public buildings, and that efficiency in terms of energy use will be made a priority.
The library staff in Creemore go above and beyond to meet individual requests and interests. Very friendly and helpful staff.
I wish the libraries had more financial support. I'm delighted with the renovation work happening at the small halls. Many folks seem to want pickle ball courts, and all forms of physical activity should be encouraged.
We need an indoor pool and recreational facility as well as a better library.
Other than the library, we don't use community facilities but we consider them important for younger people in the community.
We don't use them

Insufficient experience to comment
It would be great to see some of these public facilities developed into emergency centres to address the needs of residents and visitors in crisis should we encounter severe weather events, wild fires, etc.
Love the new library in Stayner
Creemore needs a dog park, outdoor skating rink, and a pool.
I am a senior and there are no facilities or programs to stay active. I have to travel to Wasaga Beach or Collingwood for all my activities. The tennis courts are a joke as they have several cracks with grass growing in them. You have taken down one of the nets and not replaced it! This would be a great spot for Pickleball courts! The parks have no swings so not much for individuals young and old.
New books tend to represent a narrow political view. Libraries should represent all points of view and foster debate rather than indoctrination.
We don't use these very much so it hard to judge.
Satisfied, however I think spending millions on the 6 small halls is a large waste of tax payers funds for venues that are so sparingly used. Would be better to of only upgraded a couple.
from our area the municipal facilities are too far.
More public facilities such as libraries, piped outdoor rinks, biking trails
Too much money was wasted on a useless splash pad near station on the green that could have easily went towards fixing the creemore arena roof or building something that is more appropriate for children. The swimming lessons should only be open to Clearview township residents, there are people from grey county that are currently enrolled while Clearview residents can't even get spots.
I am only familiar with the library and cemetery. I don't have an opinion on the others
More programs for children and young adolescents
Integrating the youth center with the community center offers numerous advantages, making it a worthwhile investment. Firstly, by combining these facilities, the community can maximize the use of resources and reduce costs. Sharing staff, utilities, and administrative functions will lead to more efficient operations and allocation of funds. Moreover, integrating the youth center with the community center enables the provision of a wider range of services and programs under one roof. This creates a more comprehensive and inclusive community space, catering to various age groups and interests. Furthermore, incorporating the youth center into the community center allows for the integration of more green space. This not only enhances the aesthetic appeal but also promotes outdoor activities, sports, and recreational opportunities for the youth, encouraging a healthier and more active lifestyle. Ultimately, integrating the youth center with the community center results in a more cohesive and sustainable community space that benefits everyone.
The libraries here are fantastic!
Some facilities in Creemore-arena seem to not want the community to use parts of the facility. The room in the building suitable for parties and other activities is very difficult to rent. It is very frustrating for community groups.
Since we are so close to Collingwood we usually use Collingwood's facilities. Our son played baseball in Nottawa last year and it was really nice there.
The new library looks great. Community halls are great and I like the effort that has been put into the 'small halls'. Arena is great. Would love a year-round swimming pool as getting lessons in Collingwood is really tough due to demand. All decisions on new infrastructure and new facilities need to be viewed through a 'climate lens' - how can the new infrastructure be built 'green' and resilient to worsening future weather.

Libraries need larger book budgets; our collections are getting old with very few new selections being added.
swimming lesson times were not great for parents who work M-F 9-5
New Lowell needs something more than a skating rink that is only used in the cold months. Improved playground equipment or a splash pad would be good
There needs to be something for the people of New Lowell and Brentwood. I would recommend a splash pad or something to enhance the existing recreation park facilities
Lack of environmental considerations in developing a
I am within cycling distance of many facilities that I must drive to because our roads are not safe and the twp has not developed other transportation corridors.
Want to see plans for community emergency safe gathering place, with generator etc
Every small hall should have an EV charging station for fast charging.
Would like a gym
I strongly encourage "Readiness Plans" be created for all township facilities (libraries/halls/arenas, etc.) for emergency accommodations in cases of extreme weather.
My family loves (and regularly uses) our local library and community halls and we feel very fortunate to have these resources. We also really enjoy and appreciate the village green and the park and sports facilities - all these spaces and facilities central to our wonderful community.
great Clearview library and Stayner eco park, need cemeteries that allow green burials, community halls need to be outfitted to work as emergency centers when there are disasters
I applaud efforts to find solar energy for the small halls - other updates can help them to act as places of refuge should we have extreme weather events - like tornadoes, or extreme heat. Cooling stations might be needed in the future.
I don't use any of these facilities so cannot really comment
I don't really use these
Library needs more programs for all ages and be inclusive. The pool is a joke
I think a lot could be done to start decarbonizing our buildings and expediting our transition to net zero.
I always wished we had a multi-use recreation facility with an indoor pool. It was impossible to find availability for youth swimming lessons in the region.
I would like more resources put into the public library system
I was not aware the municipality owned any cemeteries.
again, my only concern is that these areas remain pesticide free and pollinator friendly on their grounds, in effort to consider the climate crisis, always
I applaud the work the township is doing to upgrade Clearview's community halls. However, I hope the improvements are forward looking in terms of up to date HVAC systems that are cost effective in a time of rising fuel costs. Heat pumps may be more expensive in the short term but will result in enormous savings in the long term. I applaud the use of solar panels on Clearview community halls.
Need more
reduce library budget.
sidewalks are in bad shape
The parks could be made so much more of....the equipment is older or very generic (like every other park), and any space around them is not creatively used. The trails are a good start but more would be lovely.....

In other municipalities, there is a stronger recreation component - we seem to not place value on recreation activities that are done by the township. I think that's a definite area for improvement.

Creemore Arena needs some serious upgrades. More seating which could easily be done by taking over the curling club and moving the curling club just a few hundred feet north of the building. Better dressing rooms by expanding them further south and making the rink larger by expanding it west. Making the foyer bigger by expanding it to the east and taking that front lawn out. This is a great building and there is no need to close it down, just make improvements. With a Sr hockey team now using the arena & the hall every game. It would be nice to see this old barn revived. As for the small halls, the township would have been better to close them and have put that money into renovating our sporting facilities. What a waste of money that has been pouring into these places that hardly get used. There is no heritage value to these buildings. The pavilion in New Lowell could use some sprucing up. Also, I think something should be done with New Lowell pond, especially on the day side. This could be made into a really nice park for residents and visitors to the area. It's a hidden gem that could use a boost instead of the New Lowell campgrounds having to keep it up. This should be the township's responsibility. It could be another Ecopark.

All services are in the Creemore and/or Stayner area. New Lowell has so much potential. Our library is great, and the outdoor rink was a nice addition (better when we actually get some snow); however, it would be nice to see more come to this area as there is no public transit that comes through New Lowell to allow residents who can't drive to Creemore or Stayner to access the other facilities. If some time and money would be put in to help restore the New Lowell conservation area, I believe it could be a popular spot again, as I remember when I was a kid over 20 years ago, it was a popular area. Now it's an area where kids like to vandalize.

Only a library in New Lowell and gazebo - if I want to host a gathering I have to leave the town I live in would like a place to play pickleball

Eventually we should concentrate on a new double pad arena and indoor walking ring, pool possibly tied in with the library.

Would like to be able to see my child during swimming lesson. Also don't see the need to keep spending the money and keep all of the small halls running.

For those living on the Brentwood side of the township we have the longest drive to these facilities and other than Stayner's outdoor pool. Which is unavailable 75% of the time. Wasaga has an indoor pool but if you are not in that township the fees are higher and still a longer drive from Brentwood.

Love our ball diamonds and parks. Even the option to be at a beach is great.

New Lowell needs more activities for families to do. Such as Splash pad, community events geared towards youth

Way too much is being spent on Recreation while roads and water and sewer are neglected

The distribution of services is not equal

General upkeep on our little amenities ie tennis court is dismal

Would be even better if the library had job opening. Would love to work there

Only have used the New Lowell library, the staff and service was great

Library in New Lowell is great but the park is very dated, most equipment is broken. It's in desperate need of an upgrade. It would be great if the town did something for New Lowell in the summer, fireworks? BBQ? Winterama is great but it's lacking in the summer.

Very very satisfied with library!!!

Close all but 3 halls

more attention to baseball fields, fencing, arenas
New lowell library parking lots needs increased spaces
Spending too much on library and way too much on halls!
New Lowell needs a cover on the ice rink pad
Need more parking spaces at new Lowell library
I would like to see more bike parks, bike pump tracks or dirt jumps in Stayner and near by Duntroon (e.g. former school).
I enjoy the new library very much.
Nottawa needs a community pool
Our municipal facilities in New Lowell are non existent. Poor planning on our community centre and overall programming at our library has easily driven us to access services outside of our community.
I would suggest a new park for kids in New Lowell, as the one there is outdated.
Pool does not have convenient lesson times for working parents
New lowell library is excellent.
Would be nice to have not sold the New Lowell community centre. We are the only community without one and now we get to pay for everyone else's to get upgraded.
Need upgrade park and splash pad or pool in new Lowell
Creemore and stayner get everything new Lowell is starting to catch up but way behind
New Lowell is in need of a better playground. The school doesn't even have a playground. A splash pad would be even better. We do enjoy the library however we would love even more opportunities at our home branch for all age groups. Love to see the return of the new Lowell market and other intown events.
More safe spaces for fearfully dogs to enjoy the outdoors
Money should be spending upgrading park facilities rather than community halls
Library should be open 7 days a week
The Creemore arena hall could use an updated kitchen and washroom facilities. It is a nice size hall and could bring in revenue for the township.
Youth centre should be run out of arena/library better location for more programming ..and love to see township put more into the spot as community hub walking track upgrades to existing arena ..
Could use a splash pad in New Lowell. Would serve residents but also visitors to baseball tournaments etc. smaller communities have one. Need rail trail to connect Angus and Stayner.
We do not have a splash pad for younger kids in new Lowell. The pond has poor quality water, stayner has a pool we don't have any thing kids can use.
We need a splash pad for kids in new Lowell, church library, fire station are the hub of new Lowell, support church with internet hub. Church should be recognized as an asset to municipality
N/A I don't use any
We're missing revenue opportunities in our community halls for sure, not allowing events like a buck and doe leaves potential dollars on the table and force people to use their own spaces to host these events where parking and proper waste facilities could be a problem
Nothing in the area and no transit so not accessible if you don't have a car.
Not being able to see kids during swimming lessons is a big disappointment and safety concern. I understand keeping parents away so they don't interfere with the lesson, but they should be able to watch from a safe distance.

I would like to see an indoor recreation all purpose facility with indoor pool and athletic components.
Indoor pool would be nice
Would like to see roof on outdoor ice pad.
Stayner Pool: It would be nice to see the Stayner Pool enclosed and turned into a year-round pool.
We need more things for our kids to do, splash pad, better play grounds
Indoor pool and fitness center would be appreciated for seniors.
libraries are closed Sunday and Monday. At least one library in Clearview should be open on Monday
Halls are an expense that doesn't get the return on investment. Get rid of some.
Rarely use any of them
Libraries should be open 7 days/week.
I am specifically extremely proud of our library system. I find the new Stayner branch to be a wonderful representation of it's commitment to being an active part of the community and it continuing to grow with the township. The ever expanding programming options are a wonderful way to bring the community together in a much needed third space.
Consider bike parking options as a standard at municipal facilities.
We to open community halls to the community as drop in centres. For kids and teens especially. We need paid staff to supervise.
Dated
Library is awesome, nice staff. Parents should be able to see their children while they are swimming, get rid of the green fencing.
The staff at the libraries are wonderful but they do not provide very culturally diverse programming.
Stayner arena is excellent, Creemore could use some improvements. The pool mesh is so controversial, but I like that its up when I'm swimming. No one needs to see me in a swimsuit. The events at the small halls especially Avening, Duntroon, Dunedin and Nottawa are always fun!
Pool needs an upgrade with visible seating for parents, outdoor rink available and new park upgrades
Too many halls. small halls biggest waste of money in history of township
Library - work towards better online access to other libraries (Libby)
It would be nice to have mulch instead of sand at the area parks
I don't think the library should have been built where it was. We need to work faster at making halls and business more accessible for disabled persons.
I do not feel the money being spent on hall renovations is wise or necessary. Especially Brentwood. Sell and build something in downtown new lowell
I don't think we should be putting millions of dollars into all these small halls when there are more pressing issues to deal with.
Good facilities with great staff
Creemore arena needs an overhaul
There is not enough outdoor activity for our younger population. Where are the skate parks etc. for our future olympians? Where can they have fun and practice?
Good job at the library
An option for parents to view lessons would be nice, but doesn't apply to me
Answers related specifically to Stayner - not all of clearview
Staff seem very lazy,

As Clearview continues to grow, we will require additional or improved recreational facilities. Would prefer that some of the smaller halls be eliminated and only have a few larger facilities in core areas.

**Comments received on trails and opportunities for walking and cycling (Question 8; 185 commented):**

lots of trails, cycling lanes could be added
What we have is much appreciated, but creating a true network linking communities would be a huge asset for residents, visitors, tourists etc. Lots of room for improvement
Please extend such non-motorized trails, for safety, healthy exercise and reduction of fossil fuel emissions
There are some that are nice but having trails that connect different towns would provide a good opportunity for environmental transportation.
trails could be maintained to better reflect a welcoming environment-night lighting in strategic places, garbage bins
Thankful for EcoPark and Community Garden. Hwy 26 through stayner and airport road are unsafe for casual bicycling to foodland, post office, arena, library or pharmacies and it's hazardous to cross airport road anywhere but at the Esso I would bike everywhere in and around town if it felt safer
Never put in brentwood trails
Residents should be encourage to use existing trails that have been made for cycling. Roads were designed for cars.
Cyclist should be encouraged to use the trails not so much on roads
Listen, its getting better and moving in the right direction but the infrastructure to better facilitate active transportation does seem slow.
Duntroon is isolated from bike paths, lanes and has no sidewalks
Duntroon is left out and isolated
would like to see clear direction to all the trails
We need more trails!
would like to see clear direction to all the trails
We need a better trail system for transportation use, also a benefit for recreation use. No ATV's or dirtbikes please.
Lack of connectivity through out the county
Trail systems could be better connected allowing for additional "roadways" for biking
When considering our changing climate change more needs to be done to encourage active transportation. Better sidewalks, bikes lanes and trails should be incorporated into all communities.
We need a stronger trail system that would provide safe routes for people to walk, run, ride a bike( including electric assist) or horse. These trails should not permit ATV's or motorcycles. Our roads are increasingly dangerous for these modes of transportation. Active transportation is a great way to help reduce the load on our strained health care system ... as long as those involved are not being struck by automobiles.
The Stayner-Collingwood rail trail is great, but it is very difficult to access from most of the Township. Efforts to link the Township with safe cycling and hiking routes would be very appreciated! As a casual cyclist, I find the current situation quite dangerous, with most roads 80 kmph and almost no shoulders. Having designated routes with 60kmph and some markings to indicate cycling routes might help. Wider shoulders would definitely help with safety for cyclists, hikers, runners, walkers, and farm equipment operators, and might help with road maintenance.

While the rail trail is a great asset and sidewalks are appreciated in settlement areas, the rural roads (which for Clearview are the majority I would think) are often atrocious in terms of bicycle and pedestrian usage. The 'disking' that happens along the shoulders of paved Clearview roads creates a MAJOR hazard for anyone walking or on a bike, which in both cases are often forced to the shoulder by automobiles and trucks. There is an incredibly unfortunate bad current in our community who seem to think that automobiles own the road and that it is their right to force walkers, runners and cyclists off the pavement. I wish they would realize that roads are for all types of travel - foot, cycle, farm. I don't agree that ATV's should be permitted on our roads unless they are being used as farm vehicles.

But allowing ATVs on roads that are part of the Bruce Trail is quite dangerous and not very conducive to walking.

Would like to see a trail to get from Avening to Creemore without using Airport Rd

Cyclists should be encouraged to use the trails and not the roads.

There needs to be more trails in the southern portion of the township. There has been no movement on the trail from the former Barrie-Collingwood Railway Line.

Safe cycling lanes to and from Stayner/Creemore/Collingwood is needed.

We cycle and sometimes the large trucks and cars are speeding and make us so nervous. Perhaps more public safety for bikes.

Allowing ATV on the shared use trails can be problematic from the hiker's perspective. Allowing ATV on roads encourages recreational ATV use, which I'd hope would be discouraged to reduce unnecessary burning of fossil fuels.

Inconsistent sidewalks.

I'm concerned about the lack of sidewalks on Francis St. E. In Creemore. Once phase one of the new subdivision is complete, school children will likely cross at the Mary St. Francis St. E. Intersection as there is currently a 3 way stop sign there, however, once they cross there are no sidewalks on Francis. This can be a busy road with trucks from Foodland. Parents may choose to drive their children to school as a safer option which will result in increased traffic at an already congested school area during pick up and drop off. A safe walking route with sidewalks is more environmentally friendly, safer and healthier for our children.

Trails are many and beautiful but bike lanes are sorely lacking and pose a threat to life by their absence. Bikes aren't going away (nor should they) and we have to be progressive with this problem.

Dirty with trash, ATV's makes it unsafe for dog walking

An extension of walking and cycling paths may re-direct bicycles away from dangerous roads (river road near Creemore, for instance).

It would be nice to see some trails through and around the town--look at Collingwood's example.

There could be more trails, certainly. Walking and cycling should be encouraged to reduce the use of cars. Decreasing our carbon footprint is important.

I think there is an opportunity to improve our trail systems so that more people can use bikes on them rather than on the road.

I only walk the Bruce Trail occasionally

We need a cycling trail network connecting our community.

A cyclist's safety would be improved if there were bike lanes on the major roads.

Opportunity for more trails? Other than the one excellent railway line, can more bike trails be developed?

We feel a little left out in our northern box of Clearview, be advocating for walking an bike safety lane down popular side road for a long time
More trails would be greatly appreciated!
Township should become involved in promoting non motorized activities
More bike paths
We need proper bike trails like Collingwood, Town of the Blue Mountains
Just learned of and have started to regularly use the Clearview Eco Park Trail. Wonderful!
Bruce Trails in Clearview are a treasure; railway bike path is excellent
Roads are absolutely dangerous for cycling; trails are few and often require parking fees
We live at the edge of Clearview and Collingwood. It would be great if all trails connected together so we could safely get to town on a bike.
There is definitely a need to increase the trail system to create safe alternative transportation routes from those utilized by cars and trucks.
I hope there be no ATV's in the township at all. And why doesn't the mayor and rest of council listen to us?
Cross country ski trails would be nice to have.
We do not use any of these facilities so it is hard to judge.
There are no bike lanes. The Bruce Trail seems to be the only walking trails that are maintained.
no trails in our area. Lots of bike traffic on the road, but not enough room for bikes and vehicles on Poplar SR west of 10th Concession.
I would like my kids to be able to ride their bikes to school without having to be on a road with a speed limit of 80 Kph.
More receptions and more free parking
We live in Collingwoodlands subdivision with small children- I would like to have safe access to trail system in Clearview and Collingwood. Currently there are no bike lanes or trails to access.
Cyclist need to share the trails if they are going to ask motorists to share the road.
Maintain the Eco Park and the other trails too
Having something in Nottawa / Duntroon would be great. I live on 124, and have to drive about 10 mins, any time I want to hit a trail
I think there could've more emphasis on creating bike lanes and trails in our community
Our roads sideroads are not safe with the small to large groupings of cyclists.
Here in Collingwoodlands I would love to have a safe way to bike into Collingwood for myself and my children. We have been waiting for a trail for a really long time. To my understanding there has been a trail identified a few years ago in the Clearview Trail Link Concept Plan that goes from our neighbourhood to 10th concession. This trail was identified in to be done in the next 5 years which is now overdue. Please help us out with this! Biking down Poplar is too dangerous and I would never feel safe to let my kids bike on it how it is now. I would love to be able to bike more places but it's just too dangerous.

Collingwoodlands needs to be connected via trails. Poplar is not bike friendly and someone will get hurt or killed riding there because there are no other options. In 2015 there was a Clearview Trail Link Concept Plan that envisioned a trail from Collingwoodlands to Tenth line, in the 0-5 year time range. That range ended in 2019. In 2019, I asked the Town about connecting a trail and Clearview seemed interested. So much so, they wanted to do a site visit so I could show them the municipal owned land off Forest Path that leads to one parcel of land which would allow a trail to Tenth line, perhaps by way of a revocable license from that property owner. I followed up with the town in 2021, and again in 2023, but have not received the courtesy of a response. Again, something needs to be done before it's too late - a simple trail to Tenth line would be a great solution and only involves negotiating with one property owner.

Grey County paves the shoulders of its roads when repaving to make it safer for both cars and cyclists. Clearview should develop more bike and hiking trails.

The rail trail to Stayner is great for recreational walking and cycling and I see lots of people taking a break from their bike rides in downtown Stayner to shop / snack etc which is great. I would like to use active transport to get from Collingwoodlands to Collingwood or Nottawa as it's better for the climate than driving, healthy for the rider, it reduces traffic, and it's good for mental health. Unfortunately it's just a little too dangerous on the roadways to feel safe, and I wouldn't feel safe letting my children bike along the roadways today. I would love a multi-use trail and/or some safety measures on the existing road network to help keep cyclists safer. Even some 'share the road' signs would be a great place to start.

trails are great for walking but Im very dissatisfied with the bike trails. we need more of them. this town is known for cycling

The number of trails needs increasing especially around the Escarpment

A trail that connected behind the library to the Georgian trail would be so nice

There are considerable opportunities for developing existing trails, such as the "ghost trail" from Creemore to Collingwood. These trails are not only important opportunities for local residents to commute and for ohwasure, as well as, would also bring in more and more tourists to enjoy our area. This could further providd opportunities for local farms, shops and home stays.

Walking and cycling have not been planned, they are being done as an add on to old infrastructure. This mixes cars with cycling and walking. Most roads have no shoulders, making it very unsafe.

Safe cycling is an issue on Clearview roads.

There should be no parking fees for access to trails and parks so those without enough money can participate

Clearview needs an active transportation strategy so that residents can cycle to work and between communities.

We need to address the aggressive drivers and bad relationship to bicycles. A trail system for hikers and bike rides would keep all the roads safer for cars and cyclists. We do not need more road availability for ATV's. They're noisy and destructive and a waste of gas

More should be done to encourage the use of non-carbon based modes of transport - that is bicycling! Safe and obvious pathways should be incorporated into ALL roadways for this purpose.

The trails we have are fantastic but there could be more connecting communities, and more bike lanes.

Needs to be bike lanes on a few roads heavily travelled by bikes

need more walking + safe bicycling paths in towns + between towns; on my road need biking paths and slower speed limits

I would love a biking trail for kids that extends to New Lowell

VERY satisfied with local trails - great options to explore. I am a concerned driver, because the roads don't seem wide enough for the groups of cyclists who travel them. I am worried that a cyclist may be injured (I live in Creemore where there are many blind hills).
Need more cycling trails that go through
Much safer cycling would be important. Like a wide shoulder in roads.
There needs to be more done to ensure that our roads are safe for all including cyclists and ATVs. This has to do with speed and spacing to ensure that the roads are shared.
Would like to see the township work with the Cty of Simcoe to open the abandoned rail line as an all purpose trail. This would e great for hiking/biking and winter snowshoeing.
I would like to see more connectivity for trails to allow for safe passage on bicycles between communities and more sidewalk connectivity for safer walker. I like to walk and ride my bike as forms of active transportation whenever possible.
Disappointed in the township's ATV decision I have seen the damage they cause on trails
Disappointed over the townships ATV decision. I have seen the damage they inflict on trails.
There is a real disconnect in the trail system/s across the municipality. A real example is the failure of the rail trail. It proceeded to Stayner many years ago however it has stopped and now it appears to not have a future at all.
there could be more cycling trails and walking trails developed
The decision to allow ATVs to use township roads to access trails is very disappointing. These vehicles are degrading to our natural environment; they are noisy and polluting and interfere with others ability to enjoy peaceful and clean natural spaces. The township must enforce the rules when it comes to ATVs.
Need proper sidewalks
not a fan of subsidizing the trails that non-residents use
Trails mostly in built up areas. Cty forest trails unuseable due to ATV damage
Connection to all the communities via trails should always be looking to improve.
Im glad we have some trails now but it would be helpful to have more and also more crosswalks as its impossible to cycle across town safely with children. The road conditions are also poor for cyclists with rough torn up tarmac along the edges of the road.
Need more trails! Would love to see a trail system like what collingwood has
There is talk of a trail that would connect the towns but it has never materialized. Other than riding/walking on the roads which can be busy their are not trails to use. You would have to drive to get to a trail to use and that's not always desirable
The trails are great in the town of Stayner but nothing much out here in New Lowell. I would love more walking trails instead of having to walk my dogs on roadways.
The trails in Clearview are nice. I'd like to see the old train tracks that run from Stayner, through New Lowell into Angus be transformed into a trail. Similar to how Collingwood has the trail that goes all the way to Thornbury/Meaford. It would make a nice bike path also, versus having to bike on sidewalks or the roads.
Would be nice if the old unused rail corridors could be converted into walking/hiking trails.
I pay for my licence and insurance to be able to drive on roads. Why are bicycles given priority on our roads and they have no plates and they don't pay any fees to use these roads.
Council should control or at least oversee published trail systems and towns for all modes of transportation users.

ATVs do ok and unfortunately so do the dirt bikes and their noise in the fields and on the roads. Walkers need to get a bit more creative where they walk to avoid traffic. It would be good if trails were marked better for each service. Though I understand how hard it is to keep signs up when people want to go where they shouldn't. Private property and no Dirt bikes or ATV signs are consistently tore
Will be very happy when the rail line between Stayner and Angus is converted.
There aren't any in my area
Don't use them , rather lack lustre
old rail system to Angus needs to be a priority. Revamping it to a trail system is taking forever. Many people have stated they would use it frequently. I personally could bike to work, but can't on the deadly road way.
Would love to see them. Haven't ventured out. Guess I need map to locate them all
Please develop the rail trail connections and cycling routes throughout the township and upgrade roads to provide safe cycling on roads
Lack of sidewalks in Creemore, people going for a walk in Creemore have to walk in the road, council has not addressed speed on road and seems who complain or fight the most win. No longer will walk along the county road, infrastructure for cyclists and walkers extremely poor
Don't use them. Didn't know we had walking trails
It would be great to have a trail system that connected all of Clearview Township. Using the old rail line would be a great way to start this.
The trails are great. I am very excited for the trail along the tracks to open up.
There's room for improvement esp with development, and more variety
We have heard for several years the "Rail Trail" would be completed however it has ground to a halt. This once again leaves this area left behind with no or limited safe access to the rest of municipality
When the rail trail goes through it will be better. Eco park is great.
very dangerous to walk to the Echo Park - no safe path due to high speeds. this area should be posted as a urban area. even when walking/biking down the roadway to the park, people do not drive safely. A few township staff feel its their private freeway, others are quite courteous and really slow down, as not to ping you with stones and dust. Normal traffic use excess speeds.
Overall there are good trails but I cannot access them from New Lowell. I have to drive.
Clearview EcoPark needs more staffing. So much could be done there year round.
There needs to be cross walks at highway
Need more garbage cans
Need to complete trail links to towns
I understand the challenges with funding new infrastructure but we could even focus on filling the gap between existing trails. For example, I dread crossing Hwy 26 in Stayner to continue along the Train Trail. Even paint on the road with signage that there is a trail crossing would help.
Trail expansion is desirable.
The trails we have are enjoyable, but support the creation of more trails, especially those that are accessible.
A rail trail would be nice.
some decent trails here. nothing too special
We certainly make do with a quiet street area and the access to simcoe county forests in our area. There could be better planning to support winter recreation/ walking paths through the old rail track.
Very few trails in new Lowell

Need safer ways to cross highways
I am very unhappy with the ATV and dirt bikes loud disrespectful and DANGEROUS they fly on our roads and trails and this area is not equipped to handle trauma .
We enjoy the dairy trail but feel less and less safe with the motorized vehicles also using the trail. Our children are within walking distance to the school but there is not a safe route with sidewalks the entire way and they must cross county road 9 without a crossing guard
Off leash dogs are a huge problem
Not available where everyone lives allot of people walk down hogback from county road 9 to concession 3, very dangerous no safe place to walk along side of road cars spear past 80km in the 50
We need more trails, joining Stayner to Wasaga Beach, and going south.
Atvs and motorized vehicles on trails disturb and disrupt peaceful country living and it is often people that don't live in Clearview that are trespassing on private property and using machines with mufflers removed .. no one to enforce these vehicles compliance
Need rail trail to connect Stayner to Angus. Too much poison ivy along Cnty Road sidewalk and trail. Garbage/yard waste dumping at trail entrances. County forest dominated by ATVs and motorbikes - no pedestrian friendly areas.
We have trails to access in new Lowell but looking to expand with rail trails. Willing work on trails Committee
I want more trails connecting communities, rails to trails is an asset willing to assist on trails Committee
The rail trail is fine, more shade along the trail would help for sure. More ATV access on our roads would and should improve. This would help local restaurants, stores and brings riders to our community
There are little to no trails south of Stayner. A trail connecting the communities together would be fantastic.
The railway needs to be dug out and a proper trail made
I don't use
Stayner trail feels unsafe at Mowet st
Half the trail system is on a gravel "80km/h" per the township. Safety concern and half A effort to have a trail system. Nothing reasonably connecting other towns.
No trails in Nottawa area. I would like to see trails linking communities.
Clearview is very ambiguous about their support- or not- of cycling.
The trails are good and generally well maintained. NVCA charges to park at Nottawasaga Bluffs which I think is a mistake.
Need more trails in the southern portion of the township
We need more trails and at the very least a safe crossing at the rail trail on highway 26
Another reminder to provide garbage/recycling bins along the trails. Looking at the garbage, the students, the dog walkers & those smoking could really benefit!
The 'rail trail' is poorly maintained and often overgrown with weeds. When the rail trail was first installed, it was a great feature for walking, running, cycling. 5 years ago there was a gravel trail installed from the outskirts of Creemore at County Road 42, that continued all the way into creemore - This was well used and a safe path for walkers, cyclists, and runners. I drove this road twice a day and was pleased to see so many active people using this trail. Sadly it only lasted a year and was never maintained. It is now overgrown with weeds and has totally disappeared.
Dont use Clearview trails, Mingay or Bruce trails preferred

Doing a good job with trails between communities but need better access to trails from within communities, i.e. not need to go out to highways from Stayner to get on trail. Cycling is pretty difficult as most streets are not up to current standards let alone safe for bicycles. We don't even have sidewalks everywhere.
I've found nothing accessible FROM Creemore.
Better clean up on trails
Cycling infrastructure as a means of transportation must be addressed. Cycling as a means of recreation must also be addressed as a source of tourism and a safety issue.
Suggest more attention to promoting and supporting active transportation options within and between settlements and consider developing a comprehensive active transportation plan that's integrated with transit and trails and shifts thinking beyond recreational cycling.
There is no way to cycle or walk safely in Duntroon or to safely cycle to public trails.
Creemore is such a beautiful place but one of the things that it lacks is trails for walking
Need side trails off the main rail trail. Need trails connecting communities. Need rest spots on the trails.
Excited for the trail to extend to Brentwood
Train Trail is awesome. 6th concession and Batteaux could have some improvements on the shoulders. We need more Share the Road signs. Can there be a portajohn at 6th Concession or Fairgrounds and the Train Trail?
We need an alternative plan to allow schools to easily access the Eco Park
Clearview is a large area and it is very difficult to get from one side of the township to the other
had to step off trail into long grass to let off road vehicles pass....leaving a cloud of dust....several times
More biking trails!!!
A better job needs to be done to keep motorized vehicles off the trails.
Caution should be exercised with opening up to motorized vehicles. I heard someone was trying to make a case that a stiletto heel walking on a trail would have more impact than an atv ( psi impact less ). These are serious topics that can have very significant impacts on the environment and the quality of life in Clearview. False equivalence arguments need to be disposed of in the trash bin where they belong.
A trail was installed from County road 42 through the backway into Creemore (concession 3 north of river) and it is not maintained I watched for a week or more the township excavating it, laying landscape cloth and white screenings while Yard Boys cut etc this path for awhile (some money was definitely spent) . I feel it was installed approximately 8-10 years ago
would like to see more bike lanes making it easier for bicyclists and drivers to co-exist
There should be more trails than the train trail. Look to Collingwood for example.
More could be done with trails and bike lanes
Get the trail from Stayner to Angus going
Lack of trails outside of Stayner. Other than the Batteaux trail there is nothing else for residents who reside in more rural areas.
I feel unsafe walking in mowat street because of the speed. It is labeled a trail
New Lowell's trails are getting severely over grown. They need to be trimmed back and have new gravel added in areas. Not in all but in some for sure
Answers related specifically to Stayner - not all of clearview

Rock climbing and mountain biking within clearview is quickly becoming bammed or heavily restricted. Atv trails as well. Clearview should foster climbing culture and be a destination for it and not just rich private ski club members or road cyclists.

Do not need to add bike lanes on the roadways, encourage multi use of the existing trails

We have a need for more trails and this should hopefully improve with draft plans of subdivisions.

Need more trails

**Comments received on parks, open spaces and sports fields (Question 9; 138 commented):**

Wish list: soccer field, indoor public swimming pool
It would be nice to see more managed wild areas for the benefit of insects, birds, animals and residents. Mown lawns, unless utilized for sports etc. are essentially dead zones for most wildlife
please increase parks and open spaces
Great idea with the electric zambony, but why is so much money and energy spent on rinks that are rarely used?
outdoor rinks? are randomly built and maintained; if not necessary-public skate could be advertised better; schools could utilize ice times as fitness time and /or special school trips
There is a desire and need for more skate parks, bike parks (including pump tracks and dirt jumps) and bike trails.
Parks and sports fields should be better developed so that people can enjoy them better
Parks and sports fields should be better developed so that people can enjoy them better
It would be nice for Clearview to provide more 'wild' park systems, forests, etc. Stayner Ecopark is a great start.
Clearview's recreational facilities should be equitable and accessible to all of Clearview's residence. Ball diamonds, hockey arenas, pools should all be made accessible to seniors, youth, and folks who lack financial resources.
It would be wonderful to have more spaces like the Ecopark in Stayner which supports pollinators and wildlife and educates everyone about their significance.
The Stayner Eco-Park is a great resource! It would be nice to see more re-wilding and naturalizing in some of our other parks, and the development of a diverse native tree canopy in all areas, including urban spaces.
I love the Eco Park and it would be nice to see more township parks and open spaces set up to contribute to the restoration of wildlife, insects, etc. and to employ signage, etc. to better educate the public as to their importance. We need more pollinators to help keep our agriculture going strong!
Not enough is being done for Brentwood
The council and municipal staff have done an outstanding job supporting the Village Green. Thank you!
N/A
A Youth Drop in Centre run by volunteers would be an asset to the youth and community at large.
Trying to create additional public access areas on the shore of Georgian Bay as populations in cities and towns on the shore grow should be a priority for the Township.
Off leash dog park areas are restricted and boring. Why not designate a wooded trail area as off leash??
More outdoor artificial rinks and dog parks needed
We need updated park equipment and a splash pad
We need tennis courts
We mainly use Collingwood rec facilities.
add pickel ball courts
I do not know of an arena to skate at in my area or tennis courts for public use
Under-utilized open spaces should be restored to natural habitat for the benefit of pollinators and other non-human beings since they are critical to human sustainability.
Creemore needs an outdoor rink and dog park

Tennis courts are not functional!!!
We use the park in Creemore with our grandsons and it certainly meets our needs.
no parks in our neighbourhood. Typically go to Collingwood for sports due to organizations for kids
Very few dogs parks, that are walkable and in town
There should be more upkeep
I only use the dog park and the rail trail. The dog park is clean and maintained.
Maintaining green spaces within a township is crucial for several reasons. Firstly, green spaces contribute to the overall well-being and mental health of residents. These areas provide a peaceful and serene environment where individuals can escape the hustle and bustle of daily life, relax, and connect with nature. Additionally, well-maintained green spaces enhance the aesthetic appeal of the township, attracting potential residents, tourists, and businesses. This, in turn, boosts property values and stimulates economic growth. Furthermore, green spaces play a pivotal role in environmental sustainability. They act as carbon sinks, mitigating the effects of climate change, and provide habitat for various wildlife species. Lastly, these areas offer recreational opportunities such as walking, jogging, picnicking, and playing sports, promoting a healthy and active lifestyle among township residents. Therefore, it is essential for the township to prioritize the maintenance of green spaces to ensure the overall well-being and prosperity of its community.
The tennis courts only have one net up. The Lions park at curling club is small and outdated. The best park is in creemore.
more recreation amenities will attract more people to visit clearview.
Best dog park in Simcoe County.
Our neighbourhood has no park which is something I would love to have for the kids. Even if there was more parks in a bigger community like Nottawa, we would love to bike there to use them, but there is no safe way to get a family on bikes to Nottawa from Collingwoodlands right now.
we need A DOME - all our kids are leaving to Barrie in Fall and Winter to play sports in the Barrie dome and continue training
would love a splash pad in stayner!
Upgrades to facilities in the southeast part of the township would be beneficial
Again, more facilities in the South east part of the township would be desirable
I don't know if baby parks in our area and the one dog park I can think of is simply a fenced area. We are always searching for an outdoor ice rink and have most winters headed to Collingwood. The Singhampton one has been great. Perhaps one in Duntroon or Nottawa could be an option.
Trail networks need to be developed to make these more accessible by some method other than cars.
There should be no parking fees for access to trails and parks so those without enough money can participate
Clearview needs to support the work of the NVCA in its efforts to restore fish and wildlife habitat and bank restoration on the mad and noisy rivers.
I strongly encourage "Readiness Plans" be created for all township facilities (libraries/halls/arenas, etc.) for emergency accommodations in cases of extreme weather.
Our beautiful parks are not maintained very good. Grass not cut or trimmed around fences
New Lowell should have a roof on all purpose pad to help protect it
more pickle ball courts favoring the old ; consider lawn bawling for the older;
I feel some of the playgrounds could use updating. A splashpad in clearview would be awesome too, the new "splash pad" in creemore doesn't keep kids occupied for long.

<p>We are so lucky to live in this picturesque area. I have been thinking that more tree canopy (and replacement canopy) would add more value to our streetscapes - which are very attractive to tourists. Even the country roads with more tree cover offer MUCH better visibility in blowing snow. Perhaps we could create quite stunning roadways, which would serve to keep tourists coming, and protect residents from big heat events.</p>
<p>I think the township has done an extraordinary job with Echo Park in Stayner and the new Village on the Green in Creemore. Lovely spaces for community to come together around terrific programming.</p>
<p>New Lowell needs a roof on the rink near the ball parks.</p>
<p>i would very much like to see a dog park in Creemore.</p>
<p>Some are dated and need to be updates</p>
<p>roll sport fields to reduce injuries</p>
<p>I see benefits in more recreational spaces for kids... Skate parks etc.</p>
<p>Get rid of the sand at the children's parks. Also need more shade cover over park play structures</p>
<p>Ball diamonds are good in New Lowell and elsewhere. We could use a roof on our outdoor rink and you would see it being used year round. In the summer it's too hot to play on that surface without it. In the winter the ice would stay on the surface and not disappear that quick when the sun comes out. It would be nice to have a dog park in New Lowell. Maybe by the New Lowell pond. That way you would get people using that property to it's full potential.</p>
<p>Would like the Ives tennis Court to be updated to include picklball.</p>
<p>Speaking for New Lowell, I love how they have brought back soccer for the adults. Sure it's a ladies league, but it's fantastic. I do feel though the township could put some effort in to maintaining fields a little better, like how they maintain the Baseball fields. What makes me disappointed (dissatisfied) with Clearview is that all these improvements never happen to New Lowell or Brentwood. We are tax payers also, and possibly pay the most in property tax, but rarely do we see any improvements. When New Lowell got fibre internet, not all of New Lowell did, as there was cut off lines. I understand it was funded by the Swift Project; however, Brentwood should have been included, as they are part of New Lowell. I don't think it would have been difficult to start the fibre line at the start of Brentwood on County Rd 10, versus at the flashing light. All the residents in Brentwood would then have better internet, making it more convenient if someone has to work from home.</p>
<p>I have to drive quite far to reach a dog park</p>
<p>I would like to see the focus on a Clearview Central Park facility put on New Lowell.</p>
<p>Would like a dog park in New Lowell.</p>
<p>Would like to see a splash pad</p>
<p>I believe we should have some permanent outdoor hockey rinks installed around the high school area.</p>
<p>Nottawa needs an ice rink</p>
<p>There aren't any other than the ball Diamond in my area</p>
<p>Again most are not cared for properly</p>
<p>Nothing bugs me more then the fee to use tennis courts in Creemore. We use to use at arena until they were removed. Not paying to use 1-2 per year. This is disheartening</p>
<p>Play grounds are a mess unsafe swings missing lack of maintenance</p>
<p>No swings, no pickles ball courts and playground are not safe</p>
<p>Parks are not Maintained, broken swings everywhere!</p>

Rinks and soccer, baseball great... but what else...lots more out there. I suggest to looking at the number of cyclists and hikers and accomodate
Like said above, park in New Lowell is lacking. However the park Space and open spaces are nice and other areas of Clearview are wonderful but it would be amazing if the amenities from surrounding larger areas make its way to New Lowell
Stayner need toboggan hill
Clean up trails better
its always work from the volunteers, need more work from the township
New lowell could use a splash pad or an updated parm for kids to play
Some are great some are lacking
So much could be done at the dog park. Needs more shade and activities for the dogs
The pond was a great place in the 90s to take your kids. It needs to be cleaned up so families can use it again.
We need more splash pads, and larger children's playground sets there are a lot of young families and our playgrounds aren't inclusive of you her age groups.
Parking lot at park/ diamonds needs to be fixed.I s awfully after rain and snow
Definitely see more of a need for skate parks, bike parks (including pump tracks and dirt jumps).
There are no gymnasiums
Community parks taken care of and have them all done very nice
The current park isn't planned out well for children of all ages. Consulting a child development specialist would support a better community park. Often there are swings missing or only one infant swing, lacks adult seating options and could have more options. We often access parks outside of our community due to the equipment.
Update parks, put in some exercise equipment thought some parks or walking trails.
Ball diamonds seem ill managed, no outdoor rink in stayner
The playgrounds need a refresh. Look at neighbouring communities. The infrastructure is poorly maintained.
Ball diamonds are used nightly. They need better washroom facilities.
Everything needs a upgrade. Park schools
The bridge at Kinsmen Park has become more than unsafe and needs attention
Not enough dog parks one in town would be beneficial to a lot of people in town
Need more safe spaces for fear full dogs
More should be done to upgrade outdoor park facilities
Outdoor rink was not made properly, water spills over the side should have been slipped inward to 'hold water', I have heard that a cover is being built not a good use of money it is outdoor rink should stay open.
Splash pad would be a great addition to Stayner
Need a splash pad and a decent playground...need a playground in the ne corner of Stayner....ex the green space at data drive
Tennis court has been sitting in poor condition not much attention is put into recreation, for public use
Need splash pad. Have no dog park in New Lowell. Could work with NVCA to improve water quality in New Lowell reservoir - likely grants available for water quality improvement projects.
Need a splash pad in new Lowell lots of young families in new lowell
Need a splash pad for younger kids. Lots of young families moving into new lowell

Basketball and Volleyball there still opportunity, pickle ball courts as well. Both arenas aging for sure, Creemore obviously however more available space could allow for more programs like public skating, rollarskating, indoor sports etc, ball diamond at the high school is tired
None in our area other than one ball diamond.
outdoor rink would be amazing to have - limited space to go skating with family outside of arena, which aren't available or affordable to do.
An upgrade would be nice
Community center should have fitness and swimming pool.
Need more parks and open spaces in the southern portion of the township
What sports fields? The two baseball diamonds? Hardly enough for an entire community.
The Gowan Park little diamond needs updating
More updated park areas would benefit some areas of Clearview
Never use these
Stayner tennis courts need to be fixed with pickle ball lines/nets added. Feel like we have an oversized recreation department but are not offering real programming.
Need a decent park in Stayner (south east area)
I would like Ontario Parks to do a better job protecting our parks from unauthorized development of Rock Climbing routes at Devil Glen, Pretty River, Nottawasaga lookout, and Duncan have all been attacked by drilling and permanently attaching metal to our escarpment. They tear down ancient cedars that are hundreds of years old, they also disturb nesting sites for many species of birds and bats. We are also paying a substantial amount for high risk rescues for climbers in these areas where climbing is not permitted. People come to our area to enjoy the beautiful scenery and wildlife. Don't allow an unpermitted activity to destroy our areas best assets.
Although they are maintained most are due for some major updating
The parks need to have more swings, they replaced the old ones but only put up half as many. The tennis court is fantastic. It would be great to have more bike racks in the public spaces (river park, arena, soccer fields etc)
Where are the bleachers at the ball field behind SCI?
Ecopark is my favourite!
The parks are very broken and not suitable for younger children
Water fountains needed in sports fields (where municipal water service permits)
A dog park in creemore would be ideal.
We need updates to our parks and preferably a water feature such as splash pad.
All this new development and no additional park space?
I make limited use of them but my children and their friends do use them and they have relayed only positive comments.
More is required especially with growth in the communities.
Why after forty years does the park by the arena need a fence along North street it seems like you are trying to restrict access.
Why isn't Duntroon dog park maintained as well as the one in Stayner? Door issues, not shovelled out in winter and no poop bags.
Big thank you to the firehouse for helping with the rink

The ball diamonds and soccer pitches are never rolled properly at the beginning of the season when the ground is soft and perfect for rolling. I have personally witnessed at least 2-3 back leg/ankle injuries due to rough and holy fields!! Someone is gonna be seriously injured!! When asked about why they are not done, we constantly get the "under staffed" story

Answers related specifically to Stayner - not all of clearview

Ball parks are not maintained very well

Closed public washrooms and dead trees/ lack of trees on municipal land are key concerns - the rest I am satisfied with

There is improvement needed for ball diamonds, outdoor rinks and dog parks are needed in some of our settlement areas. Outdoor surface for ball hockey and skating.

Zero trimming

**Comments received on current Strategic Plan (Question 10; 110 commented):**

not familiar with 2017-2022 Strategic Plan, is there a copy available? I do not have a computer.
Not sufficient focus on environmental and climate related matters ... in fact does not even make mention of them and their significance to having a habitable environment
did not hear any communication on Clearview council signing up for targets set by the Provincial government-as other municipalities have <a href="https://news.ontario.ca/en/backgrounder/1003166/strong-mayor-powers-expanded-to-mayors-in-26-municipalities">https://news.ontario.ca/en/backgrounder/1003166/strong-mayor-powers-expanded-to-mayors-in-26-municipalities</a> --- AND (was CLEARVIEW Council in attendance of the ---> "At the 2023 Association of Municipalities of Ontario (AMO) conference in London, Premier Ford announced that Ontario is introducing a new Building Faster Fund that will provide up to \$1.2 billion over three years for municipalities that meet or exceed the housing targets they have pledged to achieve by 2031. This funding will help municipalities pay for housing-enabling infrastructure and related costs that support community growth. In recognition of their unique needs, 10 per cent of the funding will be reserved for small, northern and rural municipalities that have not been assigned a housing target, following municipal consultations." To get much needed financial grants to get water/sewer resources?
The next round of work must have a strong climate action lens. Everything we do must be focused on tackling climate change, reducing our negative impact on the environment and building both sustainable and resilient communities. Hence, the strategic plan pillars should fall under the climate action umbrella
More emphasis on active transportation (walking, cycling)
Not sure if much of the plan was implemented but the Stayner still looks very dull and building on the main street look old. The town is a clear slate and can be made beautiful and inviting.
Not sure if much of the plan was implemented but the Stayner still looks very dull and building on the main street look old. The town is a clear slate and can be made beautiful and inviting.
Needs to address Climate change more!
should have addressed climate change
The 2017 plan seems to have totally missed the boat on environmental issues, which are the foundation for all other aspects of our community.
There is no mention of climate action either mitigation or adaptation.
Opportunity to out additional focus on key areas to ensure a robust future such as economic development policies that ensure viable jobs in Clearview , affordable housing, environmental sustainability ,
It should have addressed climate and environmental issues.
The last SP was for a different time. This update comes at a critical time, when our weather is highlighting the need for climate action, both mitigation and adaptation. It is important that this SP include a climate lens so that all decision-making at the Township includes climate impacts.
The old plan laid way too much focus on tourism and \$\$\$\$\$. Unbelievably it seems to have made no reference to climate change or ecological collapse. I'm sorry to say, \$\$\$\$ and tourism are not part of the equation if our township goes up in flames or being flooded as is being experienced in so many parts of Canada this year. A stable climate should be the #1 objective of any level of government. Without it, none of the other stuff matters.
Does not deal with climate change in a meaningful manner. It needs to be a stronger focus for the municipality.
urgently need to create accessible housing
Affordable housing is an emergency situation and action is needed now.

<p>The current Strategic Plan falls short on the agricultural history of the Township. The areas that have marginal farmland should be encouraged to develop agri-business opportunities such as farm tours ,agricultural educational presentations and short term rentals to allow guests and visitors to experience the area’s natural and cultural resources and history.</p>
<p>A consultant should not be hired to do a strategic plan. This should be part of the job description of the CAO and their support staff.</p>
<p>Does not address housing, issues related to climate change.</p>
<p>I'd like to see addressing Climate Change a central goal for the township.</p>
<p>I don't know enough about the specifics to comment but I would wager that there's not enough in there to deal with climate change. Again, we work hard to fix this problem now before it become's too expensive and difficult to fix in the future.</p>
<p>I wish there had been more consideration of ecological issues.</p>
<p>It is out of date. No mention of climate issues</p>
<p>We should ban leaf blowers</p>
<p>Has there been communication from Clearview about the previous Strategic Plan? Better communication please!</p>
<p>Increased focus on local food, energy, and water. Increased focus climate adaptation and resilience.</p>
<p>too lond and difficult to see the specific points very generalized plan</p>
<p>Wish it had more attention to the environment that is proving critical to all aspects of life in Clearview.</p>
<p>I feel that the baby boomers are needing special housing and caring needs asap .. if I am correct the last year baby boomers were born is 1964 and first year is 1946 therefore they are between 59 and 76 plus we have many older people in the area than that .. so my feeling is more old age housing is required soon than lateris 1964 and first year 1946 therefore the youngest boomer is 60 if this is correct</p>
<p>The 2017-2022 plan falls very short on anything related to the mitigation or adaptation of climate change.</p>
<p>Try to get Developers to pay for our Water + Sewers and if not we will have no hope because no money and you can't increase our taxes.</p>
<p>lack of options for active transportation and environmental initiatives,</p>
<p>Sustainable development for the long term is important.</p>
<p>I am disappointed that there is no mention of climate change management or emergency preparedness</p>
<p>Ice rental prices are at an all time high and arenas are still run down. The money wasted on an unnecessary new library could have easily fixed both creemore and Stayner arenas</p>
<p>There is a need to open up cycling and walking trails in Clearview Township as set out in the Clearview Township Trails Committee document from approximately 2005. The other municipalities in Simcoe County and throughout the province have surpassed us in this regard. The Ghost Rail Trail running from from Creemore to Duntroon to Stayner is the best example of an existing resource that could be used to establish a world class cycling and walking route connecting these communities and the rural homes and agricultural communities nearby. The economic benefits to local agritourism which will support farming families that have been here for generations is immense.</p>
<p>Not satisfied at all, township spends too much money on stuff like. The big fiasco with the quarry. The extra money to Fix up the new library in stayner . Need to spend more time looking at proper contracto. Get the job done right, the first time.</p>

There needs to be more on how Clearview is addressing climate change. Also, more on encouraging walking, cycling.
Silent on cycling.
Continue to limit factory farming on farmland - restrict to industrial zoning. Continue prohibition on greenhouses and hoop house on farmland. Better support for agri-tourism and local on farm processing for value added local food products.products. Continue to restrict gravel and other extractions. Enhance Clearviews recreational attractiveness
Seems very heavily recreation oriented.
Very recreation oriented. There are things that are important besides recreation.
There is no mention of climate change or steps Clearview can take to mitigate our emissions or adapt to worsening weather.
Its not current and doesnt deal with climate change
Every resident should have a copy and there needs to be an annual assessment, shared with residents, on the progress being made versus the plan's objectives
Need more information what town has accomplished from the plan
More density less sprawl.
I have read the plan and I don't see how it help set plans and goals.
This is a dual and farming community. Access to grants for farmers should be easier.
It has missed the mark in many ways and is not progressive in providing a bold vision for the future. The strategic plan needs to take the climate crisis seriously, density our development in the municipality, reduce recreational ATV traffic on our roads and support the niche tourism that we see in Creemore.
I would very much like to see, at the bare minimum, some inroads incorporated into the Plan related to Environmental and/or Climate Action. We have a beautiful, clean, wonderland here and it is incumbent on us to look after it with all our minds and hearts.n
I want to see more specific direction on how we will address the climate crisis and how we will work to protect and enhance the natural environment.
need to actually pay attention to the one in place + include everything to ADDRESS the CLIMATE CRISES; help for farmers to access federal programs and information to reduce their costs, protect their land and be more resilient to increasing extreme weather; incorporate climate lens in all Township decision making; need a Municipal Climate Action Committee to advise Council
I think the pillars were well-identified.
Not allowing short term rentals is a huge detriment to tourism and much need income for financially strapped home owners. Stop the nimbyism and realize it won't have an impact on available affordable housing as the vast majority of short term rental properties at are owner occupied.
At this point I have't read it.+
Provides zero vision for how to mitigate the very real (and costly) risk of the climate crisis/emergency.
Felt more attention should have been given to the environment
I believe that more emphasis should have been placed on the environment. Greater emphasis on protecting wetlands and forested areas.
It lacks specifics. It needs to include an EMP (Environmental Management Plan) that would insure actions/initiatives align. Example: outsourcing, any and all RFPs would have a requirement of submitting an EMP that would be used as an assessment tool before award and then monitored for compliance.

there is no mention of the climate crisis we are in at this time!! I'm absolutely shocked by this, as a doctor who sees people affected daily by the climate, be it their actual physical health (increase in asthma, especially in children for a small example, as well as mental health, eco anxiety, depression and grief related to the effects of climate change and the helplessness they feel in the face of little local governmental action

I am disappointed and concerned to note that the strategic plan gives little or no consideration to climate change. At a time when wildfires, catastrophic floods and devastating heatwaves are happening in Canada and around the world, our municipal politicians must plan for the a future that will be impacted by these disasters. This means caring for our natural spaces, our forests, our rivers and streams, our wetlands which are vital to mitigating a climate crisis that is already happening.

Emphasis is on growth tourism. Need to fix existing infrastructure issues first or concurrently.

I am glad that things have improved but there's still a journey ahead to make clearview united and beautiful and functioning for everyone

Everything was geared to improving Stayner and Creemore, nothing was really mentioned or implemented to improving New Lowell or Brentwood.

Where do we see a list of results compared to the success factors mentioned in that plan?

Just needs updated as is being done in a Democratic and engaging process.

To be honest; I need to spend more time looking at it.

Have never been given any information on the Strategic Plan

Work with community and business. Patios are important for Creemore. It's a draw. Allow farmers to sever lots in farm. Get rid of the early 1900's clause about selling property to adjoining farmers. Ridiculous to dictate shame on township council As much as people complain about city people they bring lots of money to our communities

No targets or measurables to evaluate progress. It seems stalled.

It did the job but could have incorp best practices and trends in Strat planning

It appears Council set goals fo reach of the pillars named in the plan but there was actual hard targets our dates set for measuring success or failure. A plan must have an over Target or mission and then identify the pathway for each pillar included in the plan. This allows a governance model for each initiative and participant to follow.

Really none of this survey will get satisfactory results

this is all a past tense by date so where is evidence the plan was even followed? There has been a lack of cultural, entertainment, and tourism events. Christmas lights in the park was derailed, I haven't noticed rebranding which seems like a waste of money. Alot of the plan doesn't seen to actually have done much in the real world

There should be more account given on how to attract more industry. It's not enough to say that we "may" be a place to attract tech start ups. We need to look at building out our downtowns if that is the case. The demographics working as part of these start ups aren't the types to live in rural subdivisions with no walkable community. Creemore can't be the only place that we focus on.

As a resident, I'm dissatisfied for the simple fact that I was not aware of the strategic plan. It should be better promoted through regular reporting on the results.

Expansion and development rules need to be reviewed. Some people get severances and others don't.

I particularly like the emphasis on building Clearview as a whole as well as attention to recreation and culture. Creemore is a beautiful, wonderful place but Clearview exists beyond creemore. More opportunities for small business and careers within New Lowell especially would be welcomed.
Do not agree that halls should have been upgraded
Infrastructure takes time, housing takes time however water is holding up building opportunities, Clearview needs to begin to open up on bylaws like tiny house construction for example. People can't afford the price of lots and full home sq footage, we need to get creative, become a leader on this phase of housing? I've called the building dept on numerous occasions for input on this with no success. Multi use land options is another example, family's could build multiple smaller single story type units to share cost of land and make smaller home building an option
Town of friendly people...please. Collingwood is friendlier
Less money spent on signage/advertising and more money spent on affordable (geared-to-income) housing.
It's too general. Was it put together by a consultant that lives outside Clearview?
Climate action should be a major pillar in quality of life and is sadly lacking
Emphasis needs to be placed on preserving the vast agricultural land in our township. In the last two years clearview has seen a mass amount of residential developments sprawling over prime farmland. While growth is economically important, there has been nothing done to increase the services / ammenities / and downtown areas to support this growth - Stayner is a prime example.
Previous plan rarely used by Staff and Council and not reviewed by Staff or Council
Insufficient, measurable goals. See little progress.
The lack of focus on accessibility, purpose built high density housing, and the complete absence of acknowledgement of climate change is both short sighted and disappointing.
Missing all mention of Climate Change and transition to a sustainable all electric future. Missing any adaptation of future warming trends and potential increase in fire hazards.
way too much construction of new facilities not really needed
I see some of the changes from the previous plan happening.
There is a greater need to focus on tourism and the ability for people to create tourist accommodation and secondary units. The township needs to protect its agricultural base and yet can increase density in rural areas
Didn't know it existed
City needs more housing
What happened with the 10 year revitalisation plan
Needs more housing
There was no goal toward fiscal responsibility
Much has changes since it was put into place in 2017. There has been some good progress made on a number of the points, but the changes that have overtaken it have not received the attention they deserved. Affordable housing and climate change fro example.

We have the good fortune to live in one of the most beautiful natural settings on the planet. Let us have the courage to not fall into the trap that countless other beautiful places have of prioritizing growth for the sake of growth and then discovering too late that we have destroyed the very thing that made the place so attractive in the first place. That mean NO sprawling subdivisions focused around the automobile. Planners must stand up to developers to lazy, ignorant or greedy to work on a better model than the post war sprawl that has gobbled up so much prime land in Southern Ontario. Developers have been stuck in the same rut for 70 years and have resisted with a vengeance all efforts to move to a more sustainable, environmentally, people friendly model of development. Why shouldn't they. They make fortunes by externalizing the true costs of the suburban housing model to future generations. It is time for this nonsense to stop. It will hurt a bit in the short run but we owe our children's great grand children and those that follow better than we (the post war generation) have given so far. Our insatiable desire for more now at the expensive of the future has to stop. Stop believing the chicken little scare stories that those with vested interests in the current model bring out of the closet every time someone proposes a different approach. The world will not end if we change. It just might if we don't.

I agree with the strategic pillars and there are many wonderful things happening in Clearview. I understand it is difficult to start and maintain "activities" that require volunteers. Clearview has very little to offer in means of overnight stays. yes there are BnB's however there needs to be something that is more affordable geared to the working individual and families.

Offer this survey to the Junior and Senior Students in the Schools and see what our future generation has to say about the growth in the communities. Are they not more involved outdoors and have a better pulse of what is needed?

QUITE A BIT OF ATTENTION IS NEEDED ON THE ROADS

Generally very thoughtful

Rather than hiring a planning team that feels their presentation must be glitzy, please get to the point.

Answers related specifically to Stayner - not all of clearview

Good overall, but very recreation focussed

Never seen it or heard about it.

**Suggestions of other priorities not already listed in Question 11 (97 commented):**

4th (b) Serve Growing Recreation needs with centralized Multi-use and youth centre
I've stricken out "beautification" since I believe that is not necessarily hand-in-hand with trails. We need trails to help mitigate climate change and for the health and enjoyment of residents and visitors
East of downtown to Mowat St desperately needs a crosswalk for kids walking to the schools, wheelchairs, walkers, bicycles Traffic calming and crosswalk. I have seen so many near catastrophic accidents on this stretch. Students, seniors and strollers can't walk all the way to the train trail to cross safely
More policing to ensure cyclist are sharing the road with larger vehicles.
Dark sky preservation and wildlife corridors
Sidewalks in Duntroon
Education is key to development. Elementary and High School facilities should be improved to rank higher which will automatically increase the value of the town. Also a establishing a University would be key to development as this is what attracts youth and youth are the key to development.
It seems like a no-brainer to indicate that climate change action should top the list - if humanity (and thus the people of Clearview) can't stop, and ideally reverse, the damage they are causing to the planet, not a single one of the other items listed is really that pertinent. Communication takes second place since it is critical that the township council and staff enhance the significance of the climate emergency in the minds of its residents in order for everyone to act together.
Infrastructure for improved active transportation
Why is Library Strategic Plan on this survey? We have a plan. It is on the Library's website.
Trails are important as noted earlier. Beautification is not and is a strange term since beauty is in the eye of the beholder - a naturalized landscape is beautiful. Regular bus routes as being done currently are not a good fit for our spread-out community. A much better solution would be using computer software to make efficient routing for requested pick-up and drop-off locations within the township, an arrangement other municipalities are already using. This could possibly be accomplished with something as small as a car rather than a bus. Whatever it is, it would be great to see it as a zero-emissions vehicle.
Protect our farmland, our wetlands, our greenspaces and ensure development does not come at their expense. Traffic flow should recognize that GPS is turning our local roads into arterial ones, and needs innovative solutions that protect Clearview residents, not drive-through traffic.
As you can tell, from my perspective Climate Change Action is a major priority. Who will care about things like the libraries (which I love) if we are having to deal with destroyed homes due to wind, fire, flood or massive snowfalls. Improving communication with the public is all about educating/informing them of the seriousness of the climate/environmental situation to that we have a more unified front to work together to improve our future. The community seems to be very divided on this topic and I believe it is mostly due to lack of accurate information and this is something which the township, and our council as our community leaders, should be addressing asap. I believe, like others, that we have to establish a 'war mind-set' and thus 'rally the troops' to all get behind the effort to both mitigate, and unfortunately adapt, to a more dangerous climate reality.
Playgrounds are terrible
Dining availability every day for workers

<p>This really isn't a list of strategic priorities but rather a mix of a small number of strategic priorities (e.g., supports for core business) and many tactical items that funds could be spent on. Clearview should focus on generating revenue through creating economic activity. With revenue increasing, Clearview can then decide what tactical items to spend the money on.</p>
<p>Sidewalks on residential streets</p>
<p>Support/Services for Seniors</p>
<p>tennis courts</p>
<p>Escarpment preservation</p>
<p>old age housing</p>
<p>Trails and beautification should not be combined. The significance of trails to our transportation system should be a priority. It is a bonus if they are beautiful too, but beauty is in the eye of the beholder and I have a feeling that the term here may be referencing work which may be counterproductive to enhancing habitat for native species.</p>
<p>Accessibility</p>
<p>Library Strategic Plan? We had one before the Township created one. It is available on our website.</p>
<p>new high school</p>
<p>climate change does not belong in your plan. Use our tax dollars to benefit our community and sustainable growth.</p>
<p>Managing the impact of increasing activity in the community on the residents.</p>
<p>Addressing the drainage concerns in Stayner....municipal drains, adequate infrastructure</p>
<p>All of these are incredible my important</p>
<p>Safe roads, bike lanes, and trails</p>
<p>Need better cycling routes. The cyclists need protected from impatient drivers.</p>
<p>protection of watercourses and wetlands to cope with climate change.</p>
<p>I've been on the Library Board before. Why is a strategic plan for the library on this survey? They have had strategic plans longer than the Township. I understand their new one will be developed this Fall.</p>
<p>Why is Library Strategic Plan on here? The Board has had strategic plans longer than the municipality. It will be working on its new strategic plan this fall.</p>
<p>Climate adaptation and mitigation is my highest priority - it affects all the sectors of our society: the economy, farming and our all areas of our life in Clearview and beyond.</p>
<p>I think the mass transportation should work with the trail systems to be expanded to accommodate locals and tourists transportation to very importantly address the climate changes needed in this this community and the world. The council needs to get their heads out if the sand and become more educated and open minded to what is happening to the environment our rural communities and how we as a community can act as leaders for change. This will help our community be healthy and prosperous in the long term.</p>
<p>Affordable housing for senior specifically</p>
<p>wild fire planning, high wind planning, electrical distribution resiliency planning, protection of the water supply</p>
<p>Put in a system that has staff and council identity further needs and stop asking the public for a list of pet peeves.</p>

You give no obvious priority to the present dangers posed by climate changes. There needs to be an entire section to do with climate. Changes MUST be made
Emergency services
IF there was an opportunity for a 6th choice, I would include increased communication between council and public.
Crossing lights needed at T.D bank corner, very dangerous intersection. Sewer & Water supply needed
Protection of wetlands, forests and farmland. Also, I think libraries, parks and recreational spaces are very important but have not chosen them in my priority list simply because I think they work well as they are at the moment. Climate and environment are definitely at the very top for me - these are critical!
Climate change needs be climate CRISES; climate lens should be incorporated with climate change action
I placed water and sewage as 5th, but water drainage seems so critical - to slow it down after major precipitation events. So many places in Canada are experiencing floods, and any wetlands we can protect will help us in this regard.
Cooperation between NVCA and townships building decisions for home owners wanting to add secondary suites to support additional housing
A lot should be #1 & #2
lower taxes and senior aid
Given what is currently taking place on the planet we need to be acting on the environment in a major way
1, Climate Change Action 2 Environmental Management plan 3. Public Safety - increased police presence 4, Economic Development - not necessarily new business alone, what could be done to enhance existing businesses Trail/Beautification- complete the ones already started 5, Housing, stop urban sprawl and begin density housing
highlighting climate change action!!!
Clearview's Number One strategic priority should be addressing the financial and environmental consequences of Climate Change. Everything, fro
New Lowell needs a community hall.
Aging population, aging in place or with supports
On/off ramp on north fairgrounds road to access highway 126.
Added and improved sidewalks, especially on busy streets like John Street
Reduce amount of traffic and speeds on 3/4, Centreline and 9th line. This kinda goes with traffic flow and road safety.
Please note: if you are only going to allow for one box to be checked for the five circles yet but you have 13 questions..... doesn't make sense. I had strong views regarding two things but yet your survey would only allow to click one.
Distribute services more fairly/evenly
Lower speed and create policy
Library is governed by its own Board. It's strat plan should not be a municipal concern. Affordable should be under gross \$100k geared to min. Earners

There must be an Economic/Business Development committee established with an approved mandate from council to not only attract new business, but enhance existing businesses across the municipality.
Cross walk on Hwy 26
fix rural culverts and stop ignoring the issue saying they flow fine when the culvert opening can't even be located let alone allow water to flow.
Need affordable senior housing
Communication needs to really improve to promote parking downtown and overall Communication what services we have in our community. Promote yearly who are on the board of directors of each service club so locals know who to contact. Utilize the Township website by photos of these people. Also post parking with photos rather than repeating we have parking. Show visuals please
Seniors low income multi floor housing
Each community needs a youth centre
School infrastructure the schools are way too crowded
Allow for severances on land that is not being utilized for farming.
With respect to the centralized youth Center. New Lowell kids have no way to get there so it really should be called the Stayner youth Center.
The public school
Health care ! The hospitals are not equipped to meet the needs of our growth
Clearview needs a better public high school. SCI ranks very low in the province and many people in new Lowell choose to drive students out of area to Essa township for high school.
Stop speeding through the town
Increase in protected open space/conservation lands. Municipal tree planting. Improve landscaping along Cnty Road on public lands in New Lowell (can be done cost effectively with community participation and appropriate design/plant selection). Show pride in public buildings re condition and maintenance.
Allowing more freedom for secondary units within settlement areas would be number 1 for me. It helps with granny suites and or housing for residents young adult children who cannot afford to purchase or rent their own place.
More jobs, economic growth. Attract employers with fair salaries and ft jobs with benefits
Reduce Property Taxes. (Why is this not on the list?)
an advanced left turn signal/light at the set of traffic lights at the intersection in Stayner for those coming from Highway 26 East & turning left onto County Road 42 South.
As a cyclist I like to ride my bike to Glen Huron and Creemore. I would like to see Concession 6 be made safe for cyclists.
I'm not sure where I should state this, but the opening of Creemore to ATV traffic is a big mistake ( I do not live in Creemore but I believe ATVs driving up and down the streets will spoil that pretty town.)
Focus on Seniors...we are a Seniors Community...housing especially
There is little to know affordable housing in Clearview Township and without direct involvement at the township level more and more of the people who work to keep the township running and vibrant will be unable to live with dignity and joy in the years to come.
Sidewalk on McCrea Drive

<p>Increased housing density. Prioritizing well designed well built multiples, a moratorium on single family zoning and building. This will preserve farmland and green space and keep clearview communities from the mistakes made by allowing sprawl.</p>
<p>Better main st</p>
<p>Bike lanes, sidewalks (active transportation)</p>
<p>What happened to the downtown plan for Stayner?</p>
<p>Specifically for Stayner, we need to get the main street sidewalks repaired as soon as the bypass is reopened. perhaps this should be the next phase for the downtown redevelopment rather than railway park.</p>
<p>More highways are the problem. The solution is development that puts the car very low on the priority scale. Make it miserable for people to drive but offer them good alternatives to get around and enjoy the rural space that is the gem of the area. Focus on central hubs of concentrated, human scale development and banish use ban sprawl to the trash bin of history now. When the developers tell you it is impossible, too expensive, bad for the jobs, bad for the economy have the courage to call their bluff and tell them to go away until they are prepared to come back with better ideas. There is no excuse for repeating the same mistakes again. Make this a place where people from any age group, any culture, any social or economic background feels welcome and can thrive. The post war development model divided us by rich and poor and by old and young. It is driven by the selfishness of those who are fortunate to be among the “haves” and it has left us all poorer as moral beings. Yes it is hard to live together with people who are different but it can be done and all our lives will be so much richer if we have the courage to put our selfish, immediate interest aside for a moment and think about those to come. Be better.</p>
<p>Schools and communication with board with growing population</p>
<p>All these should be occurring anyway, without growth and with growth.</p>
<p>If all changes are made with the climate in mind you do not need a separate climate action plan.</p>
<p>Rock climbing and mountain biking within clearview is quickly becoming bammed or heavily restricted. Atv trails as well. Clearview should foster climbing culture and be a destination for it and not just rich private ski club members or road cyclists. Increaae the capabilities of CFES</p>
<p>Growth Plan, Places to Grow - manage over development - to ensure protection of environment. UNESCO Biosphere Reserve - signage along County Road 91 has disappeared. This designation is unique and exceptional. This should be a significant part of Clearview Township identity and lauded and protected. Need to raise public awareness and actions to protect.</p>

**Suggestions made on other programs and amenities for the Municipality to provide not already listed in Question 12 (76 commented):**

Real 5ht priority: Appropriate Housing (consideration for special need and income levels)
First priority: Education of the public with respect to the current climate emergency and environmental collapse
I know pickelball is growing in interest but among the kids that my daughter hangs out with bike pump track, skateboard park, bike park and break dancing are main topics of interest.
Ghost trail bike path in Duntroon and sidewalks
Sidewalks in Duntroon and Ghost Trail bike path
Anything that brings people together and makes the place lively and attractive. Humans are social animals and growth is a inevitable when we come together
Climate change education
More green spaces as long as they are not just lawn - they need to provide habitat for insects, birds and other wild life. Water refill stations could be of value if home water systems are contaminated by flooding events, something that happened recently to some Clearview businesses. Car charging would have been first but kudos to Clearview Council for already moving on that front. Mental health problems as a result of the climate crisis are present and will only get worse as the weather declines - this needs to include education since some people react by digging in their heels and making the problem worth (think smoke spewing diesel pickups with their emissions systems removed).
All of these ideas are welcome, but with limited dollars and a climate crisis, focusing on things which help improve quality of life for residents, like reducing GHG gases and improving air quality through EV-vehicle and active transport (walking, cycling), are wise and may get federal funding. The Township can provide a leadership role in promoting energy efficiency programs, funding, and information.
I have electric car charging lower than I would have a few weeks ago, since I just learned that Clearview is installing 20 chargers throughout the township - way to go!!! I included Small Hall Upgrades not in regard to the recent (controversial) plans to improve their accessibility, which is a good thing, but because the upgrades should definitely also include making them 'safe houses' for use by residents, travellers, etc. should we encounter severe weather events. I heard an interview with a community member in Nova Scotia following the devastation by last year's hurricane that they were rebuilding their destroyed community hall, so that it would be a safe house for the community should/when another hurricane hits their region. Good for them to think ahead!!!
Support small business owners who want street patios. They add vibrance to communities, draw tourists and bring in dollars to other small main street businesses. Consider main road tree plantings for shade and reduced summer temperaturts through canopy cover,
Creemore needs restaurants and somewhere to have coffee in the winter. :)
Community rental space availability. Stayner space between library and ice rink is a great space. Need more like this for larger groups.
Environmentally Native tree and plants in parks and green spaces. Incentives for residents to encourage planting of native species of trees and plants.

As a community with significant beauty and natural resources, I think we should be leaders in ensuring the preservation for generations to come . Given what is happening to our planet at the moment from a climate perspective and the issues around the shortage of housing, how do we responsibly steward our planet while ensuring the positive growth and mental health of our community.
Affordable housing for seniors and accessibility
Some of these are beyond the scope of a municipality.
municipal transit
unless they are privately owned we do not need electric charging stations.
Special Event....Dill Pickle Festival. Hold it to coincide with ripening of cucumbers. Could have best pickles in a number of categories, pickle making demo, pickle eating contest, etc. The festival would celebrate our agricultural products and our only factory.s,
All of these are important
Bike lanes and safe trail access
Preferred cycling routes to protect cyclists from impatient drivers.
Opening up existing rail trails with expropriation if necessary for the long term economic, cultural, and health benefits of Clearview township.
We need more trails for safer bike routes to get around our community.
some of these are provincial responsibilities eg mental health, Council needs to address the we/ them. As climate change affects this community everyone needs to feel lie they belong and have a role to play. Seasonal residents bring alot of money into the community that will be needed to address the challenges ahead but if they don't feel like they belong they will not step up to help their neighbours and vice versa.
Educating residents on how they can reduce their carbon footprints and how to access the existing incentive programs to get off of fossil fuels for transportation, home heating, and business/farming practices that can address climate change and reduce input costs.
6 small halls are a waste of money. Sell half
Number 1 would be livable community. IE walkable, cyclable communities. That will require population density next to retailers with dedicated walking and cycling networks..
A recognition of the dangers of climate change
Can we offer help and information to residents who are trying to access the Greener Home grants and rebates? Can we PLEASE give more money to the NVCA so they can protect water systems properly instead of having them held back because of lack or resources
These are all good ideas, but we MUST begin to focus on climate/environmental concerns so we can generate ideas from the public, as well as other municipalities and incorporate them a.s.a.p into our plans.
Again I think libraries and small halls are extremely important but am happy with them as they are and the improvements already being made. Huge kudos for the Eco Park as well, which is just a wonderful space. Also, I would love to see a dog park in Creemore.
promotion of heat pumps with rebates if on propane; promotion of sustainable agricultural programs, fire safety and mitigation

I suppose my idea is an "umbrella" idea in nature - our area is SUCH an amazing place to live. I think we are small enough to really cultivate ourselves as an environmental gem in Ontario - to attract tourists for economic stability, hold residents, and model what can be achieved in a small municipality. Even simple affordable ideas, like growing meadows for pollinators and visual beauty (and reducing grass-cutting costs) can really make Clearview stand out!
senior programs biggest waste of taxes ever was small hall upgrades
A comprehensive and visionary strategy for climate adaptation.
for priority #5, supports for small new ecologically sound businesses ONLY, not another redecorating store
With regards to Environmental programs. The Township has an opportunity to promote and educate the farming community on sustainable agricultural methods (i.e. Regenerative agriculture) that are being widely adopted by a younger generation or farmers. These methods improve soil, are cost effective, reduce carbon emissions and promise to preserve the agricultural way of life that has sustained Clearview Township for generations.
let county focus on social services
Main Street needs to look more inviting for people to stop and look around. The weeds around all the poles on the Main Street look awful.
I think building a sports dome would be fantastic as it could something where indoor sports could be played all year round, and also bring other activities into the area for kids and adults.
Stuff for youth to do in New Lowell area
Deliver the basics really well (infrastructure, policy, safety, garbage/snow removal) and don't get to spread thin. Remember what your MAIN goals are.
Again, why the focus on recreation....
In ALL areas of the township
All should be in partnership with library
Stop spending so much money on small halls
A multiuse space like the new one in Town of Innisfil space pad/ice trail/event space/playground
Saving and planting trees. Encourage residents to plant trees. Preserve existing trees.
free parking at wasaga beach and collingwood
Expand the Community Garden because all the new homes in the area do not have the space for veggies and price of food will only increase. Also setup a program to teach homeowners to grow their own food.
Put millions into parks rather than halls
Slow traffic speed in New Lowell. Change speed limit with settlement boundary to 50kmph, turning circles and other traffic calming. Cnty Rd 9 is currently a raceway particularly on weekends.
Splash pad in New Lowell
Incentives for solar on homes at a municipal level,
Indoor pool facility
More parking facilities. Turn the old Byng Elementary School into affordable (geared-to-income) apartments. Put playground equipment back at Byng yard, plant more trees, & turn it into a public park.
Preferred cycling routes (Concession 6 to Creemore and Glen Huron).
Better communication with taxpayers with truthful answers and measurable results

Stop development at Hwy 26/County Rd 42. Do not need more entrances, drive-thrus the corner has been a mess for years and adding more will be a disaster. Already difficult to get out from neighbourhood to turn on 26 or 91.
Educational programs to inform citizens of green energy grants to upgrade homes and convert to heat pumps.
Safe communities in terms of walking and cycling too - especially in school zones and free programming in parks for different age groups
Indoor roller skating
seniors programs
Investment in roads and Parking in commercial areas!
Downtown Beautification in Stayner; Work with County of Simcoe for higher-order transit between Collingwood & Barrie
I checked support for small/new business. I would have preferred that these be separated. We should not welcome just any business just because it might provide a few jobs or improve the tax base. Focus on support for small local based businesses that will improve what we already have not just transform it into another sprawling cancer of development.
Same comment as previous, should all be occurring.
Splash pad!!!!
The township should not be responsible for EV charging stations. They should be making sure that the electrical infrastructure in Clearview can support everyone in the township charging their EV at the same time. The township and county should be going after the province and federal governments to make solar panels and EV charging stations mandatory in all new builds.
water conservation initiatives/education, rainwater harvesting supports
My first priority would be build more trails that interconnect the smaller communities so that we do not have to run, walk, ride and hike on the shoulders of roads.
Eliminate heavy truck traffic on secondary roads.
Housing and policy to support underhoused people
Duntroon is neglected compared to Creemore and Stayner and Wasaga Beach in terms of infrastructure/beautification (light posts, flowers etc.) and by-law enforcement i.e. condition of some properties

**Other ideas to manage the resolving of urban water capacity (Question 13; 45 commented):**

have a bigger vision to grow Clearview, in spite of all the unknown finances required--- are there provincial grants Clearview qualifies for?
Developers should not be in the mix of managing our water supply.
Private citizens, too. Everybody.
Also private citizens - everybody should hold responsibility
Private developers have a vested interest to get this project underway immediately
Developers should pay
With Bill 23, funding for water infrastructure seems to have devolved onto existing taxpayer base, which is hugely expensive as I understand it. We need to manage our water capacity wisely, as this is a critical resource, and should be overseen through the lens of sustainability. How can we best manage this resource? It is not a decision to be taken lightly, nor one for any single body to decide. Private developers who chose to build inefficiently, as in subdivisions that are more expensive to service over time, and much less sustainable for the environment, should pay more for this. Infill development, which costs less over time and is much more environmentally friendly, should pay less.
I have no idea but research other communities where this is successfully done.
Local government will be best positioned to address local needs. Township of Clearview should join FCM.
private developers need to pay more, these people are very wealthy so when is enough profit enough.
Nottawasaga Conservation Authority
Stop making residents fund development work (ie. Sunnidale) look how other municipalities fund development work. The residents shouldn't be charged for growth, that is the point of DC's.
not private developers please - water is for the public not corporations
Clearview does not have the tax base that regional or provincial gov or developers have. It needs to be shared.
NOT Private developers
I hope this question guide the twp to communicate clearly with residents role and responsibility to current issues.
This is a very difficult question to answer because I don't know what commitments are currently coming from all the different levels of government. I do know that private developers are making billions of dollars and we don't have enough housing. I don't understand why we can't force the developers to pay their fair share, they should be paying for sewer and water capacity and they should be forced to add a certain number of affordable units to every build. Creemore is getting 72 units in a condo and none of them are designated affordable such a shame.
and PARTICULARLY the private developers. They have way too much liberty to do as they please, with little regard to community concerns, as next to no concern for creating environmentally responsible developments.
I honestly do not know how to answer this, but I would definitely not leave it in the hands of private developers. This is an extremely important issue and needs to be dealt with by whoever can do it most effectively with the greatest amount of expertise and with the future of citizens and the environment - NOT profit - in mind. To that end I would discount the current provincial government as well.
water capacity determined by township but largely paid for by developers

Sorry, I am not qualified to answer this question.
Managed by Municipality funded by all levels of government.
I must say that I am shocked by the fact that new developments are proceeding and there is no, or very little, plans to address the water issue!
except private developers; all of the above except them; and i mean in cooperation not in opposition so that nothing gets done like happens so often.
Clean water is crucial to our overall well being and to the efficacy of future growth in the township.
don't burden local tax payers to subsidize growth
Local management with provincial funds and guidance
Private investment with a return on that investment.
Municipality managed but developers should pay for it. Poorly framed question
Do it right the first time. Look forward to town growing. Developers should include this in their development fees. It shouldn't be a cost for homeowners
there are some urban areas in clearview that still do not have water supply
Keep big government out of it and manage our own affairs
This is such a leading question. The average person doesn't understand and will rely on all of the above.
Make the new developments pay for the infrastructure they need. Its a tax burden for residents.
all of above- watersheds cross boundaries- but do not include private developers
New home builders must contribute to the cost of the infrastructure needed/ that goes with the homes they are building/selling.
Enough with the Deals for developers. Make them pay.
Council with taxpayer being provided referendums on issues that effect their lives. Developers have no right making decisions that effect this township
developers should NOT be involved in the decision-making or management of public services
Developers should have no part in the decision making process. They are a tool to be called on the implement what the community decides to do. They have an outrageously outsized impact on how development progresses in this province and it needs to be curtailed severely. They are able to tactically, financially and legally exploit our system of governance to their advantage at the expense of the population at large. I would have included the provincial government in this process but they are at this point essentially puppets of the development industry. All of the players I have identified are susceptible to manipulation by developers so it is critical that they be given the tools and resources to do the required work themselves and that they understand that they are accountable to the community at large (current and future). Show some courage. They easy way has proven time and time again to not be the best way. We have gotten away with taken the easy way for pushing three generations now but we have hit the wall.
Not private developers
All should be involved. This concerns everyone. The public should also have a contribution in this matter.
Developers have no buisness being involved
Municipality should manage and developers should pay
Seems like a collaborative issue - don't care who solves it as long as we have the safe water we need

**Other ideas on addressing affordable housing issue (Question 14; 111 commented):**

No more studies, need a plan then action, Make developers provide a percentage of housing for all income levels
make zoning changes to permit increase density - not impact farmlands, wetlands etc.
ask developers to incorporate townhomes, low rise apartments --amenable to both the strategic growth plan of the community and the developers
As an employer in the area it is increasing difficult for employees to find affordable housing options in the area.
Needs to be a provincial task.
Allow landowners to rent land to tiny houses on wheels
Allow land to be rented to tiny houses
Give public land to Habitat for Humanity to build on for free, use developers to build at cost
please save our farmland for farming
Do not permit any more farmland or wetlands to be developed please!
Pressure the Province to address the issue. I clicked "not an issue" because I had to pick one of the 4 options.
Creating economic growth and sustainable employment in the region is an underlying need to addressing affordable housing in addition to policies making living affordable for full time residents
Zoning changes would be checked if it said 'zoning changes to provide densification of settlement areas'. Further rezoning of farmland and wild life habitat should for housing, commercial or industrial uses should not be permitted.
Recognizing that the County is the main conduit for affordable housing, there may still be local solutions. If there is interest, an affordable housing committee might provide good resources for the Township in efforts to develop more affordable housing options. With Bill 23, densification should be coming, and it would be good if the Township encouraged well-built buildings that are energy efficient and resilient, and therefore more affordable overall.
I checked 'zoning changes' in regard to increasing density in settlement areas. I would totally hate to see more of our farmland and wildlife habitat 'rezoned' to permit more urban sprawl. Densify!!! I don't know what "change legislation" is referring to or how that is different from zoning changes (are zoning bylaws not considered legislation?)
Encourage higher density, new housing types eg tiny houses
Consider utilizing eg Creemore Public School lands for affordable multi storey housing within walking distance of Mill St. Obtain development proposals and "donate" the land to make the project feasible. Businesses need affordable housing to entice employees and sniors need a plavce to transition from their larger homes.
Affordable housing for our service workers!!!!
Affordable Housing is important in every community - research other communities where it is successfully managed.
Municipal government should support the development of community housing cooperatives. <a href="https://chfcanada.coop/about-co-op-housing/">https://chfcanada.coop/about-co-op-housing/</a>
Encourage higher density and multiple family on low density single family zones

affordable housing is a great idea but these folks do not need to live in the best part of town.... they need access to transportation to get to work as many do not even have a car... but they certainly dont need to be on waterfront or prime locations within any town or city ..
dont know
More accessibility
Affordable Housing certainly is an issue in Clearview. It is also an issue province and nation wide. I think the municipality has to be open to it, but it can't change legislation.
I am not knowledgeable about this subject to comment.
Draft a letter to the federal government to lower immigration targets.
encourage multi family dwellings; apartments, townhomes etc. Look at other options such as land lease.
One strategy that the municipality can employ is to incentivize developers to include affordable housing units in their projects. This can be done through offering tax breaks, fee reductions, or expedited permitting processes for developers who commit to including a certain percentage of affordable units in their developments.
Not sure on legislation
require developers to provide deeply affordable housing in developments. The current defination of affordable housing is 80% of market rent which is not affordable to anyone on a fixed income e.g. ODSP. For every luxury home developers shoud provide an affordable unit including rental for those earning low wages.
Along with affordability is the issue of energy costs - residents need access to the programs that are already there to insulate their homes better and switch from fossil fuels to electric heat pumps for energy. Clearview can also do things like property-attached low-interest loans to make this important switch.
need to increase density in allowing for low rise apartments and townhomes
Incentive for mid size rental buildings
Clearview should explore this as an opportunity. Many of the larger communities have financial issues that make them inflexible. We can take advantage of that.
We need cooperative apartment complexes in Creemore and Stayner. These units need to be in the urban centres so that residents can walk to work, shopping, places of worship, medical care, and schools.
Good question
I like to point out that the option "affordable housing is not an issue" in Clearview should not even be in this survey.
Why can't we repurpose small halls, other abandoned or underused buildings into apartment units for this purpose? If we make zoning changes, they should favour people in need of "affordable" housing, and not development sprawl.
I think it should be easier for people to add units onto existing properties (over garages, basement squires, in law capacity) and creative solutions such as tiny house communities, co-living etc should be explored. Single detached dwellings are not the answer.
as per meeting held 19 of July - see separate sheet - no zoning for single family homes - need low rise (3 story) multiple unit buildings etc

Affordable housing is a HUGE issue in Clearview. Infilling vacant lots, creative housing spaces, small homes, granny suites, all should be considered so that we can keep young families here and those who work in the service industries.
Coordinate building approvals with the NVCA rather than having opposing policies
Do NOT take away farmland to build houses. Can increase density like allowing laneway housing etc on existing residential parcels
How about actually abiding to bill 23's mandate for multiple dwellings on one property? Obviously that's the answer to affordable housing not big developers making massive unaffordable homes for 2 people. Why is the township so backwards?
The lack of apartment space for young adults and elderly to stay in the area is lacking.
Make it a priority!
It is time to consider density over sprawl.
I'm sure there are other ways: density, more density so that good farmland and wetland and greenspace is not usurped and don't just build anywhere, have some plans, the larger picture!!:)
Yes. The municipality could provide tax and other financial incentives to encourage the building of affordable housing. The municipality should put in place rules that discourage the kind of sprawl we are seeing in the GTA and beyond. These developments pave over farmland that will never be recovered. The houses in them are affordable only to the wealthy. Instead, the municipality should promote density, i.e. building within the boundaries of communities like Creemore and Stayner.
change tenant act and homeowners will rent space again
Align with Simcoe County's affordable housing teams and plans and use resources already put in place to assess and work on Clearviews needs
get provincial and federal gov to get more social housing programs
Work with local contractors and expedite services to allow for more intensification sooner.
None of this does anything. There is no such thing as affordable housing and those of us who can't afford housing myself included shouldn't even live out here because it costs too much to live here ex. Food, travel
Get a plan from a few local builders and suppliers. BCI is looking to help create new opportunities in the area.
A committee usually costs more money than it saves. However Zoning changes and losing our farm land is definitely not an option! Depending on what new legislation is like for example who benefits more first time home owners or developers.
It's a problem everywhere
Start a housing association owned and run by council. Like Europe. Stop investors. Offer rental/mortgage options for first time buyers. Restrict buyers from outside the township.
Affordable housing issue everywhere. Ones sale art didn't increase to assist with increase of rent and food

Explore all feasible solutions and work with partners, think outside the box. The average citizen probably does not know all the regulations and challenges, but the Council and staff do. It's clear that this is a big issue, so it means sitting down and doing the hard work to plan it out. What are the specific steps and targets to do now so housing supply in the Township increases in every community by next year. Small, incremental progress, day by day -- doesn't have to be a huge transformation overnight, but I think residents want to see things start to happen immediately.
Urban sprawl seems to be occurring across the province. As Clearview identifies as a mostly agricultural municipality it is time to mandate multi unit residential housing in every new development..
force developers to build equal numbers of affordable and regular units.
Affordable housing is a nation wide issue caused by an economy that's never been in worse shape, Clearview can't fix this. Stop voting liberal.
Fix the water issue supply issue so more new housing can be built
Tear down Golden Apple, Duntroon and Byng schools which we are probably still paying taxes on and turn into affordable housing.
Make the processes for building easier and more accessible. Digitize and streamline.
Condo projects like the current one in creemore should be geared to income...seniors simply can not afford rent anymore except for the wealthy homeowners
A committee would just spend money we need to fix the issue
Decommissioned schools could be renovated and used as low income housing.
Could the Township work in conjunction with the County on this?
Without additional provincial changes anything to address this would be wasteful.
Make it easier for homeowners to add mobile home or granny suite on property
Allow land that is not being utilized as farm land be severed into building lots. Allow multi unit housing outside of city limits. Ex. If a person has the land and road frontage to allow space for 3,4 or 6 plex allow this to be built outside city limits and development zones.
Increase density and height allowances.
Do not take our agriculture land for this.
Allowance for second suites on properties large enough to support them.
Give your head a shake you can't change the prices
Housing is secondary to transportation. Affordable housing is a province wide issue. With very few job opportunities locally, transportation should be addressed first.
I don't really know enough about this topic to comment but I couldn't continue without choosing an answer.
Creative servicing solutions to reduce DCs and costs. Example, combination of sewage treatment plant and artificial wetland polishing pond. Can be very effective in nutrient reduction and at same time creates ecological and recreational opportunities. Many excellent examples in USA.
Tiny homes are more affordable, it can allow for home ownership, build equity for home owners and reduce rental rates which would also help with supply and demand cost for example
Difficult question to answer without insight into all the issues that may be contributing to the issue. Also issue is more broad scope than Municipal. The municipality of Clearview's focus should be on other areas, not affordable housing
Stop having meetings about how to create affordable housing and just DO IT!
Alot areas for small, reasonably priced developments. No more massive houses.

pressure the province and federal government for more social housing because housing is not affordable.
Housing affordability is a huge issue. Simcoe County, Clearview Township, Provincial Gov., & Developers need to work together to establish "geared-to-income" affordable housing.
I do not know- a committee is what you usually do when one does not know
Consider conversion of empty office buildings
Clearview can't make a change until a national change is made.
Stop short-term rentals which means those owning multiple properties will have to rent to full-time residents and presumably rates will stabilize. The majority of people don't earn a living wage in this area and are moving away because can't afford to live therefore we don't have workers. This doesn't just apply to min. wage jobs but even healthcare professionals can't find housing.
Not quite sure.
Higher density multi unit housing is a must as the demographic and needs of the community have changed.
Change bylaws to prioritize projects that increase density and decrease single family subdivisions
All of the above except the 4th point
Get rid of the oversight, red tape and government interference.
put a stop to STAs, any property paying residential taxes should be strictly residential not a commercial enterprise; additionally the developers who are making huge profits should be somewhat responsible for providing affordable inventory, perhaps each development should include a few units that will be allocated in partnership with an organization like Habitat for Humanity; lastly the county and province should be the dealing with the lack of affordable and social housing, the township should only be working in collaboration with them not undertaking initiatives on their own
Minimize redtape
I was not aware affordable housing is an issue in Clearview
I think if you could put in a development for tiny homes where people can still feel like they own something that they can look after on their own. Now older residents can sell their homes but there are not many bungalows available on smaller lots for them to purchase. I know you have stated housing is not on your plate and that an Affordable Housing Committee would be a set up for failure as this is not governed by you.
Council has to get over the idea that you can solve this issue by encouraging developers to build some portion of the subdivision as "Affordable Housing". They are profit driven and there is no reason for them to do this, short of legislation. That's not likely to happen with the current provincial government.
Life in Clearview is great for people of means. There are plenty of people of means enjoying that fact. Their good fortune, in no small part no matter how hard they have worked for their wealth, has come from borrowing (or perhaps more accurately, taking) without asking, from the future generations. We can all continue on to live those lovely lives with little true inconvenience until we die. We have influence out of proportion to our numbers and can easily block change that will prevent others who don't fit into the same box from having any reason to stay here. Shame on us if we do. A key way to do something better is to make available affordable housing that is integrated into, not isolated from, the community (yes, this means having neighbours that are less well off than you but that is good for you)
We grew up here, want to stay after we retire. Always rented. Help us

<p>Research this issue first and/or more to see what works best in the communities and what does not before structuring this concern.</p>
<p>The Ashton Meadows subdivision and its many issues need to be resolved before more people from the GTA look to buy in Stayner (wouldn't want to see the area's reputation tarnished because of what the Developer is doing)</p>
<p>People need places to live how does a person making minimum wages afford anything in Clearview?</p>
<p>be more accommodating to innovative housing solutions, fund reserves properly</p>
<p>Require new developments to include in plans. Allocate funding for creation of accessory units in existing housing stock.</p>
<p>People can't afford housing anymore because of the ridiculous rise of house prices for no reason!! The people of the future are gonna be in a lot of trouble</p>
<p>eliminate development charges for secondary units outside urban areas</p>
<p>Encourage building, lower permit and development fees</p>

**Other ideas provided on addressing road safety (Question 15; 131 commented):**

recreational use of carbon-emitting ATVs should be banned in Clearview
Recently, on the 6th line Nottawasaga just south of hwy 91, a pickup pulling a horse trailer heading north couldn't wait for some cyclists climbing the hill, also heading north, so the pickup pulled out blindly into the oncoming lane to meet an oncoming vehicle that had just turned south off highway 91!
promote safety and use/add MORE traffic signals, and sidewalks ---like other municipalities in Ontario use (it is 2023)
Absolutely
ATV Tourism should be limited in the area
I drive, cycle and walk in Clearview. Making choices to cycle on safe routes is always a tough one because at some point I am riding my bike on 124 to get home. Wider and if possible paved shoulders please.
Pave shoulders and provide sidewalks in Duntroon
Pave shoulders so cyclists don't have to share road with cars
We need bike lanes or paved shoulders on strategic roads.
Good idea for preferred routes, particularly for bicycles, etc. Not a fan of ATV's being permitted on roads - better if they were electric so no noxious fumes and less noise, but still a problem due to causing erosion problems, conflicting with wildlife and native plants, etc. - permitting them on municipal roads and right of ways only encourages people to obtain them, thus growing the problem. More dedicated trails for human-powered (and electric assist) mobility would be great. Decent road shoulders would also be great for pedestrians and cyclists to have space to get away from car traffic if need be. Wider paved surfaces like in Grey County and elsewhere would enhance safer cycling conditions. Education re. sharing the road between all different manners of transport is paramount. I would be totally fine if all township roads were max 60kmh and we let the county roads be the 80kmh routes (I believe some other municipalities have done this already) - it may help keep gps traffic off of our roads, thus lessening their maintenance, performance standards, costs, hazards, etc.
Road safety is important everywhere. I'm not sure how cycle lanes would help. They sound very expensive.
Designated 'slow traffic' routes would be great, but their speed limit should be reduced to 60 in rural areas ... and enforced! Clearview had poor judgement in encouraging the use of ATV's for recreational use - they do too much damage to the environment via erosion and emissions (but ok if being employed for farm uses). Safe shoulders on roads, ideally paved when the road is paved, would help a lot. Often road shoulders are a major hazard now due to the tilling the township does which creates dangerous ruts, erosion, or simply lack of width for walking, cycling, or to accommodate the substantial width of many pieces of farming equipment. More trails for active transportation please.
Yes, it would be great to see safe and signed preferred cycling routes, particularly that offer full Township coverage, E-W, N-S! This should be standard going forward, as a safer and more inclusive Township. Looking at and following other areas that have managed to improve their roads by increasing shoulder widths and decreasing speeds along certain routes would be a step in the right direction.

First of all, I don't think recreational use of ATV's should be permitted on our roads - they are obnoxious in terms of noise and the damage they can cause to our natural areas, and noxious in terms of spewing co2 laced fumes into an atmosphere which is already over-saturated. So let's skip the ATV's and get to the important items of farm equipment, people on bicycles and pedestrians. Horse power should also be included. Let's call them all slow-moving road uses, and it would be great to see them more nicely accommodated by motorists. Maybe a big part is communication - to make sure that motorists realize that the road needs to be shared with other modes of transportation and that a good degree of civility and courtesy will benefit everyone. It is very important for people to realize that bicycles are used by everyday residents to get around - go shopping, go to work, visit friends, etc.. Electric assist cycles, scooters, etc. are having a major impact around the world in terms of creating emission-free transportation alternatives and Clearview should get on the program of encouraging their use. I like your suggestion of designated routes, but more trails, safe wider (paved?) shoulders, etc. would also be wonderful. Riding (on a bicycle, scooter or horse) or walking many of our existing roads would not be nearly so frightening and dangerous if drivers showed more respect for alternatives to screaming, black-smoke-belching, jacked-up 4x4 trucks, some of who apparently get their kicks by forcing emission-free transportation options off the road!

Better policing and fines to all offenders.

ATV's are NOT compatible with south Clearviews NEC lands - should be banned and follow Mulmur strategy.

Indicative of this generation: snowflake self serving impatience. This will always be a challenge.

Bike lanes needed, no ATV's on residential roads

Address road safety inclusively for all user groups (including ATV's and Cyclists).

Educate cyclists in how to properly use the roads

cycling lanes, traffic slowing obstacles and cycling trails are required

Do not need ATV's on roads : farm equipment, regular traffic & cyclists is enough.

Very important as we see many accidents on 10th Concession.

ATVs should not be allowed on township roads

when building and repairing old and new pavement put in bike lanes its only a couple more feet of material... do them right and less of them . why do half a job...

dont know

No atvs

Road safety is important. I would support bike lanes within urban nodes, but trying to create them on rural roads would be expensive and I doubt cyclists or car/truck drivers would pay attention to them.

4th line and 6th line were never an issue before the cyclist started riding them

Bike lanes were possible especially on hilly roads. It is only a matter of time until a serious accident happens

Cyclists are a danger to vehicle and farm vehicle traffic on municipal roads.

Reduced speeds on a number of roads would address many of the issues we see but this a controversial issue.

Road safety is a concern in clearview because of the current condition of the roads. If the roads were managed with proper asset management principles, the roads would not be in the state that they're in and would not be hazardous to drive on.

<p>this is a huge issue in the northwest portion of Clearview, with large numbers of recreational cyclists on hilly roads, and traffic. The other issue is the large number of vehicles travelling at a high rate of speed with people using bicycles for transportation purposes. There is not enough space for cyclists on these road; they need bike lanes.</p>
<p>Widen paved shoulders</p>
<p>This should be a top priority before someone gets killed. Cyclists are here to stay and need protection from idiot drivers.</p>
<p>See other comments re development of existing old rail beds especially the Ghost Trail rail line connecting Creemore to Duntroon to Stayner.</p>
<p>Township needs to restrict cyclists on certain roads due to safety concerns.</p>
<p>More roundabouts are excellent- the ones in Collingwood work well</p>
<p>Biking around on our area roads is too dangerous for families and children. We need safer roadways and more options to get off the roads when we use bikes to get around.</p>
<p>See previous comment re dangers of Poplar and need for a trail from Collingwoodlands. Also many rural roads with no shoulders for the broader cyclist community's safety. Difficult to do, but at least improve roads with shoulders when the time comes to repair or replace roads, similar to what TBM and Collingwood have done.</p>
<p>pave shoulders on busy roads, divided bike routes where possible. reduce speed of cars, limits on road noise - trucks, atv's and motor bikes do not need to make extra loud noise wih modified exhaust. restrict gravel trucks and big equipment trucks from roads used frequently by bikes, ATV and pedestrians. e.g. 6th and 4th line - they should use airport road. from</p>
<p>Yes PLEASE! I am very much in favour of some safe and signed preferred cycle routes and integration for future roads or when existing roads are resurfaced/improved. As part of addressing the climate crisis, switching from vehicles to bikes or other mobility devices is key as not everyone can afford to switch to electric vehicles right away. Biking is healthy too which ought to bring our health care costs down. It's also much more likely to say 'hello' to your neighbour from on your bike than from in your car which helps with mental health and community connections. People for who driving is not an option (children, elderly, etc) will probably benefit the most from safe mobility infrastructure / improvements.</p>
<p>need serious education on bike trails</p>
<p>There needs to be more pressure from Clearview to partner with the County of Simcoe in addressing dangerous intersections. ie. County Road 9 &amp; Centre Line Road</p>
<p>Widen the road, rumble stripes, crosswalks</p>
<p>We need to explore all forms of transportation throughout our twp.</p>
<p>No recreational ATVs on ANY Clearview roads!!!</p>
<p>the village of Dunedin needs traffic calming measures before someone is killed</p>
<p>Not sure where the safety concern lies: is it with cyclists and autos? If so, signage, or better yet, inexpensive public awareness campaigns would be good.</p>
<p>nobody owns the , but also everybody does - not just car users. the more people who use active transportation rather than cars the cleaner the air</p>
<p>Cyclists are made vulnerable everytime they travel the hilly roads. Sometimes roads are not wide enough to pass a tractor and reckless drivers will charge around them making for dangerous driving conditions.</p>

We need wider roadshoulders for cyclists
Vehicles need to share the road with walkers and be considerate
ban bicyclists
Road safety should always be adressed.
All users have a right to use the roads safely so we must share the road.
Possibly consider widening opportunities when roads and streets require rebuild/enhancement. This could be addressed via an RFI before outsourcing.
ATV's are a danger to human health and especially children's health but i know they are here to stay even though they are yet another risk to the environment; they are excellent for hunting in remote areas, etc but for fun, ridiculous; ;better for health to WALK, bicycle; swim; ski; anything but ATV's
roundabouts in high collision locations
This is a definite priority for everyone
enforcement
Put sidewalks in. Christopher Street is like the 401
Repurposing the old not in service train tracks into a trail and something to stop the accidents occurring at Center Line and County Rd 9.
Better/paved shoulders on county roads would improve cycling safety.
Plan for proper road design as it becomes affordable in our future planning.
Education, awareness, signage, policing
Limits are too low
Cycling is a issue safety issue in and around the 10th concession Nottawa, it should not be allowed
Crosswalk needed at td , advanced turn light at main and Perry , 26 and airport keep the damn lines painted
ATV don't bother me as much a cyclist. They are so stressful on roads. Trying to pass them when they are not following road rules. I will they would go on trails off main roads
Paved shoulders on bicycle designated bike routes.
This is the way of the future. It is going to increase, not decrease, so let's get on with being proactive.
Lower speed, increase police monitoring
Cyclist in Clearview are very rude. When in big groups, they ride side by side so you can't get around them. They need to be addressed
Better signage, and more space for alternate vehicles. Even just pave the shoulder
Too many road hogging cyclists on our roads
Make paved roads just slightly wider. Not need signage
speed limits are only adhered to in certain areas. overall road safety is a priority, families are unable to safely travel around stayner, priorities should also be made for access for farming vehicles, over fun ATV vehicles.
Way too many cyclists!
The cyclists are a bit issue in clearview. They post a danger to drivers.
Paved shoulders for the bloody ignorant cyclists
Yes by banning all recreational bicycle use on all township roads outside of settlement areas
Future roads projects should definitely take multi-use into account, but I don't think this should be a top priority.

There should be a lane (bike path) on the side of the road for bicycles and they should ride SINGLE FILE.
motorized vehicles atv utv, should be road legal in clearview. however cyclists r the biggest danger and incredibly ignorant
Address and enforce speed limits and safety on in town roads, address the issue on centre line and 9 as there have been multiple collisions and countless near miss incidents that WILL end in a fatality.
Bike lanes should be mandatory on all new road reconstruction projects.
It would be nice if atv users respected private property. They now have almost free reign. No need to destroy the hydro corridor and animal habitats.
Stop catering to cyclists
Very unsafe !!
Limit roads cyclist can go on
ATV should not be allowed on trails people walk on! ☹️
Also work on same with County re County forest lands/trails currently dominated by ATVs
The cyclist that use our roadways and ATV users need to be addressed, more police in key areas with enforcement should get the misusers in check. The road cyclists are the ignorant groups, they ride 2-3 wide, don't stop at stop signs etc, this is what causes farming frustrations and road way frustration. ATV riders don't want to ride on paved road ways, unless they're trying to get to trails they can use
Bicycles are a hazard on the highway and safety risk to farming right of ways. Plus they do not contribute to the roads - permits? The. Build their own network
This is very important. Cycling brings money into the community and adds to the recreational, healthy atmosphere.
Educating folks about the do's/don'ts of routes and pathways would also go a long way for folks knowing how to behave on the system.
Enforcement to deter cyclists from breaking the laws would be a first step
There needs to be a focus on managing cyclists. Cycling is a great activity, but in summer months cyclists sprawl onto commonly used roads which pose a danger to both cyclists and motorists.
Isn't ATV issue done...cyclists know their routes on paved roads...heavy farm machinery is causing significant damage to roads with costs to all taxpayers
Our road system is not built to share with cyclists. If we want to accommodate them, we need to upgrade specific roads and prohibit them from others. Farm vehicles must have right of way.
This issue needs to be addressed. The idea that e-bikes can go up and down the streets at 40-50kph yet a battery operated golf cart gets pulled over by OPP is absurd. Sleds can pull up in town (in winter) yet ATVs can't leave their driveway. Absolute political posturing to an incredibly vocal minority.
Speed limits directly impact road safety. Speed limits should be lowered wear ever possible in line with current research and not based solely on individual complaints. All road improvements should accommodate cyclists with infrastructure- ie separated bike lanes not just paint
Worst in region catch up and plan better
Addressing safety for the most vulnerable road users (i.e., cyclists) should be the priority. This is also an equity issue, cycling should not just be viewed as a recreational option but a necessary means of moving around for people who can't drive or own a vehicle.
Bike lanes on 124, 91 and all other highways
Too many cyclists are using all the sideroads.

Seriously how can we not just share the roads responsibly?! It is infuriating that this is an ongoing issue.
Preferred cycle routes are a great idea. Hundreds of cyclists use Concession 6/Riverside Drive on the weekends. The Township should promote this as a cycle route.
why are cyclists from outside clear view dictating what we should do
Road safety should be addressed through increased OPP enforcement, also ATVs should not be restricted from any roads maintained by the township - if the road is not restricted from use by cyclists how do you justify that it is unsafe for use by ATVs?
We have road safety rules and people just need to comply
Ban cyclists
Invest in roads. Add paved shoulders, not "bike lanes"
Speeding is a huge issue all throughout the municipality. Centre Line/County Rd 9 intersection needs a light as there are far too many collisions there. ATV's and pick up trucks driving on pedestrian-only trails is extremely unsafe and terrible for the land/environment.
We are still a small community and people need to start taking on some responsibility themselves. Learn the rules for bike safety and teach your children and use common sense for farming vehicles and ATV's (farmers and ATV users also need to take responsibility for their control of their respective vehicles).
I doubt there is any way to make everyone happy.
Do not hand over the roads to atvs. Farmers need them for work purposes. The argument for anyone else having them on the roads and most trails in this area is spurious at best. The disruption, danger, noise, pollution and environmental damage the cause far outweighs any positive benefit of their recreational use. Use them on your own land or the private land of someone willing to let you drive there (good luck finding them for all the reasons mentioned earlier) and stop trying to pursue your private/destructive hobby at the expense of those who can't afford such ridiculous toys.
Make Atv and farm transport on public roads less penalized, improve road shoulders on roads like Riverside Dr. so it is safer for cyclists without impeding car traffic.
Why can't all these vehicles share the same roads with safety measures in place. Time could factor in with farm vehicles not allowed on highways during the rush hours to prevent traffic congestion. Speed is a concern on some streets with cars, ATV's and in the winter, snowmobiles. Speed bumps or police presence would be appreciated. Especially on one street being used as a bypass in the south east Stayner.
improve "share the road" messaging and make it "everyone's responsibility" to save lives
Yes, yes, yes please!
Too many roads are currently not safe for cyclists and vehicles to share!
Other option incorrectly set up ... Prefer not to answer as this is leading question
Cyclists riding in groups across full road is very frustrating and dangerous, especially for our dump trucks and floats!
Make more roads "No heavy trucks". This reduces noise, road maintenance costs and the dangers of having tractor trailers moving through our small communities.
Develop preferred bike routes, signage and road design (follow grey county's example)
Why is the survey centred around cycling? Is this really a top issue in today's climate?
preferred cycle routes!

Yes - appoint a committee with diverse interests - promotes bicycles, e-vehicles and not just ATV's

**Other ideas on providing updates on Strategic Plan and progress (Question 16; 43 commented):**

Dedicated Facebook page - NO!
electronic signage with highlights-catchphrase ---encourage people to check webpage
Public information meetings with council and relative staff present can be a nice way as well since it offers the opportunity for conversation, not only information.
Always a pleasure to receive a written notice in the mail and more likely to be read. Township website as a backup.
Great ideas, some of which the Township already offers. Also, newspapers - ads and articles by Council and staff - and radio, as the Mayor has his program :)
Sign boards sound expensive. I don't like Facebook in terms of it being a private company that has less than admirable ethical problems. Despite the use of paper, it is always nice to get something physical to read - we all spend way too much time on screen as it is.
Use local paper - Creemore Echoe. Have a place for response with contact info. for all updates. Would like Town hall presentiaions in each of our communities.
Community newspapers.
Town hall meetings
Very important to inform citizens of plans.
Newspaper
least expensive on tax papers dollars
Stayner new electric sign board
Adjala-Tos (and I don't often commend them for anything) sends out flyers with tax bills. Works for me.
No more flyers! Email or website is best.
links to Clearview website so it can be easily found.
Information systems are constantly evolving. I think a multi stream approach is needed. As people age they tend to hang onto older technologies while you will need to serve the new techs as well.
Public information sessions.
I didn't even know this was happening until someone mentioned it to me. I think you need to do more to ensure residents know that they need to engage in this process.
Local media
Electronic reporting is fast, efficient, and environmentally friendly.
Regular town hall events should be held to keep the public informed on strategic plan initiatives. These events could be promoted using the above mentioned.
Please don't spend paid marketing money on this part - there's lots of free ways to send info to community
Social Media is the way to get the info out and for those that don't use it a regular newsletter would work.
Newspapers
In council meetings!!!! Duh. Plus council meetings should be recorded and avail on YouTube for those who work
Not everyone is computer literate, therefore it should be in a newsletter like we used to have with the previous council

All the above.. whatever media vehicle is free.. use it and promote visuals too
Be smart - you don't need to spend money on signage. Utilize the towns email list.
The website is difficult to find things and navigate to find information. And paper is a waste of money.
Flyers are a waste of money!
Something that is cost effective, no need for sign boards. Someone makes the content and shares it through social and electronic options. Paper is a waste, just go into the post office anyway and see what's left behind
Na
local paper, eg echo
Previous Strategic plan not followed well...lack of accountability by staff and Council admitted by Mayor.....what will be different
The municipality should push out updates and not just expect individuals to go looking for them.
not everybody has computers or phones so don't discriminate with how you release news
Adverts in community papers
Public meeting where department heads review the projects they have completed or are working on and how it furthers the various section of the plan.
newspapers like creemore echo
Annual report card
Social media
In local newspapers - Creemore Echo - report card/updates re: feedback from public and progres

**Any other issues you feel strongly about that wasn't addressed (Question 17; 189 commented):**

Thank you for a chance to express my opinion. It is only one point of view. I understand there may be limitations that I am unaware of, Leadership is needed to make positive changes. Also need a way to maintain healthy living conditions e.g.. Huronia Guest Home - By-laws, appropriate regulations, supervision
All consideration/deliberation/decisions of Clearview should first be assessed through a climate/environment lens with the objective of mitigating and adapting to climate change and the connected ecological/economic/social collapse/downturn/degradation. If not the problem will worsen and the sustainability of Clearview Township will be increasingly threatened.
Elimination of single use plastics, so as not to find bits of plastic in the municipal compost!
More youth involvement in the community and decisions.
water/sewer rates are too high for this community ---
Hey 26 through Stayner is completely unsafe for pedestrians crossing
We are one of the highest taxed municipality
Dark sky preservation for migrating wildlife and wildlife corridors. Also, adding to tree canopy.
Preserving dark sky for wildlife migration and creating wildlife corridors
The new housing is built to attract families with school going children and youth. Hence education facilities must be improved to match or better ones surrounding towns to encourage families to settle in Stayner and start business or find work around the area. Another important development is the malls and shops and movies and other entertainment areas.
work to mitigate climate change and prepare for the safety of residents in the face of extreme climate events. very important to inform the public of the reality and counter dis and mis information about the environment. listen to the the scientists, and act accordingly.
Recognition of the need to address climate change and environmental issues must be a priority in the next Strategic Plan. We need to be proactive and forward thinking around these issues!
Wondering why there has not yet been a climate action plan or committee formed? Wasn't a motion passed early last year for the township to take steps to address the climate crisis? I haven't heard any news - maybe that is because of a communication problem, or is it because nothing has been accomplished to date? Seems that a crisis demands action to be taken - let's get going Clearview :) !
Climate action planning as guiding principle in all Municipal actions.
As we are in a climate crisis, support for the Nottawasaga Valley Conservation Authority by council should be unwavering. Climate resiliency is essential, and the uniqueness of the NVCA's integrated watershed management should recognised and supported well into the future.
Why has there been no creation of a climate crisis committee? This should have been done very soon after the passing of the climate crisis motion a year or two ago. It seems that the delay is the outcome of a municipal government who are not taking this totally existential crisis seriously - please prove that statement wrong in the coming months and years. Thank you.

Yes! Incorporating a climate lens as part of the updated Strategic Plan, so that all these various parts and policies that the Township oversees in its efforts to provide its residents with a good quality of life are bound by the most important part of all: the health and sustainability of our environment, and our community. The Township has done a lot of good work already, and we want to see this can-do attitude reflected in a SP that acknowledges we need to do all we can to mitigate and adapt to our changing climate, in order to make our Township as resilient as possible. Let's lead the way!

More effort on climate issues first, and realize that it casts a huge net which includes communications with residents, support for our farming community, viability of our housing, potential for a trail network, etc., etc., etc.

Climate change preparedness (tornadoes alert system, brush fire readiness, water supply reserves, etc.).

The issue of climate change is central to everything that is going on at the moment. Luckily 2023 we have not had any major climate emergencies, but they are coming and Clearview needs to be prepared.

N/A

Bylaw personnel out in the community 24/7. Might prevent some problems

A trail network connecting all of Clearview Climate-forward approach

As a family who has lived on owned property for 6 generations in Nottawasaga and Clearview I have witnessed and experienced a significant decline in governance of the planning and zoning departments. When I speak to members of council they tell me they can't advise department directors or any staff for that matter. If this is the responsibility of the CAO, the council must provide direction to the CAO to take action. The planning staff are interpreting provincial legislation differently than other neighbouring townships and they tell me this is the current council's direction. So my question is "if council can't give direction to staff, how can township staff repeatedly say they are following council directions. Furthermore rather than discussing our needs and proposals they respond with a denial and then add, you're welcome to appeal.....of course with additional costs for the property owner! In addition to this, the Planning and Building departments are now requesting property owners pay for a third party review of a professional (engineering document) report that they have already provided!

There needs to be improvements to the municipal services in other areas of the township besides Stayner and Creemore. There are other villages within the township that seems to do without.

Address climate change. Address affordable housing through zoning changes, donate underutilized municipal properties like fields beside schools and the Creemore Library site to incentivize affordable housing. Promote multi storey developemnt for efficient energy use. Protect our NEC lands and the green belt.

Clearview has tremendous opportunity but has fallen short on capitalizing like surrounding municipalities. Clearview should develop a sound strategy based on clear goals, e.g., attracting new business and economic activity. This will allow Clearview to afford better services.

Thanks for all your hard work. My number one priority is climate change....but it seems you are working on that.

Personally I think you have covered it very well.

Of the many issues confronting Clearview, climate change strikes me as the most urgent. It cannot, of course, be addressed in isolation from other issues. Protection of Clearview's waters: Lake Huron, the Nottawassaga and other rivers and streams, its many underground springs that supply drinking water, the water table that the wells of farmers and others draw upon..All of Clearview's waters should be managed with an eye to the long-term, a determination to protect them for generations to come.

<p>Ensure that this Strategic Plan includes the use of a climate lens as previously approved and directed. The township requires a broader vision for sustainability and resilience. Wildfires, drought ... today's reality. Are we ready??? Not right now ... please look forward and wide.</p>
<p>I am concerned that, with all the new development, we will end up with an old and a new part of town. Services across the community (lights, sidewalks, burying hydro and cable) need to be consistent and improved at the same time.</p>
<p>Safety on residential roads, sidewalks needed, no ATV's on residential roads</p>
<p>We need a climate-change lens to review the impacts of any proposed changes. We are behind-the-times without one.</p>
<p>I feel all issues addressed by Council should include examination of how climate change might affect planning and outcomes. I also feel that green spaces are extremely important and should be protected and expanded.</p>
<p>As we think about the impact of climate change on our planet, we need to anticipate the ramifications for Clearview. For example, god forbid that we ever have wildfires or flooding like we have seen elsewhere but if we do, how would we handle the loss of homes? Our small halls are likely not big enough to support the need. What is our emergency plan? Secondly, the positive impact of nature on mental health has been widely studied and proven. How do we maintain and in fact make more accessible and attractive our great swaths of nature? We must also address the affordable housing issue otherwise we will not be able to attract the talent we need to serve our community.</p>
<p>Consideration of Seniors needs/supports/safety.</p>
<p>All future development needs to be done within an ecologically sound framework that preserves and rehabilitates the environment that we all cherish.</p>
<p>Thank you for asking our opinion.</p>
<p>Facilitating high speed through traffic that contributes very little to the community other than garbage on our side roads must not be supported.</p>
<p>Climate change is quickly going to get worse. Ontario is going to get wetter. Longer springs and falls. Tourism that depends on snow is at risk. The community focused on creating value through resilience, and climate mitigation solutions will be the best position. There will be winners and losers. Let's keep Clearview a winner.</p>
<p>While moving ahead with future initiatives keep an eye on why we wish to live in the country and protect these values</p>
<p>Stricter enforcement of laws related to speeding, dangerous driving. We rarely see officers monitoring, using radar. We are in a 50 zone...many trucks, cars doing 80+. Dangerous for walkers, cyclists, other drivers.</p>
<p>protection of our environment including forests, streams and rivers should be a priority</p>
<p>More support for local farmers, as well as protecting good farm land from being developed</p>
<p>Keep growth to a minimum. We have 14k living here now. No more people.</p>
<p>Some of the issues raised are more than municipal issues. Unless you get buy in from the province and federal government, Clearview on its own cannot solve them.</p>

I think the current road situation between cyclists and motor vehicles is very dangerous. The township promotes itself and the businesses as cycle friendly but does almost nothing on township, (and county roads), to minimize traffic conflicts. Bike lanes, off road trails or at the very least signage and an information/education campaign to educate cyclists as to the risk posed to them and motor vehicles without adherence to traffic laws and good practice

This is a beautiful community. Growth should be managed with incremental rather than radical change. Your focus must remain fixed on the taxpayer rather than faddish, politically driven ideas. ( I like believing Clearview can do anything about "climate".

Let's address what residents have been saying for years. Make Cty Rd 9 and Centerline safer before we disrupt and injure and kill more people.

Road safety should include things like the intersection at county road 9 and centerline road, not just sharing the road with cyclists/farm vehicles.

Growth has its challenges. We need to ensure the impact on current residents is prioritized along with the many benefits that come with a growing community.

I feel very strongly that farmers need to be allowed to expand on-farm sales, education and opportunities to invite the public to events. It is also critical the Clearview encourage farmers to adopt climate friendly agricultural practices, already supported by the federal government, to build resiliency in the face of changing climate and to increase farm profitability. I also believe that Clearview needs to do more to support and encourage a healthy lifestyle, which includes trails, bike lanes, rec ce très and programming for youth.

Ban group homes from operating in residential zoning. E3 runs them as a business, not as a residential dwellings. It's unfair for neighbours to be living next to a 24/7 business that is zoned residential. Address the drainage/flooding on the south side of Stayner.

Support the people with mental health services, recreation, and good jobs. Support independent business, focus on the long term. Believe in the science of climate change

Climate change, emergency preparedness, and safe access to trails and bike lanes

I think they really need to asses and keep a tighter budget on public spending! For example too much was spent on stayner library that money could have easily been spent to fix the roof over the money making end of the building. If they had of done some research they would see that places like sunset point park in collingwood is much more appealing and a great source of revenue for the town of collingwood, the Essa splash pads and the elmvale splash pads are much more appropriate and appealing than the children they are built for! The creemore splash pad is more of an art exhibit and targeted to yuppy seniors that don't enjoy colours. There was already an ugly art fountain for them to look at that didn't need to be replaced. The money wasted on the station on the green property could have been better used to fix the roof on the creemore arena.

Climate change is real and the natural disasters of fire, high winds, flooding etc are only starting. We need to make preparations to mitigate these natural conditions that will likely be seen with increasing frequency and severity.

Maintaining green spaces, parks areas as the community is growing is important to keep a balance of green space and subdivisions.

Better management of money and staff.

Make sure we get value for our tax dollars. Being on a fixed pension. If my tax burden becomes too much then I can not afford to live here.

We need more paths and trails between our towns, eg between Stayner and Creemore, Collingwood
I don't enjoy using my local main street in Stayner because of the heavy traffic. It needs to be a beautiful place for the community and for small businesses to thrive. With so many new houses being built we need better infrastructure to accommodate the volume of newcomers
In terms of building new trails and having to approach landowners for permission, I understand there is a thing called a "Revocable License" where the property owner agrees to try having a trail on a portion of their property, then can fully revoke the trail if they don't like having it at any time. The township insures it under their commercial liability instead of the property owner. This could be an option for approaching landowners for building new trails.
Clearview needs to affirm what it is and wants to be. It can't be everything. Given our location close to Collingwood and Wasaga it makes sense that we are a rural recreational area with businesses that contribute to this economy in keeping with a rural area of great beauty. Heavy industry and factory farming should be limited while farm tourism and secondary processing on the farm of on-farm produce supported - provided it is not mass market but local eg millers milk. artisanal cheese etc.
This Strategic Plan must have a clear and heavy focus on climate change - how can we reduce our emissions as quickly as possible - as individuals, as a municipality and as businesses including farming - while also adapting - preparing our homes, farms and community infrastructure for the worsening weather that is already here and will be coming with climate change. The low-hanging fruit for transportation emissions (which is substantial) is making things safe for people to choose their bikes over the car.
The Youth Centre in Stayner should be accessible to all youth and a van or transit to pick up participants in Creemore and New Lowell would be a start. It is time to acknowledge that the Township of Clearview is more than the Town of Stayner and the Village of Creemore and all should be treated equally.
Family doctor and new hospital in collaboration with wasaga and collingwood
Allow food trucks Rent control on residential and commercial units
I think the council needs to be open to having experts do some education to them, as well as the community members, on key topics to improve the overall health of our community (to include: sustainable farming; rural / urban planning; mental health; water; transportation planning to include electric and bicycles; etc.). This is a critical part of our future planning and needs to be done imminently.
I am concerned about extreme weather events and the impact they have on the township. I think preparedness planning is important.
All planned activities need to have measurable to track progress, understand and develop work arounds to achieve the final goals. You should look at these plans as a contract with the tax payers.
Clearview needs to live up to the commitments made with regards to climate action. The township must take climate action into account in all aspects of decision making and the day-to-day business of the township.
I'm hoping the new plan will be created with climate as a priority. We need to protect our farmland, water and trees.

Promote the transition to low GHG transportation Encourage active transportation by improving and connecting the Township's network of trails and by adding safe cycling routes Protect the natural environment (wetlands, watercourses, etc.) and prioritize nature-based solutions Increased tree canopy programs Promote green development standards and encourage new development within existing settlement areas that is environmentally, socially, and economically sustainable Assist residents in accessing home retrofit programs to improve energy efficiency and decarbonize Support climate-resiliency initiatives in agricultural and natural systems to enhance food security and support local farmers Help Clearview's farming community achieve sustainable agricultural practices Create a roadmap to reach net zero and decarbonize Township operations Educate our residents on the urgent need to develop climate mitigation and adaptation measures to ensure a more robust and resilient community

Ways for people who grew up in Clearview and still consider it home after life took them elsewhere to stay in the loop and remain connected from afar. Just because we don't live in the township any longer does not mean we don't care and don't want to see it succeed.

Clearview has to follow through on their commitments to incorporate a climate lens in all things in the new strategic plan. we need to protect our green spaces + encourage sustainable farming practices.

I just want to reiterate that road safety should be TOP priority for Clearview right now. I haven't spoke to one person that lives here that doesn't feel the same way. Especially for residents living on rural roads that are now seeing constant traffic at speeds far greater than the posted 80km/hour.

I feel Clearview has been well-managed and has such tremendous potential to be GREAT. If we are creative, positive and work together - there is so much potential in the Climate front that we could lead. I really feel we could lead Canada and serve as a model community to address Climate Change in a proactive manner. We could draw attention to the area and offer a safe and vibrant area to live within. One example would be to lead the wave of farmers transitioning to Regenerative methods of agriculture. We could be incredible stewards of the soil and also increase edu-travel to the region. We live during exciting times in which Clearview could make great strides forward.

I feel very strongly that the NVCA and the township need to work together better to approve secondary units for our young adult children and elderly family members who cannot afford housing, instead of staying we have opposite policies and do not consult each other.

Allow short term rentals and follow bill 23 mandate because you well...it's the law 😊

Not only should agriculture be sustainable but also regenerative. Consult the New Farm at Maple Valley. People need more encouragement to grow. But local should be encouraged.vergetables

tired of catering to tourists and creemore BIA More concern for the tax paying residents and what best for them

Taxes cannot continue to increase forever. Growth requires new tax bases to pay the bills.

It should be clear by my responses, but I think a climate plan created in partnership with the community is crucial.

Traffic around the Township. Continually increases year after year but no new routes or options? The 12th is not an appropriate bypass or detour away from downtown Stayner. Where is the plan for an increase in traffic volume going forward.

I ask that Clearview add a climate focus in its strategic plan. It should fulfill its commitment to form a Climate Action Committee and adopt a Corporate Climate Action Plan, among other initiatives like green construction incentives, and EV adoption. Also, embrace green technology and don't freeze out residents who have knowledge and ideas to share. This community wants to be engaged, please let them.

We need to be doing more for the environment. We have to manage development so that natural spaces are protected, wetlands are preserved and water resources are protected.

It is essential that Clearview establishes an Environmental Management Plan.

I am very concerned that the word 'climate action' occurs once in this whole survey. As a strong advocate for protection of future generations, I feel strongly that none of this will matter if we don't address climate concerns first and foremost!! water, soil regeneration, clean air, avoid fire etc.

A few more points: 1. Forest management, protection of wetlands, rivers and streams should be a high priority not only to mitigate fire and flooding but also because these natural spaces bring in tourist dollars and ensure we will enjoy clean air and water now and in the future. 2. The movement to reduce and eliminate single-use plastics in township properties and to encourage and facilitate businesses and individuals to do the same should be a high priority. 3. The township should be moving away from fossil fuel use in its properties and its vehicles replacing current heating systems and gas and diesel fueled vehicles with all electric systems. 4. Attention must be given to tree canopy cover in populated areas and along municipal road ways. Many of the old maples planted by our forefathers along country roads to prevent snow buildup in winter are dying. They should be replaced to help mitigate severe road conditions but also because trees store carbon and the more we plant the better for the environment. 5. I love the Eco-Park on Stayner and applaud the municipality for creating and maintaining this beautiful natural space. 6. I am encouraged to see that the municipality is going ahead with the Carruthers Park bank rehabilitation program. 7. I am happy to learn that 10 more EV charging station are coming to Clearview. While this is a great step forward it is only the beginning: we need many more such station and they must be maintained and installed in locations where they will most benefit the driving public. 7. Clearview should have an anti-idling policy with penalties for drivers who leave their vehicles running thereby pumping carbon monoxide into the atmosphere. 8. Farmers should be educated and incentivized financially if necessary to keep their cattle out of streams and wetlands and woodlots to protect these fragile eco-systems. 9. Council and staff and the public need to educate themselves on the importance of biodiversity and the ways in which all things are connected and consideration must be given to the environmental consequences of every policy and program we put in place. <https://www.canada.ca/en/services/environment/wildlife-plants-species/biodiversity/2030-biodiversity-strategy-canada.html> 10. "Nature matters. Canadians depend on biodiverse ecosystems and the services they provide. These include clean air and water, fertile soil, carbon sequestration, and flood and drought mitigation. Biological diversity—or biodiversity—also contributes to the resilience of species and helps ecosystems adapt to change. It is also clear that green and wild spaces are important for physical and mental health. Canada's economy, environment, social, and cultural identities are closely interconnected with and dependent upon its biodiversity. "

Over spending by the township. Need of sidewalks in Stayner for kids to get safely to school.

More closely monitor subcontractors for honesty and diligence. i.e. tree cutters

The town of New Lowell is often overlooked when it comes to upgrades for playgrounds/parks. It would be nice to see some of our very high taxes spent in our community.

<p>This all sounds good - mental health is critical too, but I hope the municipality will stay focused on municipal matters - advocate to responsible levels of government yes, but please don't spend municipal dollars trying to resolve provincial issues</p>
<p>We need signage at all roads entering Stayner to tell drivers what the green flashing lights that the volunteer firefighters use to get to the hall. Move the bar out onto the road at Thursday's Music in the park. People aren't attending because they have to sit a mile away. Allow a Cannabis store in town. Signs to show travelers there is a beautiful picnic area at Centennial Park.</p>
<p>New Lowell and Brentwood are part of Clearview also. It would be nice to see things brought to these areas, versus only being considered as revenue to fund improvements for Stayner and Creemore. New Lowell and Brentwood have so much potential for new things, or bring back things that once were here.</p>
<p>Address traffic issues such as county road 10 and centreline</p>
<p>It is a hard job! Keep up the effort!</p>
<p>Invest in property for industrial and other growth areas(post secondary schooling,training centre,research facility) reestablish the economic and growth committee.</p>
<p>I believe we need to use the Byng building as a local hub for the town beside the small hall including a ball hockey center with an out side rink</p>
<p>No, for me and my family you have covered most of our primary concerns</p>
<p>My concern is having to change over to town water and the possible expectation that the bill do do so will be on us as homeowners.</p>
<p>New Lowell to have more outdoor community events during the summer. For example like Stayner and Collingwoods live bands during the farmers markets. Plus, have more things for children ages 10-15 to do in town.</p>
<p>Homelessness is becoming a real problem here. We need to do something</p>
<p>This was very lob sided towards recreation. There are other much more pressing matters in the township.</p>
<p>Clearview is doing great. Affordable housing could actually make the town money if you don't give it to outside developers.</p>
<p>Step it up Clearview the amount of new housing developments going in ... with little amenities is disheartening, yes I know rec is a cost but I'd rather see cost put in to amenities then refurbishing ancient halls. We have enough spaces we dont need all these halls keep one or two if need be, we have church halls Masonic halls gne hall arena hall , many many rental spaces too many !</p>
<p>Remember that New Lowell is a part of Clearview! We pay high taxes though we don't even use public sewer or water. Our roads are dismal. Also, the intersection at Cty Rd 9 and Centreline MUST be improved. Too many accidents and nothing is ever done about it.</p>
<p>Remember your community. Don't prioritize what our weekenders want. Remember us full time locals.</p>
<p>Increase traffic, less safe to walk or cycle or drive... in last 2 years the township has dramatically changed</p>
<p>Encourage a business development department to encourage industry to locate to the region.</p>
<p>The issue with centreline road and county rd 9 needs to be addressed asap. So many accidents. Also more OPP in the area on weekends. It's rare to see anyone set up radar on county Rd 9. There is a biker that does about 140 through the 50 on county rd 9 about 6-7 times on Saturdays and sundays all summer last year and so far this summer too. I have small children and live on that road and it's terrifying.</p>
<p>This survey was too vague or too specific and leading</p>

I truly believe that an effective Economic/Business Development committee must be formed, mandated, and measured to help Clearview hit the targets that will be clearly identified in our new Strategic Plan.

cost to tax payers should be council's priority in order to keep projects at or under budget estimates.

Council at large instead of wards. To many old boys club on council. It is not a career. You choose to be on council to supposedly improve your community not be a career.

Keep on top of building and park maintenance is important. New Lowell library wheelchair door has not worked for months. Not enough parking at the New Lowell library, pave towards the back and double the spots. It is a good place to meet up with friends with kids in Winter but impossible to park. Plus maintenance is rarely done in winter. Multiple times snow remove hasn't been done and library is open. Check on the multiuse outdoor space in Town of Innisfil, it is serves so many uses and the skate trail is amazing.

Thank you!

stayner is not a very family friendly area. people move here just to avoid the high cost of the city, but there is not much to do here. trying to enjoy local sites, wasaga and collingwood cost \$\$ to park because they are trying to accomodate the overflow from the Toronto...etc. Now you even have to schedule time at the beach, no more spur of the moment family events. it used to be you could not use these areas on weekends, but now not even during the week. people book spots and dont even show up. if you go and there is a spot you get a ticket because someone else may have it booked.

Slow down on the growth of township. We don't have the infrastructure to accommodate all the new housing. We are getting to big. We need to concentrate on downtown area. Get it cleaned up and opened up. Too many buildings sitting empty and creating an eyesore. Get something done with closed schools. Wasted land. Get the school board to sell off property or do something with it. Convert to affordable housing. Senior living condos. Get more cross walks on Main Street for customers and visitors to frequent stores and shops. Stop spending money on items the township doesn't get any reward on. Start looking after our towns. There is no investment in promoting and giving money to other regions

My biggest concern is how much money our taxes are and I do not see it reflecting on how our town looks. I see lots of blue trucks driving around and when I go into the arena or tourism building the staff is sitting around drinking Timmies with their feet up.

I think Creemore should have a public pool for the children

Accountability transparency to all residents from council

Housing and healthcare

Communication needs to improve It's the achilles heal of our community . I have served on many programs in our wonderful community and I always found this to be a frustrating issue. Thank you for your time ..

Please investigate and support the removable of the train tracks at Highway 26 and Brock st.

Stop spending money on small halls

More accessible sidewalks (wide enough for our municipal sidewalk cleaning equipment), please!

once again strong on motorized vehicles being road legal. pedal bikers to be pushed towards trails or flat roads where visibility is easy for drivers. Also would like to see big improvements in baseball diamonds. they r used a huge amount in the summer and would be a feature to have a beautiful complex that could host any sorts of tournaments or fundraisers. New lowell is the perfect spot to do it. but all the fields need to be upgraded and taken care of, such as the fields down south are

I think recreational which seems to be the biggest factor in this survey is the least of what the municipal government should be focusing on several areas of clearview are growing and don't have the basic infrastructure in place to accommodate that

My wife and I live in clearview on a 25acre parcel with our 3 kids. We have 475ft of road frontage. I would like to be able to have 3 building lots for my kids. Although my zoning is ag. I believe that the drainage behind my home that separates our house from our working farm land we should be able to have 3 building lots for our children when they reach the age to move out on their own. This land has never been and never will be farmed for the next 50yrs that i reside here. Recognizing that, i believe a common sense approach at growth through these types of policy amendments would allow for residents to keep their kids local and enjoy this wonderful township.

This was a poorly designed survey. It felt very cookie cutter and the questions were leading. If surveys are a leading method of obtaining public feedback, please consider hiring a professional firm to help with surveys to ensure data quality. One aspect that I feel strongly needs to be addressed is the Townships investment into tourism and efforts to support the local business community. Double down on tourism - it's been a huge success in giving Clearview brand recognition throughout Southern Georgian Bay. Invest into supporting local businesses, specifically through a CIP and invested grants. Focus on strategic land acquisition - enforce bylaws to maintain property standards. Activate the downtown cores!!

I feel strongly about the fact that our needs in New Lowell get ignored and we pay the same as all other communities. I'm tired of seeing our money go to Stayner

Road safety on county road nine between the 3/4 Sideroad and centreline road.

Property use by-laws to address owners operating business in appropriately zoned properties, businesses should require licensing and only be allowed to operate we're properly zoned

N/a

Our area is growing faster than our schools and health care can cope. Our seniors need access to programs and our youth !

The high school is a concern for me but I am not confident it's a municipal issue. As well as crossing guards.

We have to find a way to get a crosswalk at the TD Bank corner of Hwy 26 in Stayner and/or create an alternate route for heavy trucks to drive.

More activities, a weed shop! More food options. Cleaning up the town and how some of the buildings look. Stayner used to be so cute and put together. These days we are starting to look very dirty. As a home owner watching some of the stores and buildings fall apart is sad!

Lower property taxes!

Need to reduce level of street lighting - excessive - can read a book inside without having to turn on interior lights - ridiculous - can lower intensity and maintain safety while also having environmental and health benefits.

My main concerns are better cooperation between the township and the NVCA, and rezoning to allow detached secondary units within settlement areas.

<p>The housing issue, we need to look at all kinds of options, think outside the box Example, land lease options the municipality owns the land and the home owner builds on it, annual taxation for land lease and home owner can build tiny home on it, less home, more yard ratio for environment with solar energy options to reduce additional costs. Container builds as well? Both of these options could work for aging seniors, single home users or new young families and free up regular real estate ( homes) for families looking to relocate from urban centres</p>
<p>Bringing high speed internet to the area should be a priority</p>
<p>Nottawa and Dutroon need access to transit both to Stayner and Collingwood. We receive reduced services but pay the same taxes. Time to include all of Clearview, not just Stayner.</p>
<p>I just can't afford to live here anymore with the property taxes going up 50% from when I moved here 13 years ago. I need lower taxes. Take away luxury programs and lower taxes.</p>
<p>By-law to chill out</p>
<p>Subsidy for planting trees on your property. Moved into a house with nothing on property. Planted 20 trees and shrubs this year. Good for environment- costly to pocketbook</p>
<p>More sidewalks all over Stayner &amp; Creemore.</p>
<p>We need improvements to the infrastructure in the southern portion of the township (water refill stations and high-speed internet). It feels as though Brentwood has been forgotten about</p>
<p>More collaboration and strategic alignment with neighboring municipalities such as Collingwood.</p>
<p>Recycling bins, much like neighboing communities provide (ie. Wasaga, Coll'd, Creemore). Residential recycling is not sufficient to address the garbage &amp; overflowing landfill epidemic.</p>
<p>Get a grip on the cost of water. Developers should be paying, not the general population.</p>
<p>Allow all ATV vehicles on all Clearview roads. Do t allow the rich to continue to be the only voice heard. Also, common sense should prevail and allow a freaking LAVENDER FARM TO OPERATE.</p>
<p>Communication with public...emails are not answered especially by Mayor or Council...easy to get blacklisted by Mayor...Speeding on major roads is big issue...Airport Road</p>
<p>The speed in which locals, weekenders and tourists travel in and out of Creemore (Louisa St) is ridiculous. The speed radar (coming into town should have blown up by now! And more importantly, the real issue is leaving town (eastbound). The greater portion seem to want to be at 80-100k by the time they hit Jardine Cres.</p>
<p>As we experience more and more the results of climate change it is crucial that all current and future plans of the Township incorporate environmental concerns including but limited to becoming carbon neutral. It is imperative that the next strategic plan include an explicit directive to ensure ever increasing accessibility for all township projects.</p>
<p>1)Clearview declared a climate a climate emergency and I expected a robust list of actions - there have been almost none. 2) striking a climate change advisory group that can report the science and accepted solutions should be a priority to educate both council and the community.</p>
<p>Consider using a community health and equity lens when selecting priorities and planning programs, services and facilities.</p>
<p>We need to protect our wildlife. Dark sky preservation, wildlife corridors and incentives for farmers to plow late (protecting bobolink and eastern meadowlark). This is hand in hand with climate change action.</p>

<p>I believe we should adopt the same rules as grey county and make rock climbers who go into spaces where that activity is not permitted and they need a rescue that the climber pays for their own rescue not the Clearview Taxpayers. This would be beneficial preservation of our biggest asset our parks as climber’s would choose an area where climbing is permitted.</p>
<p>No more hiding information from the taxpayers, no more Federal and Provincial interference of our township and respect the citizens rights as property owners.</p>
<p>Preferred cycle routes, particularly Concession 6 is a wonderful idea. Environment and Climate needs to be prioritized as well. Trails need to be enhanced. Long term, consideration should be given to amalgamation with Collingwood and Wasaga Beach to create a true South Georgian Bay community.</p>
<p>put a stop to all the un-necessary building and spending, taxes are out of control by councils that don't care</p>
<p>Highway 26 in Stayner is a dangerous situation. People cannot cross the street. Perhaps a Webers bridge over the highway! Just kidding, but crossing the highway on foot while shopping downtown is a nightmare.</p>
<p>What can be done about properties that are purchased for the land but the homes are allowed to sit vacant and pretty much crumble? I know of at least 3 such properties within a very short distance of my home, when we are in the midst of a housing crisis it's very sad to see these homes sit vacant and fall into such a state of disrepair. They could also become a public safety issue if squatters decide to take up residence.</p>
<p>Time study every single position and cut staff to lower taxes thus freeing up money for services. A mayor that is not rude</p>
<p>Communication between taxpayers/voters and elected officials is vital. Protecting the environment and supporting the physical and mental health of our residents are the most important issues here. Many other things fall into place when these priorities are kept top-of-mind.</p>
<p>A focus should be one ensuring Clearview is one community</p>
<p>Please address the water capacity crisis ASAP and proceed with the required infrastructure work in the new subdivisions so that it is done in parallel and we don't have to wait for years to move in to our new homes !</p>
<p>Proper paved shoulders to keep cyclists off the middle of the road or at the very least educational tools to move them to less travelled and safer for all of us routes</p>
<p>I hope that the public will be given the opportunity to review and provide input on the proposed Strategic Plan before it is presented to council in final form.</p>
<p>I hope I have made myself clear in the comments but just to be sure-Don’t make the same mistake that has lead to the out of control, traffic/highway/urban sprawl nightmare that has been gobbling all the beauty around every significant municipality in the province for the past 70 years. Have some courage to do something different. Dense hubs of eco friendly development surrounded by vast landscapes of rural beauty accessible to those living in those dense hubs by something other than the individual automobile should be the model.</p>

I wonder if it was possible to manage signage that is 1) attached to a tree 2) that is left up even after the date of activity (ie yard sales) most of these signs have addresses or phone numbers (if it is a business) Is there a Bylaw? if so can it be enforced I was not able to attend the ATV meeting however I live in the heart of this debate. All I would like to say "You can't have your cake and eat it too" I have video footage and photographs of individuals on their ATV's or Side by sides, golf carts etc on our roads where they are prohibited and these individuals have signs on their property promoting "safe our ...." These vehicles are used to "entertain" grandchildren, guest .... I have seen it over and over on the roads and downtown Creemore (I know the children of Creemore after along career of 26 years working in Creemore and these kids are not Creemore kids)

Grow Slow. Go forward with strategy and with solid financial backing. It doesn't get built in a day. Take a breath every now and then as you move forward. All the best,

Help the home owners who purchased from Briarwood in Stayner to close on their homes. That subdivision is seeing major delays. Currently no water allocated beyond phase 1b (the developers have not agreed to pay); builder is asking for more money from home owners to complete their homes; Briarwood to complete major sewer infrastructure along Margaret St and Township is not aware of the Builders building plan. More needs to be done for the people who purchased homes in Stayner and have been looking forward to settle down with their young families or retire.

The Discover Clearview pages should only be used to promote Clearview to outsiders and residents by posting events and special happenings not meetings and road disruptions those should be on the Clearview municipal site.

Lack of parking is an issue in Creemore and the lack of by-law enforcement

I know growth is necessary, especially when it comes to affordable housing. However, we are not the city & I feel that too much too fast growth will take away from our uniqueness to the point that we too will become the city & most of us born & raised here will be looking to leave this beautiful area.

ROAD MAINTENCE IS HIGHLY REQUIRED IN THE OLDER PART OF TOWN. BETTER WATER RUNOFF COLLECTION IS NEEDED.

The strategic plan appears to be "Stayner-centric". Clearview must address the needs of all the township.

Continue to focus on Clearview as one community move away from individual community interests while respecting the legacy of the towns and hamlets. Creating a community hub or multiuse Centre in Stayner

Concerned that this new Plan will be heavily based around recreation again, based on the survey questions. Would like to see more emphasis on growing the small urban centres of the municipality with unique opportunities for businesses and upgrading the downtown cores to attract and promote business and tourism.

Stop catering to the people living here part time.

lower taxes is not mentioned as a strategic plan

Would like transparency and good communication about Clearview's Climate Action Plan with ongoing updates/progress reports. Let's join a challenge to be the greatest Township in Ontario!! Lets create and participate in this challenge (if it doesn't already exist)

A summary of residents responses to the 2023 Strategic Plan - an executive Summary - would be well received by your constituents - published in Creemore Echo, Collingwood Today and Simcoe.com

Appendix 4: Community Resource Bank



# Resource Bank

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## Strategic Plan Review

CLEARVIEW



**Dunbar &  
Associates**

September 2023

## Appendix 4: Community Resource Bank

### Attached Resources:

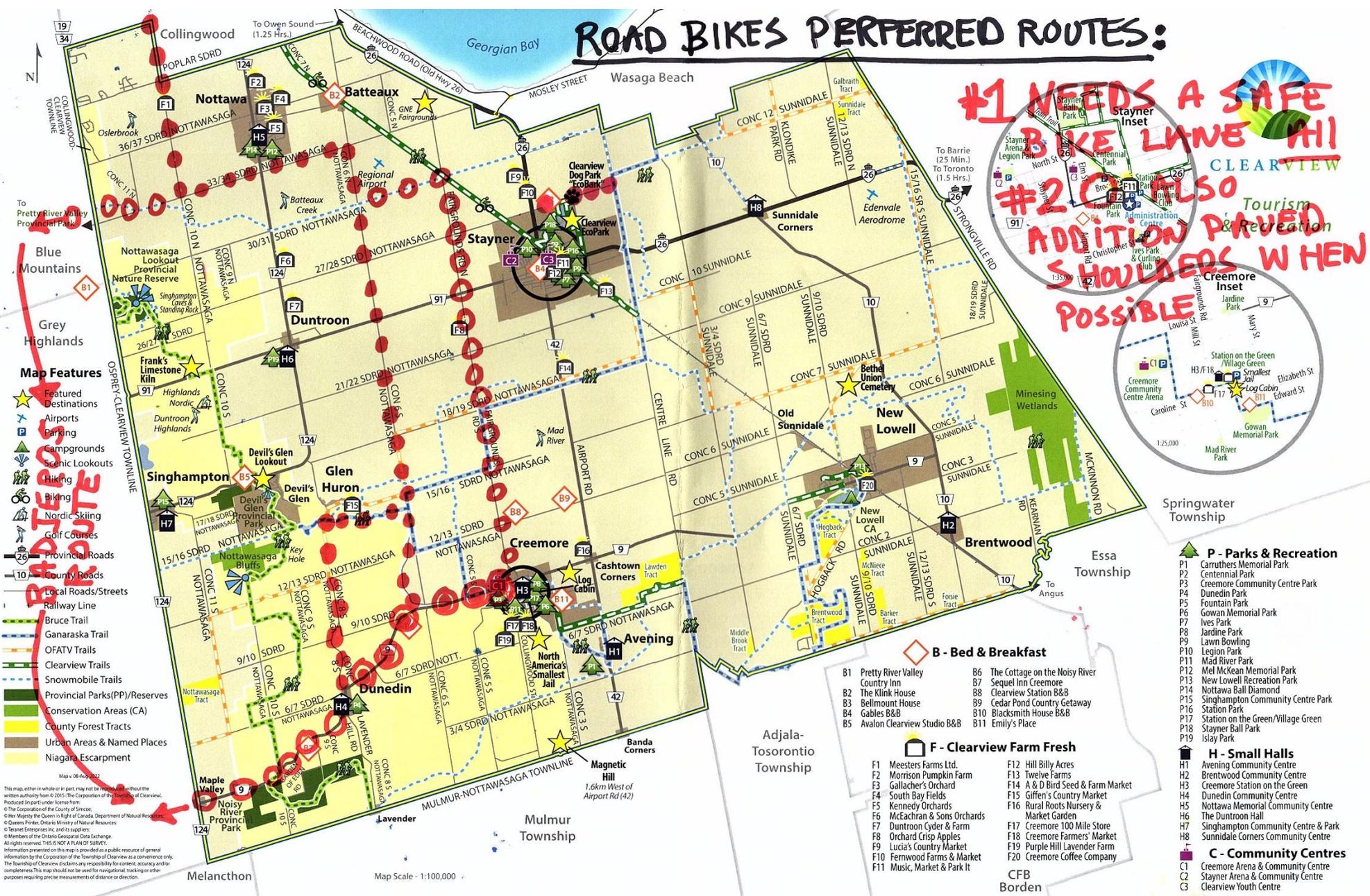
1. Preferred Cycling Route Maps
2. Garden Suites SDU – Draft Plan for Collingwood, Thomas Vincent, Updated May 15, 2023
3. Sustainable Economic Growth through Agri-Culinary Tourism A vision for Clearview’s long term sustainable growth, Martin Rydlo and Brent Preston
4. Using a Climate Lens to Plan for a Resilient Future, Suzanne West, Clearview Sustainability Network
5. Industry Perspective on Goal Setting and Tracking Results, Dave Black

### Links to Resources:

- Town of Collingwood (August 2023) Draft Strategic Options Affordable Housing Master Plan <https://engage.collingwood.ca/affordable-housing>
- Grey County Cycling and Trails Master Plan <https://www.thebluemountains.ca/sites/default/files/2021-09/B-1-1-Bryan-Plumstead-Manager-Tourism-Grey-Cty-Re-GC-Cycling-and-Trails-Master-Plan.pdf>
- Simcoe County Trails Strategy <https://www.simcoe.ca/Planning/Documents/Trails%20Strategy.pdf>
- Simcoe County Transportation Master Plan (specifically page 49 Active Transportation and Trails; and page 57 Road Safety) [https://www.simcoe.ca/Planning/Documents/SimcoeTMP\\_Phase-III\\_2023-06-01.pdf](https://www.simcoe.ca/Planning/Documents/SimcoeTMP_Phase-III_2023-06-01.pdf)
- Town of Collingwood Cycling Plan [https://www.collingwood.ca/sites/default/files/uploads/documents/town\\_of\\_collingwood\\_cycling\\_plan\\_final.pdf](https://www.collingwood.ca/sites/default/files/uploads/documents/town_of_collingwood_cycling_plan_final.pdf)
- Town of Collingwood Trails <https://www.collingwood.ca/culture-recreation-events/trails>
- Visit Svalbard Adopts Sustainable Marketing Guidelines to Promote Responsible Tourism A resource discussing the important aspect of destination stewardship: <https://www.mynewsdesk.com/northern-norway/pressreleases/visit-svalbard-adopts-sustainable-marketing-guidelines-to-promote-responsible-tourism-3266685>

# 1. Preferred Cycling Routes: Rough Draft

## ROAD BIKES PREFERRED ROUTES:



**#1 NEEDS A SAFE BIKE LANE ALL THE WAY**

**#2 ALSO POSSIBLE**

**ADDITION PAVED SHOULDERS WHEN POSSIBLE**

Tourism & Recreation

- Map Features**
- ★ Featured Destinations
  - ✈ Airports
  - 🅑 Parking
  - 🏕 Campgrounds
  - 🏞 Scenic Lookouts
  - 🥾 Hiking
  - 🚴 Biking
  - 🎿 Nordic Skiing
  - 🏌 Golf Courses
  - 🛣 Provincial Roads
  - 🛣 County Roads
  - 🛣 Local Roads/Streets
  - 🚊 Railway Line
  - 👤 Bruce Trail
  - 👤 Ganaraska Trail
  - 👤 OFATV Trails
  - 👤 Clearview Trails
  - 👤 Snowmobile Trails
  - 🌳 Provincial Parks (PP)/Reserves
  - 🌳 Conservation Areas (CA)
  - 🌳 County Forest Tracts
  - 🏘 Urban Areas & Named Places
  - 🏞 Niagara Escarpment

- P - Parks & Recreation**
- P1 Carruthers Memorial Park
  - P2 Centennial Park
  - P3 Creemore Community Centre Park
  - P4 Duncedin Park
  - P5 Fountain Park
  - P6 Gowan Memorial Park
  - P7 Ives Park
  - P8 Jardine Park
  - P9 Lawn Bowling
  - P10 Legion Park
  - P11 Mad River Park
  - P12 Mel McKean Memorial Park
  - P13 New Lowell Recreation Park
  - P14 Nottawa Ball Diamond
  - P15 Singhampton Community Centre Park
  - P16 Station Park
  - P17 Station on the Green/Village Green
  - P18 Stayner Ball Park
  - P19 Islay Park

- B - Bed & Breakfast**
- B1 Pretty River Valley Country Inn
  - B2 The Klink House
  - B3 Bellmouth House
  - B4 Gables B&B
  - B5 Avalon Clearview Studio B&B
  - B6 The Cottage on the Noisy River
  - B7 Sequel Inn Creemore
  - B8 Clearview Station B&B
  - B9 Cedar Pond Country Getaway
  - B10 Blacksmith House B&B
  - B11 Emily's Place

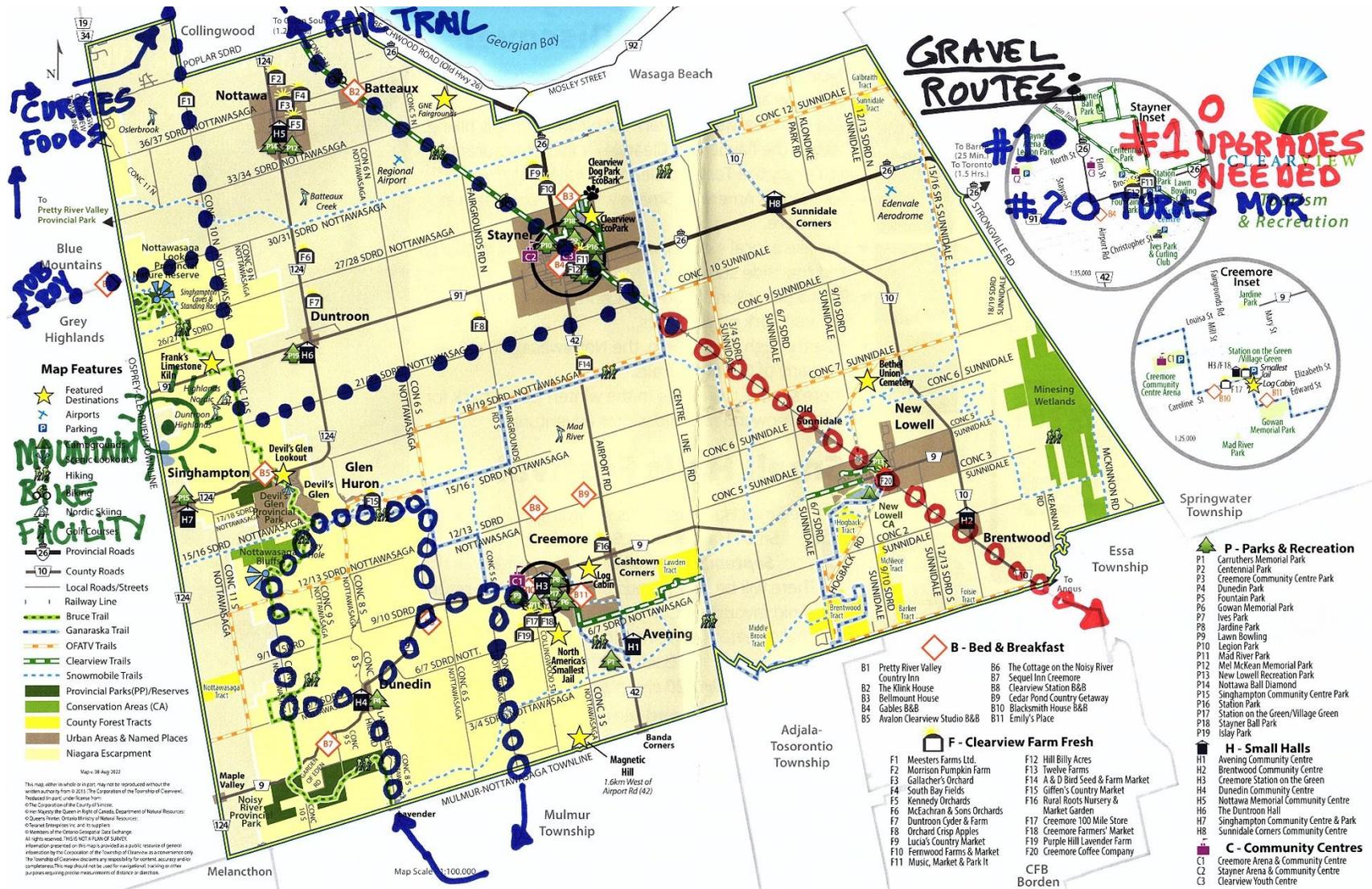
- F - Clearview Farm Fresh**
- F1 Meesters Farms Ltd.
  - F2 Morrison Pumpkin Farm
  - F3 Gallagher's Orchard
  - F4 South Bay Fields
  - F5 Kennedy Orchards
  - F6 McEachan & Sons Orchards
  - F7 Duntroon Cyder & Farm
  - F8 Orchard Crisp Apples
  - F9 Lucia's Country Market
  - F10 Fernwood Farms & Market
  - F11 Music, Market & Park It
  - F12 Hill Billy Acres
  - F13 Twelve Farms
  - F14 A & D Bird Seed & Farm Market
  - F15 Giffen's Country Market
  - F16 Rural Roots Nursery & Market Garden
  - F17 Creemore 100 Mile Store
  - F18 Creemore Farmers' Market
  - F19 Purple Hill Lavender Farm
  - F20 Creemore Coffee Company

- H - Small Halls**
- H1 Avening Community Centre
  - H2 Brentwood Community Centre
  - H3 Creemore Station on the Green
  - H4 Duncedin Community Centre
  - H5 Nottawa Memorial Community Centre
  - H6 The Duntroon Hall
  - H7 Singhampton Community Centre & Park
  - H8 Sunnisdale Corners Community Centre

- C - Community Centres**
- C1 Creemore Arena & Community Centre
  - C2 Stayner Arena & Community Centre
  - C3 Clearview Youth Centre

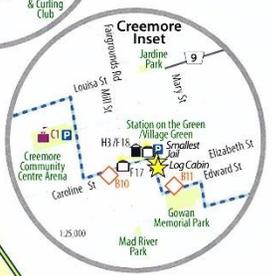
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Map Scale - 1:100,000



**GRAVEL ROUTES:**

#1  
#20 TRAILS



- P - Parks & Recreation**
  - P1 Carruthers Memorial Park
  - P2 Centennial Park
  - P3 Creemore Community Centre Park
  - P4 Dunedin Park
  - P5 Fountain Memorial Park
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  - F17 Creemore 100 Mile Store
  - F18 Creemore Farmers' Market
  - F19 Purple Hill Lavender Farm
  - F20 Creemore Coffee Company

## 2. Garden Suites SDU – Draft Plan for Collingwood

Thomas Vincent

Updated May 15, 2023

This draft outline reviews the steps to create a Garden Suite Attainable housing program to create new and reasonably priced independent rental accommodation for Collingwood. This is an opportunity to create a unique housing concept and a prototype for other municipalities in the region.

**Objective:** To create additional SDU rental units in the form of independent Garden Suites. Plus streamline the approval process with the Town of Collingwood. This promotion will ascertain the interest of Residents in Collingwood to participate in creating much needed rental housing in our area.

**Plan:**

- a. Provide 4 SDU Garden Suite plans, with specific square footages, to be pre-approved by the Town, subject to available land lots, lot coverage and setbacks.
- b. Provide approximate costings for pre-designed modular Garden Suites, including required planning, site preparation, service connections, installation and ongoing management of the rental Garden Suite.
- c. Marketing materials will be provided by Global Hospitality Inc and Attimo Homes for the Garden Suite Rental program.
- d. The Town of Collingwood would distribute/mail out this program to all residents of Collingwood, to solicit interest. The communication would describe the rental concept, include photographs of sample Garden Suite units, and a simple information application would be attached for residents interested in the concept. A step-by-step process would outline how to apply for the program in advance.
- e. Should an Owner have a suitable sized lot to install a Garden Suite, they would sign an Agreement with the Management Company to lease the required land and install the Garden Suite of their choice. The land would be leased for \$1 to the Management company for the build and installation.
- f. Various financing options would be offered by the Management company for the Garden Suite build, such as
  - i. A CHIP Reverse Mortgage can be arranged with the Home Equity Bank, by the Management Company, so the Owner could pay for the Garden Suite without placing any monies down and no monthly payments.
  - ii. Traditional bank/mortgage financing could be arranged through the Management company for the Owner.
  - iii. The Owner may purchase the Garden Suite outright and list the unit with the Management company The Owner could pay for the Garden Suite in full, take complete ownership of the Garden Suite, and manage the rental unit on their own.
- g. If the Owner places the SDU with the Management Company, then the Owner would receive a percentage of the monthly rent, depending on their purchase formula.

**The Management company would:**

- a. Contract with the Owner re the costs and installation of the Garden Suite.
- b. Provide planning rationale to the Town for the approval of the Garden Suite installation.
- c. Provide, cost and manage the services connection for the Garden Suite.
- d. Provide the site preparation for the Garden Suite installation.
- e. Sign relevant contracts with the appropriate modular Garden Suite manufacturer.
- f. Complete the Garden Suite installation for the Owner.

- g. Market and promote the rental of the Garden Suite.
- h. Provide rental documentation for the Garden Suite, have renters vetted and sign up.
- i. Collect the rents and distribute funds to the Owner on a monthly basis.
- j. Provide ongoing management services for the rental of the Garden Suite.

**The Owner would:**

- a. Provide the appropriate land for the Garden Suite.
- b. Sign appropriate agreement with the Management company.
- c. Be obligated to keep the SDU Garden Suite in place for a minimum of 10 years, with a one year notice if the Owner wished to remove the Garden Suite. There would be and discharge fee to the Owner if the Garden Suite was removed early or the Owner could buy out the Garden Suite if so desired.

**The Town of Collingwood needs to address the following:**

- a. Consider offering a tax credit to each owner who agrees to install a rental Garden Suite.
- b. Freeze future resident tax increases for the duration of time that the Owner has the Garden Suite in a rental program.
- c. By-Law 5.15.1.1. Change the zoning re optional parking for rental units. Some Garden Suites will be installed in locations where the renters do not need or require a car. The Town would sign an agreement with each Owner that no parking would be permitted or allowed with their Garden Suite. If street parking was available, then an Owner could use this as an option for parking, if needed.
- d. Pre-approve four Garden Suites with the following square footages – 320; 480; 640 and 720 Sq. ft.
- e. By-Law 4.40.11. Minimum lot frontage of 15.0m should be changed to a minimum lot frontage of 10.0m. Minimum lot area of 550 sq.m should be reduced.
- f. By-Law 4.40.13. Change wording to indicate that any SDU cannot exceed more than 50% of the existing residence. Minimum gross floor area should be reduced from 375 to 270 sq. ft or as ‘approved by Town Planning’.
- g. By-Law 4.40.18. Requires that the SDU be connected to municipal water and sanitary. Change to ‘except where alternate servicing solutions have been approved by the Town’. If incinerator toilets are used or the SDU servicing is through the existing residence, this should be allowed.
- h. Building permits/fees/applications: Reduced to a modest ‘one fee for the transaction process’. If the Town has pre-approved various sized Garden Suites then the overall approval process/time will be reduced substantially.
- i. Commit to approving any qualified Attainable Housing Garden Suite Application within 30 days.
- j. Town Engineering needs to facilitate “timely” servicing approvals. Standard Town staff review fees will not apply either. Also, a ‘peer’ consultant engagement should not be necessary for a Garden Suite since the Management company will engage Urban Watershed Group – Consulting Engineers, a local and reputable civil engineering firm and affiliated with GREENLAND® Engineering in Collingwood.
- k. Nottawasaga Valley Conservation Authority (NVCA): The Garden Suites will be placed on existing residential lots, therefore any approvals from the NVCA will not be necessary. No fees payable to the NVCA. Also, the Town will rely on its new Municipality - wide floodplain mapping (approved by staff and adopted by Council in February 2022) and not out-dated NVCA floodplain mapping limits posted now on the NVCA’s website and in order to avoid “no-build situations” where the NVCA floodplain mapping database no longer applies for use in this program. The Management company’s engineer of record will also be responsible for ensuring floodplain mapping matters are addressed satisfactorily since GREENLAND® prepared the new floodplain mapping and under contact to the Municipality.

- I. Development Charges and Any Town Administrative (incl. legal) Fees: Waived.
- m. Property Taxes: Should be reduced for the Owner if they proceed with a Garden Suite Rental installation. Annual tax increases will be frozen while the Owner had the rental Garden Suite in operation. See A and B above.
- n. Parkland Cash in Lieu: Waived and not charged for Garden Suites.
- o. Letters of Credit: Waived since water and sanitary sewer connection are intended to be connected to existing services within each private property, and not within Municipal Right-of-Way lands.
- p. Density: Not an issue for one off Garden Suites. If any Owner wanted to install more than one suite, this will be covered under Bill 23.  
Town will be responsible, with cooperation from the Management company's engineer-of-record, to confirm the locations of all utilities (water, sanitary, electrical, Bell, Rogers, etc.) at all Garden Suite property frontages. With oversight by the Management company's engineer -of-record, the Management company and Urban Watershed Group – Consulting Engineers will be responsible for all in-field verifications of the same utilities and within the vicinity of the proposed servicing routes / alignments to each new Garden Suite. During the construction of water, sanitary and electrical connections to existing on-site services, the Management company's engineer-of record will provide suitable oversight of a bonded / reputable contractor that will also be retained by the Management company.

### 3. Sustainable Economic Growth Through Agri-Culinary Tourism

## Sustainable Economic Growth Focused on the Agri-Culinary Sector

**A vision for Clearview's long term sustainable  
economic growth**

**September 2023**

*By Martin Rydlo & Brent Preston*



## Clearview Has Tremendous Growth Opportunities

1. Strong agricultural economic base
2. Specialized agri-industrial businesses
3. Passion for great food & beverages
4. Small towns with a strong sense of community, farming heritage & entrepreneurial spirit
5. Incredible landscape with breathtaking vistas, villages and valleys

Featured: View from Franks Farm, Concession 10

## Why Do We Need a Growth Plan?



- Continued wellbeing of its residents
- Give farmers & residents other sources of income
- Retain its small town, quiet lifestyle
- Ensures municipality has resources

Featured: The New Farm

## We Have a Choice

- Hope for the best that somehow we maintain our standard of living while being pulled by external economic factors



- Define & develop our economic wellbeing on our terms to better manage challenges ahead of our changing community

## Updating Official Plan Critical to Sustainable Growth

- Suggestions:



Featured: Clearview Municipal Offices, Stayner

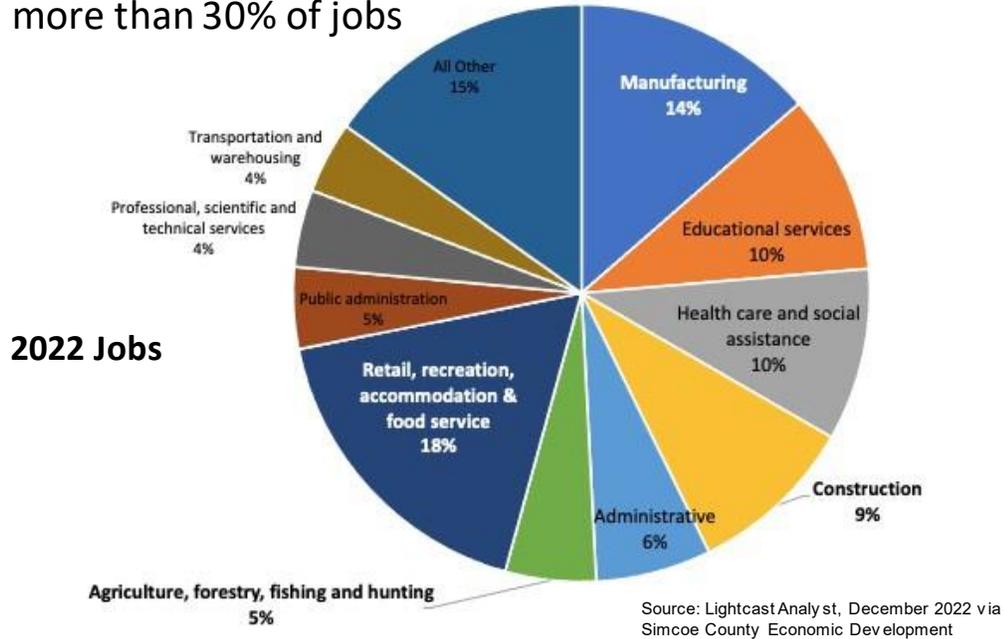
## We Need a Sustainable Economic Plan First



Featured: Miller's Dairy

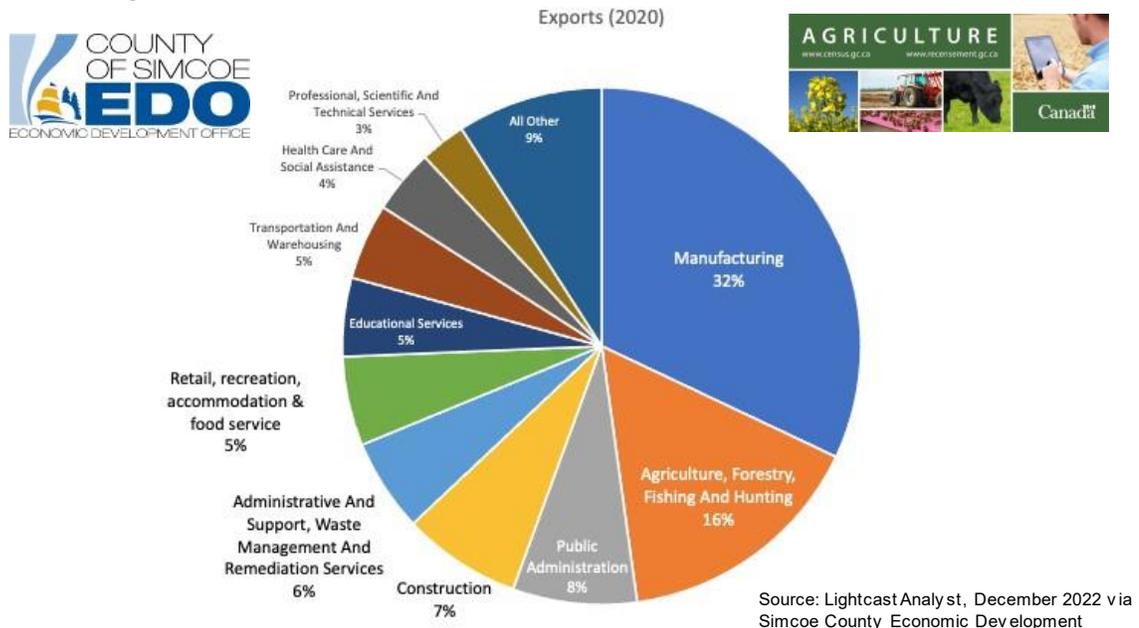
## Economic Facts- Jobs

- Manufacturing, visitor dependent businesses represent more than 30% of jobs



## Economic Facts- Exports

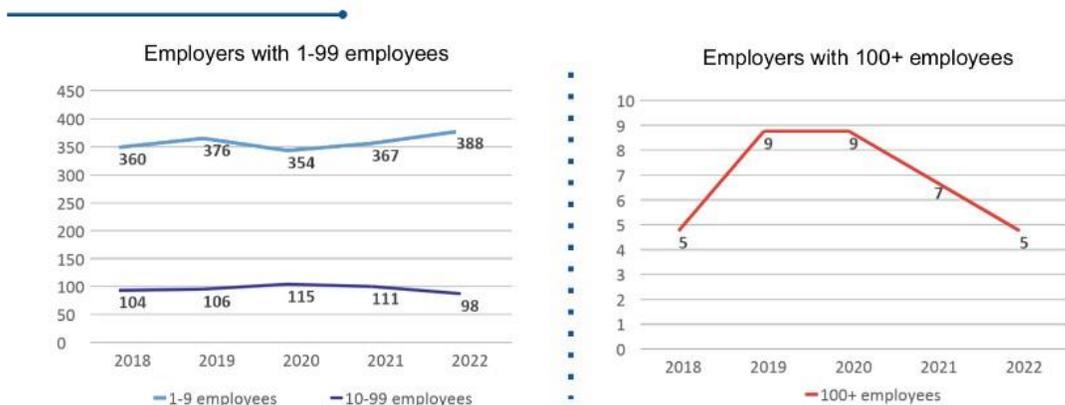
- Net new money is coming from Manufacturing Agriculture & Public Administration



## Economic Facts- Employment

- Entrepreneurs, solopreneurs and small businesses are driving new jobs but job creation overall is flat

### Number of Employers 2018-2022



Source: 2023 Community Profile - Clearview from Simcoe County Economic Development

## Geographic & Socioeconomic Facts

- Escarpment a UNESCO Biosphere
- Region attracts 2.5 million visitors annually
- Large & affluent seasonal population & visitors who come here:

**Warm Weather**



**Winter:**



Source: Escarpment Corridor Alliance Community Survey, n=3000, Winter 2023

## Our Economic Strengths

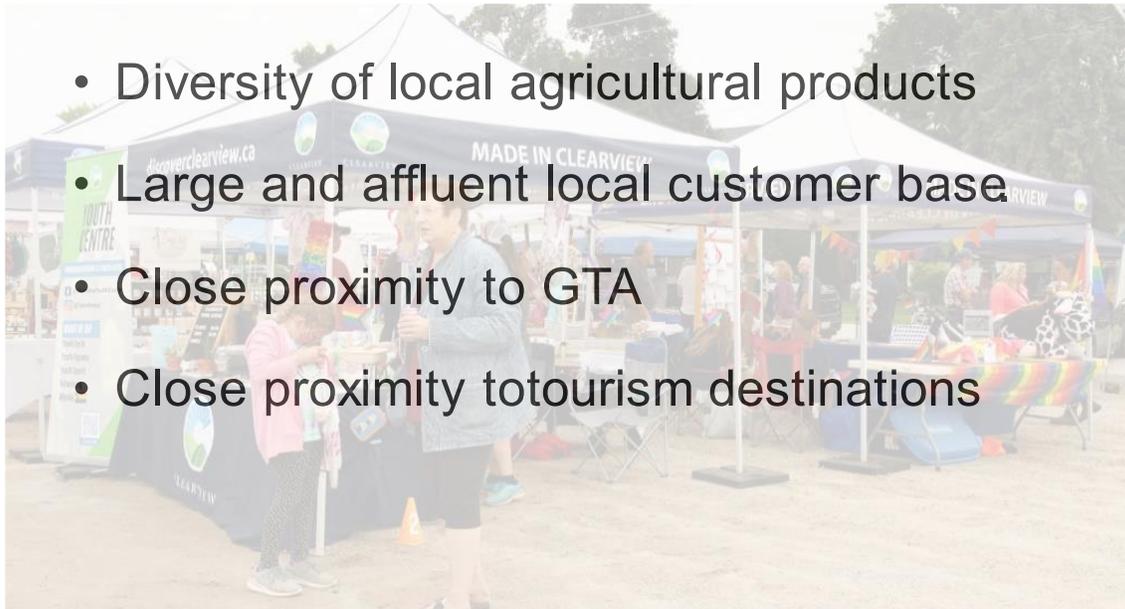


Featured: Reinhart Foods, Stayner

## Strength: Agriculture



## Strength: Culinary Arts



- Diversity of local agricultural products
- Large and affluent local customer base
- Close proximity to GTA
- Close proximity to tourism destinations

Featured: Stayner Farmers Market

## Strength: Specialized Manufacturing & Trades

- Trades supporting agricultural sector
- Food processors
- Specialized manufacturers



## Strength: Country Roads & Trails

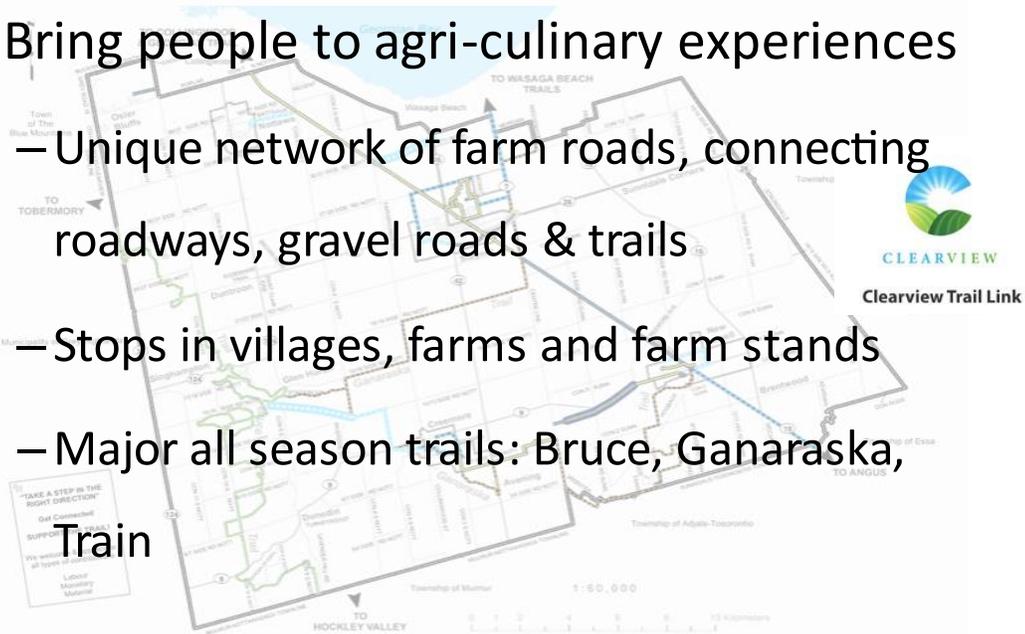
- Bring people to agri-culinary experiences

- Unique network of farm roads, connecting roadways, gravel roads & trails

- Stops in villages, farms and farm stands

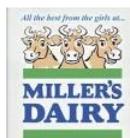
- Major all season trails: Bruce, Ganaraska,

Train



## Strength: An Entrepreneurial Spirit

- Solopreneurs & new businesses growing
- “Builders” in one of the top entrepreneurial places in Canada
- Access to extensive support
- Strong history of success



## Strength: Natural Environment



- Incredible Vistas, Villages and Valleys
- UNESCO Biosphere Reserve
- Rich soil
- Corridors of forests, wetlands and wild areas
- Streams and rivers

Featured: Duntroon Highlands

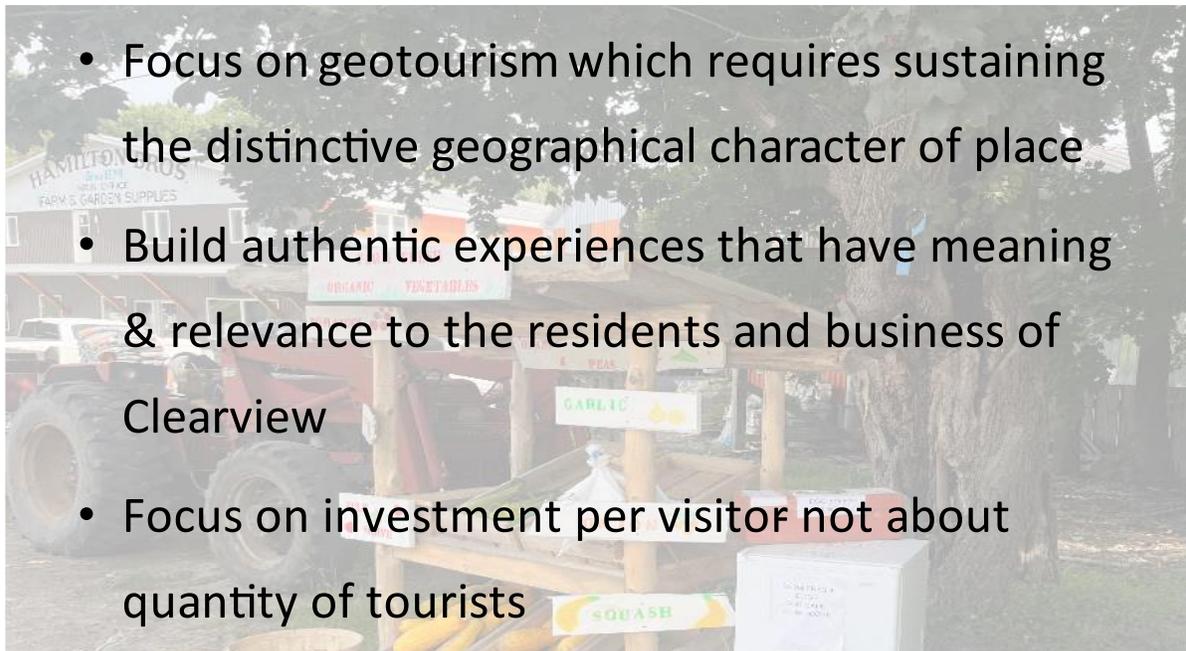
## A tactical asset- Visitors



- Visitors can help support our strengths
- Tourism should support ***“a flourishing food and farming culture scené”***
- Needs to follow Destinations Stewardship best practices

Featured: Creemore Copper Kettle Festival

## Destination Stewardship vs More Tourists



- Focus on geotourism which requires sustaining the distinctive geographical character of place
- Build authentic experiences that have meaning & relevance to the residents and business of Clearview
- Focus on investment per visitor not about quantity of tourists

Featured: Hamilton Brother's Food Stand, Glen Huron

## Destination Stewardship Examples



- 1-Permissive zoning that includes overnight accommodation & accessory uses
- 2-Organized and promoted agri-culinary events
- 3-Collaboration towards a common vision for economic & environmental sustainability

# Consider These Suggestions

## **1. Updating Official Plan that supports Sustainable Growth**

- Encourage farmers to develop secondary sources of revenue on their land
- Allow current residential areas to have additional suites/ancillary accommodation
- Consider increasing height limitations in settlement areas
- Allow short term accommodation opportunities in appropriate agricultural & attraction areas

## **2. New mandate for the Economic Development Advisory Committee**

- a) An updated mission & terms of reference
- b) Staff expertise and a plan to support modern agricultural & culinary businesses
- c) Regular updates to Council against agreed upon multiyear plan

Featured: Duntroon Cyder

## 4. Using a Climate Lens to Plan for a Resilient Future

### Executive Summary:

Unprecedented weather events happening throughout our country and the world underline the need to plan for a new climate reality. To ensure Clearview’s urban spaces are resilient in the face of climate change, and the Township’s rural character and special landscapes are preserved and strengthened, let’s seize upon the Strategic Plan Update as an opportunity to formally acknowledge climate considerations as critical factors in all decision-making. A ‘climate lens’ in the Township’s Strategic Plan will ensure “future-ready” procurement and policy decisions, where greenhouse gas (GHG) emissions are minimized (mitigated), and resilience and adaptation to our changing climate maximized. Let’s build on Clearview’s commendable past decisions, notably its early adoption of solar installations, by formally acknowledging the need to include climate considerations in all decision-making.

Key planning and policy priorities identified by Clearview residents involve:

1. **The preservation and support of our vital farming community and our rural landscapes,** through:
  - the protection of farmland and the support of farmers’ efforts to increase the resilience of their operations; and
  - the protection and enhancement of our natural areas and their biodiversity.
2. **The reduction of our carbon emissions at both the corporate and community levels,** through municipal leadership in net-zero building; and
3. **Township outreach and education to the community on the realities of our changing climate and the benefits that result from prudently reducing our emissions,** such as lower corporate and homeowner costs, improved health and quality of life, and a more sustainable and resilient community.

We want to see Clearview go forward as a progressive leader in sustainability, formally embedding climate considerations in all our decisions, collaborating with our regional and government partners, and helping our community work together to reduce our carbon emissions, improve our resilience, and create a better future.



<https://www.corporateknights.com/food-beverage/can-climate-smart-regenerative-farming-save-the-earth/>

"I think a lot of what we hear is these negative impacts of climate change — and yes, they are negative, and they need immediate action — but just talking about the impasses is not going to instil action. We need to be thinking one step ahead, and really providing **opportunities and education and motivation for folks to engage** in this type of work so that it doesn't seem hopeless." <sup>1</sup>

### Priorities

We are at a critical time: historic wildfires, flooding, and extreme weather events currently dominating our news underline the essential need for responsive, responsible government actions and policies. To preserve our rural character and natural landscapes and make our Township as sustainable and resilient as possible in the face of a changing climate, our renewed Strategic Plan offers the opportunity to formally embed climate considerations as a key factor in decision-making. Having a 'climate lens' helps ensure "future-ready" procurement and policy decisions that work towards minimizing extreme weather and its detrimental effects on communities through strong greenhouse gas (GHG) mitigation efforts, and the adoption of vital adaptation measures to create resilience for our changing climate. Respecting and honouring Indigenous teachings offers wise counsel for thoughtful Township decisions, such as the Seven Generations thinking to consider the impact of what we do now on future generations. It is also vitally important that the Township take a leadership role, and collaborate with regional and other government levels, in providing our residents with critical, trusted-source information on best practices for moving forward as a community, including ways to improve household efficiencies to reduce costs, improve health outcomes and quality of life, and offer a more sustainable and resilient community to live in.

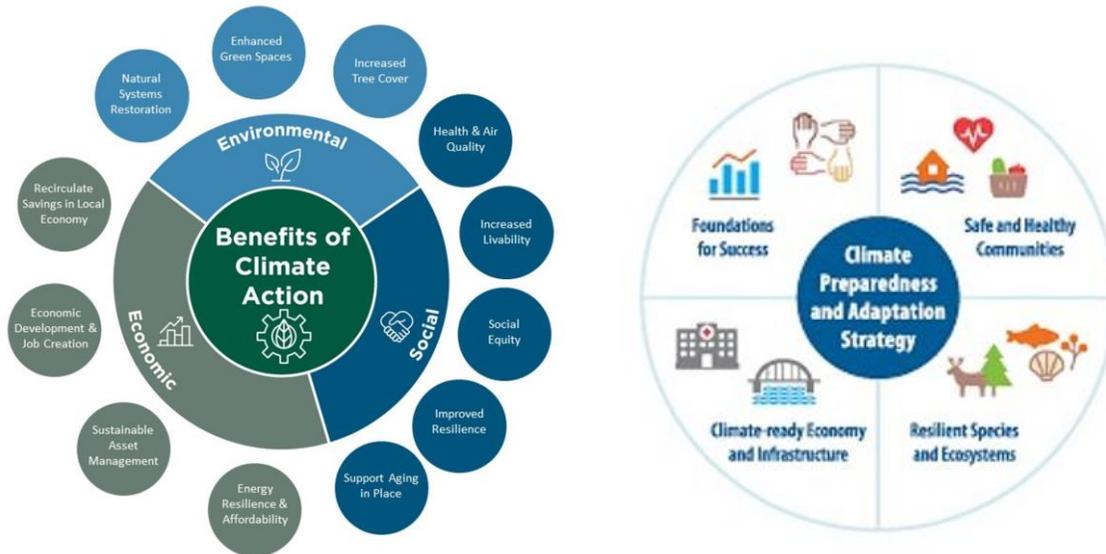
Clearview Township has a good track record of positive efforts to reduce their corporate emissions, including the early adaptation of solar panel installations on Township properties, and the more recent decisions to purchase an electric ice resurfacer and 20 EV charging stations. These are all excellent. Last year's unanimously approved Council decision directed the renewed Strategic Plan to include the use of a climate lens, which would ensure that commendable decisions like these and more continue to be made. Applying a climate lens to procurement and development decisions ensures that the full impact - social, economic and environmental - of Township decisions will be considered, providing an opportunity for sustainability leadership where GHG reduction strategies and climate adaptation measures are maximized. Pursuing renewable energy and energy efficiencies helps build a more resilient future for our residents, while investments in community adaptation and resilience offer a 6 to 1 cost advantage (data from Intact Centre).

**"Sound fiscal management is often high on the list of priorities for a municipal government. A strong business case for climate protection activities addresses that responsibility by clearly demonstrating how to reduce costs, improve service delivery, create jobs, and support local industries, all while protecting human health and the environment."** (Federation of Canadian Municipalities)

It is important to recognize that good planning for our new climate at the local level can lead to benefits from:

- more resilient agricultural, rural, and urban landscapes;
- more robust physical assets and improved service delivery;
- energy and operating cost savings for the Township, its businesses, and its residents;
- more complete communities that support active transport leading to improved health outcomes from better air quality and quality of life.

<sup>1</sup> Robert Saunderson, Northern Ontario Climate Change Health Collaborative, quoted in <https://www.cbc.ca/news/canada/thunder-bay/northwestern-ontario-climate-change-1.6385901>



For a resilient Clearview, **key planning and policy priorities** identified by our group include:

1. **The preservation and support of our vital farming community and our rural landscapes**, through:
  - the protection of farmland and the support of farmers’ efforts to increase the resilience of their operations; and
  - the protection and enhancement of our natural areas and their biodiversity;
2. **The reduction of our carbon emissions at both the corporate and community levels**, through municipal leadership with a roadmap to reach net-zero and decarbonize Township operations;
3. **Township outreach and education to the community on the realities of our changing climate and the benefits that result from prudently reducing our emissions**, such as lower corporate and homeowner costs, improved health and quality of life, and a more sustainable and resilient community.

**City initiatives to reduce greenhouse gas emissions**

**BUILDINGS**  
 Solar panels on 12 buildings and counting. Targeting 430 buildings and counting reduction in GHG 2020-2023.  
 21% reduction in GHG since 2011 through energy conservation in City facilities.  
 Developing a retrofit program for homeowners.  
 Plan in progress to establish net-zero buildings in our Community.

**TRANSPORTATION**  
 48 Public EV charging stations.  
 41.8km year end bike lanes.  
 91.2% growth in transit ridership, 2011-2014.  
 36 kind and healthy vehicles City and 8000s electric fleet.  
 Developing 4 city-wide cycling programs.  
 Community bike-shares program.

**COMMUNITY PLANNING**  
 More than 2020 2040.  
 1st in Ontario for climate change.  
 Will develop a charitable fund for climate action.  
 200,000 tonnes GHG avoided via community green economy programs since 2018.

**PARTNERSHIPS**  
 200,000 tonnes GHG avoided via community green economy programs since 2018.  
 Working Group on Climate Action identified new cost measures to reduce GHG in the Industrial, Commercial and Institutional sector.

**WASTE AND WATER**  
 Increasing participation of the Green Bin and Recycling Cart programs of multi-residential homes and new offices free Green Bin to collect.  
 40,200 tonnes of organic waste from landfill, \$250 saved since 2010.  
 The Grand Theatre becomes the first City facility to remove single-use plastics.  
 37,000 trees planted on City properties since 2013.  
 \$50.5M investment program for residents to buy trees starting in 2020.

**ADAPTATION AND GREENSPACE**  
 More than 37,000 trees planted on City properties since 2013.  
 Parks are changing with new types of trees, more organic shade and established landscapes, gardens, and infrastructure.  
 \$50.5M investment program for residents to buy trees starting in 2020.  
 New City and Federal Government for climate change adaptation programs such as Wetland protection.

Our Greenhouse gases (GHG) contribute to the climate change crisis. The City has set ambitious targets to reduce them.  
 Achieve 15% reduction in GHG emissions from 2018 levels by 2022.  
 Achieve carbon neutrality by 2040.

Change for climate now

## Potential Policies

Some specific examples of policies that Clearview could implement include its efforts:

- **Infrastructure:** create a roadmap to reach net-zero and decarbonize Township operations; ensure building infrastructure is resistant to climate threats e.g. flooding, wind; pursue high performance resilient building standards that improve energy efficiency and focus on renewables; promote fully sustainable (economically, environmentally, and socially) development intensification within existing settlement areas; assist residents in learning about and accessing home retrofit programs to improve energy efficiency and decarbonize
- **Transportation:** promote the transition to low GHG transportation; encourage active and sustainable transportation through improvement to and connectivity between the Township's trail network and the addition of designated safe cycling routes; continued support of public transit options
- **Natural Environments:** protect our natural environments – wetlands, watercourses, forests – and prioritize nature-based solutions; promote and expand tree canopy/planning programs
- **Food and Water Security:** support climate-resiliency initiatives in agricultural and natural systems to enhance food security, support local farmers, and ensure continued access to clean water; work with Clearview's farming community in their efforts towards sustainable agricultural practices
- **Partnerships:** explore planning with other local Councils, health units, and tiers of government to achieve maximum efficiencies in climate mitigation and adaptation efforts
- **Education:** work with Township Council, staff, and concerned community stakeholders to educate our residents, through official channels, on the importance and urgency of implementing climate mitigation and adaptation measures, **to work together to make our community as robust and resilient as possible**, with no one left behind

- The Clearview Sustainability Network and Friends,

With contributions by Laurel Hood, Brenna LaMore, Blaine Pearson, and Suzanne Wesetvik

***The Clearview Sustainability Network is an inclusive and optimistic citizen-led group bringing together diverse members of our community to help our local government adapt and evolve in the face of a changing climate.***

**Together we can build a more resilient and vibrant future for Clearview. Everyone is welcome.**

With thanks to Dr. John Anderson's "Planning Through the Lens of 'Climate Change'" 2020 document.

Addendum to the Strategic Plan Review Request: Some Initial Community Suggestions and Aspirations

Potential Mitigation Measures:

- As a member of the Federation of Canadian Municipalities' Partners for Climate Protection program, utilise their 5 Milestone Framework to lower GHG emissions at both corporate and community levels, to align with the federal 2050 net-zero target
- Continue to seize opportunities to invest in and develop Renewable Energy systems, e.g.
- Township solar installations,
- Look into development of an Environmental Management Plan (EMP), ISO certification
- Encourage Electrification – heat pumps, EVs, etc. – at the Township/corporate and community level, with the Township:
  - leading by example, e.g. electric Zamboni, new EV charging stations for Township,
  - educating the public on benefits (health and operating costs) through Township website,
  - signage, and possibly newsletter/flyer/etc.,
  - investigating and promoting federal funding programs
- Have the Township as a municipal Green leader, with municipal construction projects requirements for:
  - net-zero ready, low carbon construction
  - EV charging infrastructure rough-ins or built-ins,
  - tree planting, and
  - Fossil Fuel-free, passive house standards that lead by example
- Promote climate smart construction, e.g. Halton Hills (<https://www.haltonhills.ca/en/your-government/Climate%20Change/ToHH%20Green%20Development%20Standards%20v3.pdf>), with green building standards for private developers that:
  - Incentivize future-ready super efficient building envelopes,
  - Have a climate construction smart questionnaire/checklist,
  - Encourage infill housing in existing identified settlement areas, with a focus on encouraging intensification and complete communities,
  - encourage passive house buildings by using calculations based on interior square footage and/or tax/bonus floor area incentives, e.g. Vancouver <https://vancouver.ca/green-vancouver/build-a-passive-house.aspx>
  - focus on encouraging accessible housing with minimal operating costs, e.g. <https://www.cbc.ca/news/science/green-affordable-housing-1.6876487> (NB Graham Cubitt, mentioned in the article, is from Clearview)
- Provide Clearview residents with information on ways to improve their homes' energy efficiency and resilience through insulation, weatherproofing, heat pumps, etc., linking with federal energy efficient upgrade programs (e.g. <https://www.cbc.ca/news/business/bakx-heat-pump-hvac-sales-heat-wave-cool-1.6918684>)
- Discourage Plastics - single use plastics ban is a good start
- Promote Local Food – support and promotion of local farmers markets a great initiative
- Encourage Regenerative Farming and sustainable agricultural practices:
  - promote educational opportunities for farmers, recognizing that international markets are moving towards ecologically sustainable practices
  - explore federal incentive programs for regenerative and/or sustainable agriculture crops
- Protect our natural areas using both regulations and incentives to encourage further opportunities for carbon sequestration

- Protect and promote biodiversity, with the goal of 30x30 (conserving 30% of lands by 2030)
- Encourage rewilding/naturalizing efforts and provide education re their benefits:
  - in Township e.g. Stayner EcoPark, with Clearview-branded signage,
  - along Hydro corridors, and
  - private properties, through by-law updates and public education/workshops
  - Township-promoted information on pollinator health, the biodiversity crisis and benefits of native plantings corridors on same, potentially in conjunction with Pollinate Collingwood or other group
- Promote and Foster Community on benefits of Active Transportation:
  - Ensure safe pedestrian environments e.g. continuous sidewalk access in villages,
  - Encourage cycle commuting through creation of safe corridors,
  - Promote and maintain existing rail trails,
  - investigate development of further trails e.g. Ghost Trail,
  - building up on Clearview's 2014 trail link plan (as seen in [https://www.clearview.ca/sites/default/files/docs/building-planning/clearview\\_trail\\_link\\_township\\_2014.pdf](https://www.clearview.ca/sites/default/files/docs/building-planning/clearview_trail_link_township_2014.pdf)) and
  - identifying and designating safe cycling roads, ideally with wider paved shoulders and
  - potentially other safety features, as in Bruce County, PEC, Manitoulin Island
- Strengthen Water Supply and Safety
  - Promote use of efficient water fixtures
  - Investigate partnering with Georgian Bay Forever's microplastics laundry filters program
- Protection and preservation of Wetlands:
  - Ensure Township policies favour wetlands protection,
  - support Friends of the Mad River,
  - support conservation authority work on watershed health protections and monitoring
- Promote Tree Canopy and Planting Initiatives:
  - existing Creemore Tree Committee a great resource – explore expansion Township-wide
  - investigate possibility of accessing 2 Billion Tree planting program/funding

#### Potential Adaptation Measures:

- Ensure municipal infrastructure and new construction follow resilient design best practices
- Strengthen Water Safety from storm water overflow and flood risk through:
  - Future-ready Public Works planning,
  - using natural assets where possible, e.g. cat tails as part of sewage treatment plant planning,
  - Promoting resilient, sustainable agricultural practices,
  - encouraging Rain Garden landscaping in settlement areas, e.g. City of Guelph: <https://guelph.ca/living/house-and-home/lawn-and-garden/sample-garden-designs/rain-gardens/>, and
  - water quality testing and awareness for contaminants
- Encourage and Protect Wetlands as a buffer to help in flood control measures
- Support NVCA efforts to keep floodplain mapping current
- Protect existing farmland and encourage local food security
- Support farmers build resilience into their farming practices through educational workshops etc.
- Encourage native species tree canopy planning, tree diversity, and monitoring
- Investigate future Hall renovations and civic building upgrades for emergency centre capacity (e.g. building to Passive House standard, incorporating flood data, etc.)

## 5. Industry Perspective on Goal Setting and Tracking Results

Dave Black – In-House Consultant for Supplier Base, Automotive Manufacturing (Retired)

There are two models that industry commonly uses together that would be helpful in assisting the municipality in setting its goals and achieving the results it wants.

1. Draw, See, Think
2. PDCA – Plan, Do, Check and Act

Industry implements these models to ensure that:

- customer expectations are met and there is a concrete method of regularly reporting back to the customer about progress
- work is completed efficiently and effectively (i.e. cost effective, less waste, best use of time, etc.)
- there are fewer product or service failures

These are equally important aspects in delivery of municipal programs and services.

### **Draw, See, Think**

This is a high level, big picture, conceptual model to focus in on a goal.

Draw: What is the desired or ideal state worth striving for? *For example, everyone in our community has an affordable, safe place to live.*

See: What is the current situation? Where are the gaps? *For example, residents are moving out of the community, or “couch surfing,” or living on the street because they can’t afford a place to live.*

Think: What actions can we take to close the gap between the ideal and the current situation? *For example, increase the supply of affordable homes in Clearview.*

This becomes the goal that drives the next model – Plan, Do, Check and Act.

### **Plan, Do, Check, and Act**

*Goal #1: Increase the supply of affordable homes in Clearview.*

#### PLAN:

Develop a plan to achieve the goal with clearly defined targets that can be measured. What specific actions are you going to do or what things do you need to put in place to achieve the target and how are you going to measure them? Involve relevant staff in setting targets as they are the ones who will be implementing them.

Every target that is part of your plan has to reflect back to the goal. This prevents having people working at opposing or conflicting objectives.

Benchmarks are useful in helping to set targets. Information about what other industries and municipalities are doing is readily available on the internet and using standards set by other places is common practice, but don't reinvent the wheel; focus on making it better. It's important to look at benchmarks that are realistic – you may under achieve or over achieve, but setting unrealistic targets for your organization is counterproductive.

*Example target for demonstration purposes: Enter negotiation with the Ministry of Education/Simcoe County School Board to convert the former Byng Public School into affordable housing units.*

Note: this is a theoretical example of a target. There would be numerous targets required to solve the affordable housing shortage and achieve Goal #1 above.

Each target has a detailed set of action steps that must be undertaken as part of meeting the target. In this example, there might be steps to: change planning policy to allow the conversion; make fundraising plans to purchase the land or building; form a committee to oversee plans; draft conceptual drawings, and so on.

#### DO:

Assign responsibilities (work instructions) to relevant staff for completing the action steps and reporting progress. Each action step will have a reporting schedule with timelines that are frequent enough to react quickly to barriers or set backs and reallocate resources or provide more support to achieve set targets.

*For example: Achieve “x” (result) by “y” (timeframe) Convene in-person meeting of school board, Ministry of Education, and town officials by November 2024*

*For example: Get approval for zoning change by December 2025.* There would be numerous steps involved in getting approval for the zoning change. Each step would be listed with estimated timeline so it would be easy to see progress and know if the December deadline was going to be met.

#### CHECK:

Monitor, measure, and report on whether or not action steps to achieve the target are being done on time. **Every month, each target has to have some reportables, and if there are no reportables, it's really not a plan that is going to get results.**

#### ACT:

**If action steps are not being accomplished according to plan, it does not mean failure; it means identifying what the problem or barrier is, figuring out what needs to be done to**

**correct it**, and reallocating resources to get back on track. The sooner an issue is identified (e.g. monthly) the sooner it can be corrected. **Downgrading the target is not a solution.**

Reporting of monthly results should go first to Manager, then Department Head, and then CEO/CAO. Only targets that require attention should go up to higher levels. It is expected that targets are being met, so only those that are not being met require the involvement of next level management. Again, this is to support success and take remedial action quickly.

It is helpful to have employees cross audit one another. This is not a “boss” checking up on employees, but a co-worker from another department who reads the plan. Staff should be able to clearly articulate the target and their action steps to other staff members. This ensures a clearly defined target(s) and measurable action steps. Again, this is to support success and make sure targets are achievable, not to point out failures.

Say what you do. (What is the target?)

Do what you say. (How are you meeting that target? What is the action step?)

How is it recorded or verified (What is the measurable? How do you prove it?)

